

Appendix C - Capital Project Status Report August 31, 2023

Community Development

ET - Development Engineering									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00215-40	-SE Galt San & W/M Grth Related	Infrastructure Development	Adam Ripper	Greengate Developer has paid the City for their portion of the remaining Wesley Boulevard works. The Wesley Blvd extension and creek crossing is currently under construction in conjunction with the Bodale Developer.	In maintenance	95%	Jan-2017 to Dec-2023	\$621,053.00	\$61,408.90
A/00221-40	-SE Galt 2102 Infra Upsize Wesley Blvd, F	Infrastructure Development	Adam Ripper	Surface asphalt and remaining Moffat Creek landscaping to be completed in 2023/24.	In progress	95%	Jan-2020 to Nov-2024	\$5,323,376.00	\$125,179.82
A/00225-30	-SE Galt 3236 Dundas St Water Gravity Sew	Infrastructure Development	Adam Ripper	Work is substantially complete.	Project work complete	95%	Jan-2017 to Dec-2023	\$625,000.00	\$20,662.13
A/00305-30	-SE Galt 3237 Dundas St PS, FM & WM	Infrastructure Development	Adam Ripper	Design, being led by developer through a CFSA, has been completed, approvals issued and construction well underway. Reimbursement has been made under the terms of the CFSA	Project work complete	100%	Jan-2020 to May-2023	\$602,000.00	\$1.19
A/00391-40	-Region - King Street (Dover to Bishop)	Reconstruction	Sarah Austin	All underground work and paving has been completed.	In maintenance	95%	Jun-2019 to Dec-2023	\$7,844,000.00	\$406,295.36
A/00393-40	-Region-Dundas St –Ph1 (Shade-Briercrest)	Reconstruction	Adam Ripper	Surface asphalt completed in July 2022.	In maintenance	100%	Apr-2020 to Dec-2023	\$3,002,200.00	-\$15,452.30
A/00394-40	-Dover Street PS - Construction	Renewal	Alex Darrell Nichols	Maintenance period complete All Holdbacks Released	In maintenance	100%	May-2021 to Sep-2023	\$5,070,930.00	\$604,131.68
A/00431-30	-East side EW and NS Collector Rd Design	Infrastructure Development	Alex Darrell Nichols	Design complete, pending signed land purchase agreements with adjacent landowners and signed construction agreement with CPR.	In progress	99%	Sep-2018 to Mar-2024	\$1,600,500.00	\$80,213.07
A/00431-40	-East Side EW Collector Rd	Infrastructure Development	Alex Darrell Nichols	Construction has yet to begin. Timing of construction dependent on approvals and agreements with CPR and Hydro One and land purchases from adjacent developers.	Delayed	0%	Jul-2023 to Nov-2024	\$750,000.00	\$666,414.15
A/00431-42	-N Camb Railway Grade Separation	Infrastructure Development	Sarah Austin	Design has been completed and on-going negotiations with CP Railway continue with regards to execution of cost sharing agreements.	Delayed	0%	Oct-2021 to Jun-2025	\$19,306,500.00	\$19,151,007.31
A/00432-40	-East Side NS Collector (EW Rd-Allendale)	Infrastructure Development	Alex Darrell Nichols	All Holdbacks Released as of July 2023 Construction Complete	In maintenance	100%	Sep-2019 to Sep-2023	\$14,554,674.00	\$1,296,261.33
A/00433-40	-EastSide Stage 1 Interim SPS - Construct	Infrastructure Development	Alex Darrell Nichols	Construction complete All Holdbacks have been released	In maintenance	100%	Sep-2019 to Sep-2023	\$3,978,000.00	\$437,760.97
A/00434-40	-SE Galt Upper Greengate/LVH Moffat Creek	Infrastructure Development	Adam Ripper	These works are anticipated to be constructed by the developers through a CFSA. CCFSA and pre-servicing agreements have been provided to the Developer for signature. Developer to execute the agreements and tender the works.	In progress	0%	Aug-2022 to Sep-2025	\$2,883,700.00	\$2,883,700.00
A/00435-40	-SE Galt Dundas St PS, Forcemain, Trunk S	Infrastructure Development	Adam Ripper	Micro-tunnelling of deep sanitary on Attwater Drive and Ripplewood Rd. has been completed. Surface asphalt scheded for Vanier Dr. and Ripplewood Road. Pumping Station SAT testing completed with final test run set for early September.	In progress	98%	Dec-2021 to Dec-2023	\$8,660,000.00	\$1,054,531.59
A/00436-40	-SE Galt Vanier Dr WM Upsizing (Wesley Bl	Infrastructure Development	Adam Ripper	Watermain construction on Vanier Drive has been completed and road side ditch reinstatement was completed in September 2022.	In progress	98%	Mar-2022 to Dec-2023	\$606,900.00	\$190,608.26
A/00449-40	-East Side Allendale Rd (Fountain St-NS)	Infrastructure Development	Alex Darrell Nichols	Construction largely complete MUT has been constructed to base asphalt	In maintenance	100%	Oct-2020 to Sep-2023	\$5,945,182.00	\$370,986.66
A/00464-40	-Neighbourhood Park Dev - Highland Ridge	Park Development	Vicki Armitage	The developer has completed additional works within the park to address poor soils and drainage conditions and turf growth and the works have been accepted for maintenance.	In maintenance	98%	Apr-2020 to Aug-2024	\$292,700.00	\$241,832.72
A/00481-30	-East Side NS Collector Rd Design	Infrastructure Development	Alex Darrell Nichols	Construction has begun.	Project work complete	100%	Jul-2020 to Dec-2023	\$350,000.00	\$345,522.56
A/00481-40	-East Side NS Collector Rd (Allendale Rd	Infrastructure Development	Alex Darrell Nichols	Construction has started. Contractor has only recently mobilized. Silt fence is still being installed.	In progress	0%	Jul-2023 to May-2025	\$8,977,300.00	\$8,977,300.00
A/00482-40	-CamWest Bismark Dr Sanitary Trunk Sewer	Infrastructure Development	Alex Darrell Nichols	Primary construction complete, on maintenance. Reimbursement under terms of CFSA has been completed for works to date.	In maintenance	96%	Feb-2022 to Feb-2025	\$685,000.00	\$77,937.82
A/00483-40	-CamWest Central SWM Facility Oversizing	Infrastructure Development	Alex Darrell Nichols	Completed by developer under credit for service agreement. Primary construction complete, with landscape work still remaining. Reimbursement under CFSA for works completed to date has occurred.	In progress	90%	Feb-2022 to May-2025	\$2,926,100.00	\$193,124.14
A/00484-40	-CamWest Princess St Storm Sewer Outlet	Infrastructure Development	Alex Darrell Nichols	Primary construction complete, and works accepted for maintenance. Reimbursement under CFSA has occurred for works completed to date.	In maintenance	96%	Feb-2022 to Feb-2025	\$810,000.00	-\$0.01

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A/00485-40	-CamWest Watermain Extension	Infrastructure Development	Alex Darrell Nichols	Construction being completed by developer under credit for service agreement. Watermain has reached Hardcastle/Freure, connection and restoration complete	In progress	90%	Feb-2022 to Aug-2023	\$2,410,000.00	\$0.21
A/00486-40	-Region - Fountain St N (Maple Grove to K	Infrastructure Development	Alex Darrell Nichols	Regional staff have recommended deferring roundabout construction until 2024 due to delays in utility relocation and property acquisition	Delayed	0%	Mar-2023 to Mar-2026	\$356,000.00	\$356,000.00
A/00508-40	-CamWest Infrastructure Upsize	Infrastructure Development	Alex Darrell Nichols	Construction completed by developer through a credit for service agreement. Primary construction complete, inspections for start of maintenance	Project work complete	96%	Feb-2022 to Feb-2025	\$698,000.00	\$121,796.79
A/00527-40	-Cam West Bismark Park South	Park Development	Vicki Armitage	Staff resources have been focused on supporting the development of the larger park, donated by the developer.	Delayed	0%	Mar-2024 to Oct-2026	\$390,000.00	\$390,000.00
A/00679-30	-CamWest - Blenheim Road Design	Infrastructure Development	Alex Darrell Nichols	Design is complete and project has been constructed. Reimbursement under CFSA has occurred.	Project work complete	100%	Sep-2019 to Dec-2023	\$1,051,600.00	\$584,340.06
A/00679-40	-Blenheim Road Construction	Infrastructure Development	Alex Darrell Nichols	Construction completed by developer through credit for service agreement. On maintenance. Reimbursement under CFSA has occurred for work completed to date.	In maintenance	96%	Feb-2022 to Feb-2025	\$7,905,100.00	\$424,260.88
A/00712-40	-CamWest West SWM Facility	Infrastructure Development	Alex Darrell Nichols	Construction being completed by developer through credit for service agreement. Primary construction complete, on maintenance	In progress	96%	Feb-2022 to Feb-2025	\$685,200.00	\$75,293.56
A/00713-40	-CamWest Devil's Creek SWM Facility	Infrastructure Development	Alex Darrell Nichols	Construction being completed by developer under credit for service agreement. Primary construction complete with landscape work to be completed	In progress	90%	Feb-2022 to Feb-2025	\$283,800.00	\$41,372.67
A/00714-40	-Region - Dundas St Ph2 Hespeler to Shade	Reconstruction	Adam Ripper	Stage 2 works nearing completion. Centre island work on east side of roundabout to be completed in fall 2023. The Stage 1 works included the roundabout at Beverly and half the rehabilitation works on the bridge. Surface asphalt to be completed in 2024.	In progress	80%	May-2022 to Dec-2023	\$3,009,939.00	\$840,646.10
A/00722-41	-Region - Water St (Ainslie to Simcoe St)	Reconstruction	Sarah Austin	A design for the watermain has been received. Council approval has been received for a cost sharing agreement with the developer, allowing them to complete City watermain and be reimbursed.	In progress	10%	Jan-2022 to Dec-2023	\$780,000.00	\$780,000.00
A/00736-40	-Radford Road Cul-de-Sac - Construction	Infrastructure Development	Alex Darrell Nichols	The road/cul-de-sac (base asphalt only) has been constructed by the developer.	Delayed	50%	Apr-2021 to Sep-2023	\$83,000.00	\$83,000.00
A/00975-20	-Stormwater Master Plan Update	Community Planning	Sarah Austin	Preparation of a Terms of Reference to retain a consultant has begun.	Delayed	1%	Mar-2022 to Sep-2024	\$275,000.00	\$275,000.00
A/01105-40	-Trail Dev - Cambridge West	Park Development	Vicki Armitage	Trails plan submitted by developer July 2023	In progress	5%	Sep-2023 to Aug-2025	\$679,400.00	\$678,922.27
A/01106-40	-Trail Dev - Pinebush/Branthaven	Active Transportation	Sarah Austin	The trail has been constructed by the developer with cost recovery as outlined in the executed Subdivision Agreement	In progress	70%	Jan-2022 to Jul-2024	\$247,500.00	\$247,500.00
A/01112-40	-Trail Develop - South Point Phase 1	Active Transportation	Vicki Armitage	Trail construction is being completed by developer through a cost sharing agreement.	In progress	10%	Jun-2022 to Sep-2024	\$70,000.00	\$63,502.12
A/01194-20	-Sanitary Sewer Model Update (2022)	Community Planning	Sarah Austin	The sanitary model is complete, with calibration almost completed.	In progress	55%	Jan-2022 to Oct-2023	\$250,000.00	\$110,817.76
A/01301-20	-North Cambridge Collector Road Network C	Community Planning	Alex Darrell Nichols	The commencement of the EA requires the completion of the Secondary Plan, which has not yet occurred.	Delayed	0%	Mar-2023 to Feb-2024	\$300,000.00	\$300,000.00
A/01303-20	-River Road Secondary Plan Road Network C	Community Planning	Adam Ripper	Preparation of Statement of Work to support procurement process has begun.	In progress	0%	Mar-2023 to Feb-2024	\$200,000.00	\$200,000.00
A/01351-30	-Jumpstart Accessible Sports Amenity Des.	Park Development	Vicki Armitage	Hybrid PIC2 planned for September 1-18, with in person session scheduled for Sept 6. Two court options have been developed for public review.	In progress	40%	Aug-2022 to Oct-2025	\$140,000.00	\$118,121.60
A/01351-40	-Jumpstart Accessible Sports Amenity Cons	Park Development	Vicki Armitage	Waiting on Project Design to be completed	Approved	0%	May-2024 to Oct-2025	\$1,318,000.00	\$1,300,000.00
ET - Development Engineering								\$116,547,654.00	\$44,160,001.37

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ET- Infrastructure Engineering									
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A/00024-21	-Riverside Dam Detailed Design	Reconstruction	Scott Murray Macdonald	Archaeological field work is complete. Geotechnical and sediment sampling field work is complete.	In progress	64%	Mar-2023 to Jan-2025	\$525,000.00	\$472,131.71
A/00064-30	-Infrastructure Design 2016	Reconstruction	Jamie Croft	Five (5) 2018 Design Assignments have been awarded. Four Design Assignments Complete.Elgin Street Design being finalized]	In progress	90%	Sep-2016 to Dec-2023	\$1,090,463.00	\$192,095.85
A/00081-20	-Beverly St EA/Design	Reconstruction	Prasad Samarakoon	completed 100 % design submission review.	In progress	100%	Feb-2018 to Jul-2023	\$479,482.00	\$18,658.42
A/00091-30	-Black Bridge Road and Bridge, Design	Reconstruction	Scott Murray Macdonald	Completed review of revised 90% submission. Permitting is continuing.	In progress	93%	May-2018 to Jan-2024	\$1,560,669.00	\$214,193.65
A/00186-40	-Neighbourhood Park Dev - Limerick	Park Development	Claire McLoughlin	Park Signage installed. In Maintenance	In maintenance	99%	Sep-2021 to Oct-2023	\$187,811.00	\$20,564.89
A/00389-30	-Infrastructure Design 2019	Reconstruction	Jamie Croft	Design Assignment 2 90% Complete. Todd/Haddington portion is 100% Tendered Complete. Final packages received and being reviewed for project close out)	In progress	90%	Nov-2019 to Dec-2023	\$399,868.00	\$45,715.82
A/00444-30	-Infrastructure Design (2020)	Reconstruction	Jamie Croft	Design Assignment 3 Complete. Design Assignment 4: 90% Design Complete, Public Consultation Complete. Reviewing 90% Design{	In progress	90%	May-2020 to Aug-2023	\$500,000.00	\$39,254.11
A/00465-40	-Multi-Use Trail Development (2020)	Active Transportation	Claire McLoughlin	Phase 1 completed 2020. GRCA Permit application in process.	In progress	89%	Jun-2021 to Nov-2023	\$204,000.00	\$60,998.05
A/00468-40	-Gail St Park - Playground Replacement	Park Renewal	Claire McLoughlin	Project construction complete. In maintenance	In maintenance	99%	Jun-2020 to Sep-2023	\$83,883.00	\$2,500.44
A/00470-40	-Northview Heights Lookout - Playground	Park Renewal	Claire McLoughlin	Project construction complete. In maintenance	In maintenance	99%	Jun-2020 to Sep-2023	\$112,564.00	\$2,500.39
A/00503-40	-Playground Replacement - Lincoln Park	Park Renewal	Claire McLoughlin	Project construction complete. In maintenance.	In maintenance	99%	Aug-2021 to Sep-2023	\$106,189.00	\$2,348.01
A/00504-40	-Parklawn Cemetery - Scattering Garden	Community Improvement	Claire McLoughlin	Construction completed. In maintenance.	In maintenance	99%	Nov-2021 to Sep-2023	\$201,310.00	\$20,143.48
A/00514-30	-Infrastructure Design (2022)	Renewal	Jamie Croft	Bleinheim Road Assignment at 30%. PIC Complete - 90% Design Submitted;	In progress	20%	Feb-2022 to Jun-2024	\$394,770.00	\$295,120.84
A/00530-40	-Playground Replacement - Red Wildfong Pa	Park Renewal	Claire McLoughlin	Tentative construction start October 2023.	In progress	20%	Jan-2023 to Nov-2024	\$153,500.00	\$151,694.72
A/00531-40	-Playground Replacement - Otto Klotz Park	Park Renewal	Claire McLoughlin	Tentative start for October 2023.	In progress	20%	Jan-2023 to Nov-2024	\$184,000.00	\$181,894.72
A/00533-40	-Parklawn Columbarium - Phase 1, Part 1	Community Improvement	Claire McLoughlin	Geotechnical analysis completed. Reviewing Documents	In progress	5%	Feb-2023 to Aug-2025	\$400,000.00	\$383,490.00
A/00542-30	-Infrastructure Design (2023)	Reconstruction	Jamie Croft	Planning for RFQ's . First Projects will be released in Q3 2023.	In progress	0%	Jan-2023 to Dec-2024	\$521,000.00	\$521,000.00
A/00615-40	-Playground Replacement - Angewood Park	Park Renewal	Claire McLoughlin	Substantial Completion. Deficiencies to be corrected.	In progress	75%	Oct-2022 to Jun-2024	\$132,000.00	\$24,188.09
A/00669-40	-Old Mill Road Culvert Rehabilitation	Reconstruction	Prasad Samarakoon	Project Substantially completed	In maintenance	100%	Jul-2019 to Dec-2023	\$472,002.00	\$72,868.72
A/00678-42	-Region - Myers Road - Phase 1	Reconstruction	Steven Huckabone	Region will tender in 2024	Delayed	0%	Apr-2024 to Dec-2024	\$1,020,000.00	\$1,020,000.00
A/00683-40	-Mill Race Amphitheatre Repairs	Park Renewal	Claire McLoughlin	Construction completed May 2023 (Masonry). Scheduled tentative construction for Oct/Nov 2023 (Timber).	In progress	40%	May-2023 to Nov-2024	\$303,000.00	\$227,079.43
A/00748-40	-SWM Pond 167 Rehabilitation	Renewal	Steven Huckabone	Sediment stockpiled and decanting and soils reuse plan submitted, some gabion baskets restored.	In progress	1%	Jan-2023 to Sep-2024	\$518,000.00	\$492,937.11
A/00910-20	-Blair/Preston Pedestrian Bridge - EA	Active Transportation	Jamie Croft	Finalizing EA File, and preparing Council Report',	In progress	98%	Apr-2019 to Jun-2023	\$250,831.00	\$7,886.58
A/00959-40	-Riverside Skateboard Park	Park Renewal	Claire McLoughlin	Construction substantially complete June 2023. Final invoicing being completed	In progress	90%	Sep-2022 to Aug-2024	\$126,200.00	\$53,928.22
A/00985-40	-Asphalt Resurfacing Program (2022)	Renewal	Brandon Kent Demeester	Maintenance Holdback released Aug 1, 2023	Project work complete	99%	Jun-2022 to Jul-2023	\$414,864.00	-\$0.62
A/00986-40	-Asphalt Resurfacing Program (2023)		Brandon Kent Demeester	Construction complete. Entering maintenance period	In maintenance	99%	Feb-2023 to Dec-2023	\$775,000.00	\$250,214.73
A/00993-40	-Rural Road Resurfacing Program (2022)	Renewal	Brandon Kent Demeester	In maintenance (Aug 2, 2023)	In maintenance	99%	May-2022 to Jan-2025	\$280,000.00	\$17,054.57
A/00997-40	-Cooper Street Reconstruction Design	Reconstruction	Matt Holland	Continuing design to 60% submission.	In progress	40%	Jan-2020 to Dec-2023	\$430,230.00	\$202,551.26
A/01039-40	-Salisbury Avenue Reconstruction	Reconstruction	Xin Huang	Surface asphalt paving is completed.	In maintenance	98%	Jan-2021 to Oct-2023	\$3,761,841.00	\$496,399.34
A/01040-40	-First Av & Grand Av S Reconstruction	Reconstruction	Scott Murray Macdonald	Completing deficiencies and preparing for top asphalt work.	In maintenance	94%	Jan-2022 to Nov-2023	\$3,512,519.00	\$342,454.37

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A/01041-40	-Westminster Drive N/S Reconstruction	Reconstruction	Xin Huang	Construction is completed.	In maintenance	90%	Apr-2022 to Dec-2023	\$1,925,290.00	\$265,088.23
A/01043-40	-Beverly Street Utility Relocations	Reconstruction	Prasad Samarakoon	Rogers, Bell & Energy Plus have completed their work as part of Beverly St Reconstruction work. Enbridge yet to complete the connection under the CP bridge. Currently, they are redesign their connection path	In progress	98%	Apr-2021 to Jun-2023	\$140,000.00	\$22,706.16
A/01043-41	-Beverly St Recon and Pedestrian Underpas	Reconstruction	Prasad Samarakoon	Pre-qualified Contractors for the Tender in the fall 2023.	Delayed	0%	Mar-2023 to Dec-2025	\$10,861,600.00	\$10,861,600.00
A/01045-40	-Sheldon Drive Reconstruction	Reconstruction	Xin Huang	All works are completed.	In maintenance	98%	Jan-2021 to Jun-2023	\$886,557.00	\$72,586.72
A/01065-30	-SWM Pond Rehab Design (151 & 167)	Renewal	Steven Huckabone	Tender submission required by EXP for Pond 151	In progress	90%	Jan-2021 to Dec-2023	\$55,000.00	\$18,104.36
A/01067-40	-Watermain Lining Rehabilitation (2021)	Reconstruction	Prasad Samarakoon	Construction substantially completed. No work during past month	In maintenance	100%	Apr-2021 to Dec-2023	\$759,423.00	-\$1.60
A/01068-40	-Black Bridge Rd Utility Relocations	Infrastructure Development	Scott Murray Macdonald	Enbridge's work on Townline Road is 90% completed.	In progress	50%	Jan-2022 to Aug-2024	\$690,000.00	\$690,000.00
A/01068-42	-Blackbridge and Townline Road I Utility	Reconstruction	Scott Murray Macdonald	Grandbridge issued PO for their Townline Road work.	In progress	20%	Mar-2023 to Dec-2024	\$301,000.00	\$301,000.00
A/01069-40	-Watermain Lining Rehabilitation (2022)	Renewal	Prasad Samarakoon	Project Substantially Completed. NO work during past month	In maintenance	100%	Apr-2022 to Dec-2022	\$703,414.00	-\$15.85
A/01070-40	-Sanitary Sewer CIPP Lining Rehab	Renewal	Prasad Samarakoon	All sanitary main CIPP lining work complete. No work during past month	In maintenance	100%	Jan-2022 to Jan-2025	\$593,067.00	-\$334.73
A/01071-40	-Todd and Haddington Street Reconstruct	Reconstruction	Matt Holland	Todd St and Haddington St completed to base asphalt. Surface asphalt and minor deficiencies remain to be completed in spring/summer 2023.	In maintenance	90%	Jan-2022 to Dec-2023	\$3,611,000.00	\$308,066.50
A/01072-40	-South Street Reconstruction	Reconstruction	Matt Holland	South St completed to base asphalt. Surface asphalt and minor deficiencies remain to be completed in spring/summer 2023.	In maintenance	90%	Jan-2022 to Dec-2023	\$1,491,885.00	\$246,577.63
A/01073-40	-Kribs, Henderson and Bella St Recon	Reconstruction	Prasad Samarakoon	Project complete	In maintenance	100%	Jan-2023 to Dec-2023	\$2,130,452.00	\$346,795.02
A/01074-40	-Bechtel St. Watermain Rehab(CIPP Lining)	Reconstruction	Prasad Samarakoon	Project Substantially Completed. No work During past month	In maintenance	100%	Jan-2022 to Dec-2023	\$680,161.00	-\$502.78
A/01076-40	-Church St Reconstruction	Reconstruction	Steven Huckabone	All roads section open to public with undergrounds, curbs and base asphalt complete	In progress	75%	Apr-2023 to Sep-2024	\$2,726,407.00	\$1,427,417.96
A/01077-40	-Groh Avenue Reconstruction	Reconstruction	Prasad Samarakoon	Project Substantially completed	In maintenance	98%	Apr-2023 to Dec-2024	\$2,946,370.00	\$877,351.50
A/01079-40	-Clemens Ave Reconstruction	Reconstruction	Xin Huang	Base asphalt paving is completed.	In progress	90%	Dec-2022 to Dec-2024	\$2,449,213.00	\$1,278,215.65
A/01092-40	-Moffat Creek Channel Restoration	Renewal	Scott Murray Macdonald	Project is on hold. No timing available for work to get underway.	Delayed	0%	Jan-2021 to Jun-2023	\$75,000.00	\$75,000.00
A/01099-40	-Trail Bridges (2023)	Active Transportation	Steven Huckabone	Bomar Landscaping planned mobilization for woodland park bridge rehabilitation is Sep. 6	Approved	0%	Mar-2023 to Mar-2026	\$256,791.00	\$256,791.00
A/01130-30	-Trail Bridge Design 1	Active Transportation	Steven Huckabone	Tender designs complete for Mill Run pedestrian bridge replacement and GRCA permit granted. Thompson Park interim repairs 60% design complete and GRCA permit submitted.	In progress	80%	Jan-2022 to Jun-2023	\$120,000.00	\$76,411.11
A/01159-20	-Hespeler Pedestrian Bridge Environ Asses	Infrastructure Development	Matt Holland	Notice of Study Completion period is complete. Project file is finalized.	In progress	96%	Jan-2021 to Mar-2023	\$250,000.00	\$56,183.83
A/01165-40	-Kenley Lane Walkway Rehabilitation	Reconstruction	Steven Huckabone	Substantially Complete	In maintenance	100%	Apr-2022 to May-2023	\$244,105.00	\$44,379.14
A/01167-40	-Dam Safety Upgrade Implementation	Security & Risk Mgmt	Scott Murray Macdonald	All work is complete.	Project work complete	100%	Feb-2022 to Sep-2023	\$169,368.00	-\$147.35
A/01170-30	-Edward St Retaining Wall Design	Renewal	Xin Huang	100% Design work completed.	In maintenance	100%	Jan-2022 to Dec-2023	\$82,500.00	\$28,375.90

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A/01173-40	-Roseview Ave. and Gladstone Ave. Reconst	Reconstruction	Matt Holland	Work on Gladstone Avenue has been completed to base asphalt including restorations. Work on Roseview Avenue underway with underground work completed and road excavation underway.	In progress	55%	Jan-2023 to Dec-2024	\$3,433,895.00	\$2,314,396.90
A/01218-30	-Riverside Park Roads Design	Park Renewal	Steven Huckabone	30 percent design submitted and review comments and meeting complete	In progress	80%	Mar-2022 to Dec-2023	\$155,000.00	\$69,583.12
A/01275-30	-Soper Park - Amenity Replacement Design	Park Development	Claire Mcloughlin	Issued for Tender Document Complete. Submitting for Building Permit and Minor Site Plan Application Permit	In progress	90%	May-2022 to Dec-2023	\$177,337.00	\$109,293.15
A/01291-20	-Excess Soil Compliance Updates (2023)	Renewal	Jamie Croft	Consultant retained for 2023,	In progress	5%	Jan-2023 to Dec-2023	\$285,000.00	\$285,000.00
A/01293-30	-Blair Road Retaining Wall Design (2023)	Renewal	Matt Holland	Technical Memo and Heritage Impact Assessment work is underway.	In progress	15%	Mar-2023 to Dec-2024	\$148,000.00	\$148,000.00
A/01306-40	-Fisher Mills Drainage (2023)	Renewal	Xin Huang	Landscaping restoration is complete.	In maintenance	100%	Feb-2023 to Dec-2024	\$66,000.00	\$23,787.92
A/01308-40	-Watermain Lining Citywide (2023)	Renewal	Prasad Samarakoon	Restoration work and commissioning of lined water mains In progress, complete lining.	In progress	80%	Apr-2023 to Dec-2024	\$4,400,000.00	\$3,605,636.36
A/01309-40	-Watermain Decommissioning Design Along Gr	Reconstruction	Scott Murray Macdonald	Consultant completing their background review.	In progress	5%	Feb-2023 to Jun-2024	\$170,000.00	\$168,047.35
ET- Infrastructure Engineering								\$62,084,831.00	\$29,807,260.10
ET- Transportation Engineering									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00002-30	-Hespeler Trail Project - Queen to Guelph	Active Transportation	Jason Leach	Resolving property constraints.	In progress	60%	Mar-2021 to Dec-2023	\$183,849.00	\$39,224.20
A/00083-40	-LED Street Lighting Installation	Renewal	Walter Malcolm	All decorative lights and adapters ordered. GIS Mapping Completed. Installation has commenced. Installed - 890 (40%)	In progress	80%	Jan-2016 to Sep-2023	\$3,535,000.00	\$1,305,804.62
A/00448-40	-Railway Improvements	Renewal	Dennis Lopes	Whistle Cessation Implementation Council Report - October, 2023	In progress	80%	Jan-2019 to Dec-2023	\$100,000.00	\$68,162.72
A/00676-40	-Railway Improvements	Renewal	Dennis Lopes	CN Railway at-grade railway closures have been approved by the Railway Authorities CN Railway drafting agreements for at-grade railway closures.	In progress	60%	Feb-2021 to Jun-2024	\$300,000.00	\$300,000.00
A/00677-40	-Parking Lot Renew - Library Queen Sq Lot	Reconstruction	Dennis Lopes	Parking Lot Reconstruction to start Monday, August 21, 2023	In progress	75%	Apr-2022 to Dec-2023	\$210,000.00	\$207,843.96
A/00769-30	-Preston/Blair Pedestrian Bridge Design	Active Transportation	Shannon Noonan	On hold due to ongoing Indigenous consultation as part of EA filing	Delayed	0%	Jan-2022 to Dec-2024	\$1,546,500.00	\$1,546,500.00
A/00973-40	-King Street Decorative Lighting	Community Improvement	Walter Malcolm	All work at the trees (grates, fixtures, cabling & power) completed. Installation of the control pedestals. Two (2) Data SIM cards ordered	In progress	85%	Jan-2020 to Aug-2023	\$630,000.00	\$317,875.36
A/00980-40	-Traffic Calming Implementation	Community Improvement	Shannon Noonan	Report 23-165-CD, Neighbourhood Area Speed Limit Pilot Evaluation approved by Council	In progress	80%	Jan-2020 to Dec-2023	\$200,000.00	\$65,207.27
A/01019-20	-Intersection Assessment Study	Community Planning	Shannon Noonan	Preparing project terms of reference for commencement in Q4 2023	Delayed	5%	Mar-2021 to Dec-2023	\$80,000.00	\$80,000.00
A/01097-20	-Residential Parking Bylaw Review	Community Planning	Sian Matthew Younan	Preparing to start project in Q4 2023.	Delayed	5%	Mar-2021 to Dec-2023	\$80,000.00	\$80,000.00
A/01098-40	-Active Transport – Dunbar Road Phase 2	Active Transportation	Shannon Noonan	On hold until AT resource hired	Delayed	0%	Sep-2022 to Dec-2025	\$366,000.00	\$366,000.00
A/01117-40	-Active Transportation (2023) - Trail Con	Active Transportation	Shannon Noonan	On hold until AT resource is hired	Delayed	0%	Mar-2023 to Mar-2026	\$148,600.00	\$148,600.00
A/01133-40	-Soper Park Pedestrian Tunnel – Repointin	Active Transportation	Shannon Noonan	On hold until AT resource is hired	Delayed	0%	Jan-2022 to Dec-2024	\$345,000.00	\$345,000.00
A/01159-30	-Hespeler Pedestrian Bridge Design	Active Transportation	Shannon Noonan	On Hold until AT Resource hired	Delayed	0%	Mar-2023 to Sep-2025	\$521,200.00	\$521,200.00
A/01168-30	-Sidewalk Infill Design	Active Transportation	Shannon Noonan	On hold until AT resource hired	Delayed	0%	Mar-2023 to Sep-2025	\$65,500.00	\$65,500.00
A/01359-40	-Active Transportation - Speedsville Road	Active Transportation	Jason Leach	Construction of the pedestrian crossover has commenced and will be active through September and October.	In progress	50%	Mar-2023 to Oct-2023	\$112,200.00	\$112,200.00
A/01360-40	-Summer Patio Road Closure Electrical Upg	Community Improvement	Dennis Lopes	Initial repair completed to the electrical receptacles repairs in Hespeler Village GrandBridge Energy and Electrical contractor reviewing electrical infrastructure in Downtown Cambridge Main Street	In progress	50%	Mar-2023 to Mar-2026	\$149,200.00	\$149,200.00
A/01431-40	-Old Mill Rd Traffic Calming	Community Improvement	Sian Matthew Younan	Consulted MHAC. Currently awaiting for draft report of recommendations for presentation at PIC	In progress	25%	Jan-2022 to Dec-2024	\$112,000.00	\$112,000.00
ET- Transportation Engineering								\$8,685,049.00	\$5,830,318.13

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
Planning Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00003-20	-Zoning By-Law Update	Community Planning	Bryan Cooper	Project underway. Updated draft of comprehensive zoning by-law received from consultant. Working on correcting numerous mapping errors in order to bring to a public meeting.	In progress	85%	Jul-2013 to Jan-2024	\$260,481.00	\$154,516.75
A/00007-20	-Assessing Infilling & Intensification	Community Planning	John Matthew Blevins	Staff and consultants working on finalizing Main & Durdas and Hespeler Rd secondary plans. May 16th Statutory Public Meetings completed. Staff are working on recommendation reports to Council.	In progress	75%	Apr-2015 to Dec-2023	\$463,266.00	\$122,649.96
A/00010-20	-Urban Design - Galt Height Guidelines	Community Planning	John Matthew Blevins	Final edits complete, project to be wrapped. Policy to be implemented through secondary plan.	In progress	95%	Jun-2018 to May-2023	\$50,000.00	-\$25,049.57
A/00223-20	-East Side Lands MESP	Community Planning	Katherine Padgett	Statutory Public Meeting was held June 28, 2022. Currently working to finalize the MESP and the Secondary Plan to bring forward a recommendation to Council in Fall 2023 (October or November)	In progress	90%	Jan-2016 to Oct-2023	\$150,000.00	\$150,000.00
A/00399-20	-EGalt Hrtg Conservation District Study	Community Planning	Laura Waldie	Staff have reviewed the draft Study document and have provided feedback to the consultants in January 2023.	In progress	60%	Oct-2021 to Jun-2024	\$100,000.00	\$40,581.05
A/00738-20	-Growth Management Study Update (2019)	Community Planning	Bryan Cooper	Project is underway. Retained Dillon Consulting.	In progress	5%	Jul-2023 to Jan-2024	\$250,000.00	\$219,750.34
A/00739-20	-Galt Core Heritage Conservation District	Community Planning	Laura Waldie	A virtual and in person PIC #3 were held on Feb 15 and March 9 respectively to introduce the plan to the public and to initiate feedback.	In progress	95%	Oct-2020 to Mar-2023	\$106,991.00	-\$5,957.71
A/00740-20	-Heritage Conservation District Study (He	Community Planning	Jeremy Edward Daniel Parsons	Consultant is now completing field surveys and background research. Project is moving ahead well and on time. MHAC meeting to be held October 19 and Public Consultation PIC to be held October 30.	In progress	25%	Mar-2023 to Dec-2024	\$100,000.00	\$100,000.00
A/01054-20	-Official Plan Review (2023)	Community Planning	Bryan Cooper	Working with consultant to prepare an RFP for the project	In progress	0%	Feb-2023 to Dec-2025	\$360,000.00	\$360,000.00
A/01055-20	-Inclusionary Zoning	Community Planning	John Matthew Blevins	Inclusionary Zoning project team are working on draft instruments to take forward to their respective Councils.	Approved	70%	Jan-2023 to Mar-2024	\$125,000.00	\$125,000.00
A/01163-20	-Consulting Services - Planning	Community Planning	Sheryl Ayres	Financial analysis is being completed to determine next steps	Approved	50%	Mar-2021 to Oct-2023	\$97,000.00	\$21,290.56
A/01242-20	-River Road Cultural Heritage Landscape	Community Planning	Laura Waldie		Approved	0%	Jan-2025 to Jun-2026	\$100,000.00	\$100,000.00
A/01286-40	-Streamline Dev Approvals - Planning	Community Planning	Lisa Prime	DCM Business Plan review 90% complete	Approved	90%	Mar-2022 to Nov-2023	\$520,000.00	\$126,360.20
A/01387-20	-Alternative Transportation Strategy	Community Planning	Katherine Padgett		Approved	0%	Jun-2023 to Feb-2024	\$120,000.00	\$120,000.00
A/01389-20	-Housing Affordability Strategy	Community Planning	John Matthew Blevins	Preliminary background study underway to allow for preparation of RFP and formally kicking off the study.	Approved	15%	Mar-2023 to Mar-2024	\$50,000.00	\$50,000.00
Planning Services								\$2,852,738.00	\$1,659,141.58
Recreation and Culture									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00420-30	-Preston Auditorium - Design	Facility Renovation	Shane Taylor	Class B cost estimate underway; SPA 1st submission comments received, planning 2nd submission in May; foundation permit submission planned early May; tender specifications underway.	In progress	80%	Jan-2020 to Dec-2025	\$1,814,474.00	\$677,580.61
A/00420-40	-Preston Auditorium Expansion - Construct	Facility Renovation	Shane Taylor	The expansion construction is dependent on development of a detailed design and construction tender package. Construction is planned to start late summer 2023	Approved	0%	Jan-2022 to Jul-2026	\$27,349,998.00	\$27,074,569.94
A/00463-30	-Recreation Complex - Design	New Facility	Shane Taylor	Concept plans completed and presented to Council at workshop March 30/2023 - Council decision on the concept requested on May 4, 2023. Class D costing completed.	In progress	20%	Jan-2020 to Dec-2026	\$6,384,380.00	\$4,623,271.77
A/00471-40	-Fountain St Soccer Facility Construction	New Facility	Shane Taylor	Construction work starting back up following winter shut-down. Building foundations scheduled to begin this week. Light pole installation began last week. Sponsorship for facility naming rights - negotiations currently underway.	In progress	30%	Sep-2021 to Jun-2025	\$12,836,782.00	\$3,867,819.68
A/00862-20	-Older Adult Strategy	Community Planning	Alix Aitken	Three Town Hall Meetings Completed, AGM for 50+ Boards and Clubs (discussion on Governance) completed. Consultant currently drafting report. Update to SMT Completed.	In progress	75%	Jan-2022 to Jul-2023	\$76,000.00	\$44,241.49
A/00863-20	-Master Plan - Arts and Culture	Community Planning	Rachel Fraser	Draft report received from Consultant and reviewed by ACAC and extended Steering Committee. Curated staff group completed preliminary Outdoor Event Strategy.	In progress	70%	Mar-2022 to Nov-2023	\$101,500.00	\$20,315.87
A/00865-20	-Recreation Services Master Plan	Community Planning	Lesley Head		Approved	0%	Jan-2023 to Feb-2024	\$200,000.00	\$200,000.00

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01036-30	-Sponsorship & Advertising Plan	Community Planning	Lesley Head	Steering committee is done for the feasibility study.	In progress	50%	May-2022 to Dec-2024	\$150,000.00	\$55,838.36
A/01265-10	-Cambridge Sports Park Expansion	New Facility	Rachel Fraser	The Buckingham Team has updated that due to supply chain issues and labour shortage a project delay of approx. 6 weeks is expected. Additional CoFC rinks will be made available as will the two existing Buckingham ice pads to accommodate sport user groups.	In progress	70%	Feb-2022 to Mar-2024	\$200,000.00	\$200,000.00
A/01391-40	-Gymnasium Building Demolition	Facility Renovation	Shane Taylor	PO to be issued to architects for completing demo specifications	In progress	5%	Mar-2023 to Apr-2025	\$522,300.00	\$515,350.00
A/01392-40	-1400 Hamilton Street Building Demolition	Facility Renovation	Shane Taylor	Working to issue PO to architects to assemble specs for demolition. Working on relocating Preston Kin and Preston Figure Skating to alternate facilities.	In progress	5%	Mar-2023 to Apr-2025	\$332,600.00	\$324,500.00
A/01439-40	-Public Art 50th Anniversary	Community Improvement	Wanda Schaefer-Stilling	Out for tender. Call out for artists.	In progress	50%	Mar-2023 to Nov-2023	\$250,000.00	\$250,000.00
Recreation and Culture								\$50,218,034.00	\$37,853,487.72
Community Development								\$240,388,306.00	\$119,310,208.90

Corporate Enterprise

Corporate Strategy									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00703-20	-Strategic Plan (2024-2026)	Strategy & Governance	Jenna Brown-Jowett	Staff report for endorsement of the key components going to Council on Sept 26th Consultant proposal request issued (to develop a measurement framework)	In progress	35%	Jan-2022 to Mar-2024	\$150,000.00	\$107,458.74
Corporate Strategy								\$150,000.00	\$107,458.74
Economic Development									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00914-20	-Economic Devel. Review & Action Plan	Community Planning	Trevor McWilliams	Shared draft background report with CLT, action plan being developed. Scheduling small focus group meetings with council for September.	In progress	60%	Oct-2021 to Jun-2024	\$101,628.00	\$51,693.00
A/01025-40	-Grand River Access Point Improvement	Park Development	Trevor McWilliams	Final bench installation and clear stone placement for ramp.	In progress	95%	Sep-2019 to Sep-2023	\$378,244.00	\$124,756.99
A/01441-20	-Placemaking Study and Pilot Project	Community Improvement	Trevor McWilliams	RFQ circulated.	Approved	15%	Mar-2023 to Jun-2024	\$150,000.00	\$150,000.00
Economic Development								\$629,872.00	\$326,449.99
Facilities									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00352-10	-Green Fleet Initiative	Environmental Stewardship	Wayne Ramsey	EV units installed and operational	Project work complete	100%	May-2018 to Feb-2022	\$81,488.00	\$81,488.00
A/01015-30	-George Hancock Pool Repairs	Facility Renovation	Wayne Ramsey	Majority of upgrades are complete, water is being added and systems turned on, well on schedule for season.	In progress	90%	Feb-2020 to Jun-2025	\$403,000.00	\$166,752.18
A/01136-40	-Elevator Refurb - Allan Reuter Centre	Facility Renovation	Wayne Ramsey	Project is completed, inspections done. All passed. Elevator has been opened to public for regular service. Payments have been submitted to finance for processing	In progress	100%	Jan-2023 to Jan-2023	\$176,800.00	\$69,461.82
A/01138-40	-Elevator Refurb - David Durward Centre	Facility Renovation	Wayne Ramsey	P.O. from Procurement has been issued, scheduling kick-off meeting with vendor	In progress	20%	Feb-2023 to Jun-2024	\$327,400.00	\$292,613.99
A/01140-40	-Elevator Refurb - Centre for Arts	Facility Renovation	Wayne Ramsey	P.O. has been issued from Procurement, scheduling kick-off meeting with vendor	In progress	20%	Mar-2023 to Dec-2023	\$278,800.00	\$239,927.10
A/01229-40	-City Hall Green Wall	Facility Renovation	Wayne Ramsey	Project has been awarded and notified to Nedlaw Green Walls. Currently working with Nedlaw around logistics and timing	In progress	50%	Apr-2023 to Jun-2023	\$254,500.00	\$222,282.29
A/01393-40	-Hespeler Arena Dehumidifiers	Facility Renovation	Wayne Ramsey	Consultant has provided specs on units that would meet our need. Reviewed and approved. Consultant now in process of doing spec documents for tender.	In progress	5%	Feb-2023 to Jun-2024	\$1,045,400.00	\$1,035,000.00

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01395-40	-Humane Society Moisture Improvement	Facility Renovation	Wayne Ramsey	Waiting on delivery of external freezer, still likely 3 weeks away	In progress	95%	May-2023 to Jun-2023	\$50,000.00	\$24,118.26
A/01427-40	-Service Cambridge Counter Extension	Facility Renovation	Wayne Ramsey	Desk is completed, IT runs completed, electrical completed. Security team moving in on May 30. Security gate in front of stairs only outstanding, but in process as we work through logistics. ETA 4 weeks	In progress	99%	Dec-2022 to Sep-2023	\$125,000.00	\$85,773.03
A/01430-40	-Fire Station 5 Sewer Pipe	Facility Renovation	Wayne Ramsey	Have created scope of work to provide procurement, project will likely be over \$50,000 so procurement involvement necessary	In progress	15%	Mar-2023 to Jul-2023	\$60,000.00	\$60,000.00
A/01434-40	-BOC Emergency Door Repair	Facility Renovation	Wayne Ramsey	Project is complete. Payment has been submitted. Hold back is pending, once processed, project will be ready for closeout	In progress	100%	Jan-2023 to Feb-2023	\$130,000.00	\$10,107.66
Facilities								\$2,932,388.00	\$2,287,524.33
Risk and Facilities									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00329-20	-Enterprise Risk Management	Security & Risk Mgmt	Olu Ojikutu	Incident transfer to the insurance pool is ongoing. Continuing to work with CAMMS on connectivity issues with pool's system.	In progress	71%	Jan-2020 to Dec-2023	\$75,000.00	\$46,208.03
A/01230-20	-Energy Assess -Carbon Reduction Strategy	Environmental Stewardship	Olu Ojikutu	Grant application for project has been completed, and the RFP will be issued upon the receipt of the result of the Application.	In progress	10%	Aug-2022 to Dec-2024	\$100,000.00	\$100,000.00
Risk and Facilities								\$175,000.00	\$146,208.03
Sustainable Design & Dev									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00102-40	-Historic Post Office Renovations	Facility Renovation	Slobodanka Lekic	The contractor fixed handrails in the heritage stairwell.	In maintenance	99%	Mar-2015 to Jun-2024	\$14,984,597.00	\$4,256,106.36
A/00196-40	-Station 6 Construction	New Facility	Steven Ruffini	LEED submission documentation are under review for submission.	In maintenance	99%	Nov-2016 to Dec-2023	\$4,272,470.00	\$418,651.06
A/00463-40	-Rec Complex -Site Prep & Servicing	New Facility	Slobodanka Lekic	Concrete works are on going for sidewalks and driveway ramps and utility works are in progress.	In progress	95%	Sep-2019 to Jun-2024	\$4,400,000.00	\$575,672.81
A/00467-40	-Renovation - Riverside Park (Mickler) St	Facility Renovation	Steven Ruffini	Construction ongoing	In progress	20%	Jan-2023 to Jun-2024	\$591,400.00	\$577,664.00
A/00521-40	-Newland Pool Repairs	Facility Renovation	Steven Ruffini	construction substantial completion achieved	In progress	97%	Jan-2022 to Aug-2023	\$1,357,971.00	\$132,075.65
A/00578-40	-Roof Replace - Fire Station 1	Facility Renovation	Slobodanka Lekic	Due to lack of staff this project is on hold	Delayed	0%	Mar-2023 to Mar-2024	\$193,600.00	\$193,600.00
A/00698-30	-Design – Facility Renovations (2022)	Facility Renovation	Slobodanka Lekic	City Hall Project - finishing stage of schematic design FS 4 - design development and construction documents have been completed	In progress	30%	Jan-2022 to Oct-2024	\$87,478.00	\$47,274.66
A/00698-41	-Fire Station 4 Renovation	Facility Renovation	Slobodanka Lekic	Design Development drawings and construction documents have been prepared.	In progress	10%	Mar-2023 to Dec-2023	\$100,000.00	\$93,199.84
A/00770-30	-Dickson Stadium Renovation – Design	Facility Renovation	Slobodanka Lekic	Construction is in progress. Demolition was completed.	In progress	68%	Jan-2022 to Mar-2024	\$74,242.00	\$34,250.32
A/00770-40	-Dickson Stadium Renovation – Constructio	Facility Renovation	Slobodanka Lekic	Demolition was completed; under construction	In progress	30%	Mar-2023 to Mar-2024	\$1,505,600.00	\$1,289,707.11
A/00981-40	-Roof Repair - Allan Reuter Centre	Facility Renovation	Steven Ruffini	Due to lack of staff this project is on hold.	Delayed	0%	Feb-2023 to Mar-2024	\$303,000.00	\$300,000.00
A/01145-40	-Roof Refurb - Preston Scout House	Facility Renovation	Slobodanka Lekic	Due to lack of staff this project is on hold.	Delayed	0%	Mar-2023 to Mar-2024	\$60,000.00	\$60,000.00
A/01228-40	-Roof Replace - New Hope Cemetery	Facility Renovation	Slobodanka Lekic	Due to lack of staff this project is on hold.	Delayed	0%	Mar-2023 to Mar-2024	\$185,000.00	\$185,000.00
A/01232-40	-Roof - Ferguson Homestead & Cottage	Facility Renovation	Steven Ruffini	Deficiency repairs	In progress	97%	Jan-2022 to Aug-2023	\$167,700.00	\$19,656.72
A/01437-40	-Newland Pool Accessibility Improvements	Facility Renovation	Steven Ruffini	City didn't received the grant.	Delayed	0%	Sep-2023 to Nov-2023	\$114,700.00	\$114,700.00
Sustainable Design & Dev								\$28,397,758.00	\$8,297,558.53
Corporate Enterprise								\$32,285,018.00	\$11,165,199.62

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
Corporate Services									
Financial Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00365-40	-Service Cambridge - Customer Care Portal	Technology Upgrades	Ahmed Kassad	Project in hold due to resourcing constraints	In progress	50%	May-2019 to Mar-2023	\$100,000.00	\$78,883.78
A/00545-20	-Development Charges Update (2022)	Community Planning	Katherine Hyde	Local Services Policy has been reviewed. Service standards work is nearing completion.	In progress	15%	Jul-2022 to Jun-2024	\$175,642.00	\$142,119.79
A/00909-40	-SWM Funding Study - Implementation Plan	Community Planning	Sheryl Ayres	Project kick off held. Frist stage of requirements listing received from consultants. Preliminary meeting held on communications plan. GIS data provided to consultants, working on financial/budget info.	In progress	25%	Jul-2022 to Dec-2024	\$200,000.00	\$173,970.55
A/01284-20	-Enhanced Customer Service Strategy	Condition Assessment	Wade Novak	Report has been provided to council and CLT. Engagement has been finalized with Blackline Consulting.	Project work complete	100%	Mar-2022 to Feb-2023	\$132,288.00	\$24,625.88
A/01428-20	-Asset Retirement Obligations Reporting	Strategy & Governance	Mirna Raponi	Working with KPMG consultants in 2023 continuing on execution phase. The team has completed initial scoping interviews with SME and are determining what areas we need further investigation and follow up	In progress	20%	Nov-2022 to Nov-2023	\$80,000.00	\$80,000.00
Financial Services								\$687,930.00	\$499,600.00
Fire Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00430-20	-Master Fire Plan, Station Location Study	Community Planning	Damond Jamieson	Revised staff report entered into eScribe for the approval process.	In progress	99%	Oct-2021 to Oct-2023	\$101,432.00	\$1,285.50
A/01029-40	-Fire Services Dispatch Renovations	Facility Renovation	Damond Jamieson	Design stage for Phase II renovation of the Main dispatch centre completed.	In progress	75%	Apr-2021 to Sep-2023	\$137,475.00	\$42,398.10
A/01148-10	-Fire Fleet Apparatus (2022)	Equipment Purchase	Damond Jamieson	(A) Airboat Vessel and trailer delivered. Decals affixed. (B) Pumper Final inspection completed. Deficiencies noted.	In progress	97%	Dec-2021 to Jun-2023	\$1,215,300.00	-\$59,733.28
A/01150-10	-Fire Fleet Apparatus (2023)	Equipment Purchase	Damond Jamieson	Final inspection completed. Deficiencies noted.	In progress	97%	Dec-2021 to Jun-2023	\$1,144,000.00	\$90,248.47
A/01408-10	-Auto Extrication Equipment Replacement	Equipment Purchase	Brad Michael Churchill		Approved	0%	Jan-2023 to May-2023	\$52,000.00	\$29,144.70
A/01410-10	-Gas Monitoring Equipment Replacement	Equipment Purchase	Brad Michael Churchill		Approved	0%	Mar-2023 to Jan-2024	\$68,300.00	\$68,300.00
A/01425-10	-Fire Fleet Growth (2023)	Equipment Purchase	Damond Jamieson	Vehicle identification number assigned.	In progress	40%	Mar-2023 to Jan-2024	\$71,300.00	\$17,101.63
Fire Services								\$2,789,807.00	\$188,745.12
Technology Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00347-10	-Disaster Recovery Site Enhancements	Security & Risk Mgmt	Mohammad Mamun	Emergency Management team is working on a comprehensive business continuity planning that will dictate the planning of DR implementation.	In progress	80%	Feb-2018 to Dec-2023	\$150,000.00	-\$12,455.00
A/00407-10	-Relational Database -Oracle MSSQL Upgrad	Technology Upgrades	Ryan Small	Closure pending final invoices.	Project work complete	100%	Jan-2020 to Dec-2022	\$190,000.00	\$22,316.61
A/00547-40	-Server & Infrastructure Life Cycling	Technology Upgrades	Ryan Small	Currently working through discovery and planning with the intent to expand existing hyperconverged infrastructure cluster.	In progress	5%	Feb-2023 to Feb-2024	\$200,000.00	\$200,000.00
A/00548-40	-Storage Systems Life Cycling	Technology Upgrades	Ryan Small	Currently working through discovery and planning with the intent to expand existing hyperconverged infrastructure cluster.	In progress	5%	Jan-2023 to Dec-2024	\$200,000.00	\$200,000.00
A/00788-40	-ActiveNet Roadmap Implementation 2019	Technology Upgrades	Revathi Devendran	Working with business developing list of action items and prioritizing them to implement.	In progress	85%	Mar-2019 to Sep-2023	\$75,000.00	\$59,834.70
A/00791-40	-Corporate BI, Dashboard and Reporting 20	New Enterprise Application	Kirby Childerhose	Consultant selected - Optimus SBR	In progress	75%	Jan-2020 to Dec-2023	\$50,000.00	\$13,382.08
A/00793-20	-Corporate Payment System Assess/Upgrade	Technology Upgrades	Mohammad Mamun	We are reviewing options for Payment system that works with TS systems.	In progress	45%	Mar-2019 to Dec-2023	\$75,000.00	\$27,811.34
A/00795-40	-Enterprise Content Mgmt Implementation	Networks & Information Mgmt	Revathi Devendran	Waiting for business to sign off on the migration so that TS can decommission the servers.	In progress	90%	Jan-2020 to Jul-2023	\$125,000.00	\$31,953.81
A/00797-40	-GIS Strategy implementation 2019	Technology Upgrades	Kirby Childerhose	Beginning further internal review of current GIS Strategy	In progress	25%	Jan-2021 to Dec-2023	\$100,000.00	\$76,846.07

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00798-40	-Service Desk Configuration Management an	Technology Upgrades	Ryan Small	Implementation for tracking hardware assets in the IT Service Management application is ongoing. Items brought in through integrations have been reviewed and completed.	In progress	85%	Oct-2019 to Dec-2023	\$90,000.00	\$29,770.81
A/00809-40	-cityONE (SAP) Lifecycle Updates And Repl	Technology Upgrades	Mohammad Mamun		In progress	50%	Jan-2023 to Dec-2023	\$500,000.00	\$11,933.60
A/00819-40	-Work Order Mgmt System Enhance (2022)	Technology Upgrades	Kirby Childerhose		Approved	0%	Jan-2022 to Dec-2023	\$150,000.00	\$59,044.65
A/00922-10	-IT Security Enhancements 2020	Security & Risk Mgmt	Ryan Small	Project work complete.	In maintenance	99%	Jan-2020 to Sep-2023	\$300,000.00	\$93,843.32
A/00926-10	-Laptop/Desktop Replacement Lifecycle (20	Technology Upgrades	Ryan Small	Procurement of replacement units is currently underway.	In progress	25%	Jan-2023 to Dec-2023	\$250,000.00	\$205,836.16
A/01060-40	-Sharepoint/ECM Roadmap Implementation	Technology Upgrades	Revathi Devendran	Projected timeline to complete all the outstanding migration is by end of June and servers to be decommissioned end of July. Mainly business commitment is challenging and slowing down the project.	In progress	90%	Sep-2021 to Jul-2023	\$100,000.00	\$89,612.00
A/01061-40	-Digital Transform Citizen Portal Enhance	Technology Upgrades	Revathi Devendran	Currently, discovery session is progressing. Working with the business stakeholders project team is assessing 'as is' state of parking services and will recommend 'to be' state to implement.	In progress	15%	Sep-2021 to Jan-2024	\$250,000.00	\$221,515.34
A/01062-40	-Amanda Roadmap Implementation	Technology Upgrades	Kirby Childerhose	Focusing on Building needs, as Streamline funding received for Planning efficiencies.	Approved	0%	Jan-2022 to Dec-2023	\$450,000.00	\$353,633.28
A/01063-40	-Customer Relationship Management Impleme	Technology Upgrades	Mohammad Mamun		In progress	10%	Jan-2023 to Apr-2024	\$150,000.00	\$150,000.00
A/01252-40	-Wi-Fi Equipment Upgrade and Enhancement	Networks & Information Mgmt	Ryan Small	Procurement of Hardware is complete, but hardware lead times are long. Some partial hardware orders have landed allowing us to deploy the wireless controllers and replace approximately 40 access points.	In progress	30%	Jan-2022 to Sep-2023	\$380,000.00	\$145,525.35
A/01253-40	-BI/BW Strategy Development & Enhancement	Technology Upgrades	Kirby Childerhose		Approved	0%	Jan-2022 to Dec-2023	\$100,000.00	\$29,403.00
A/01254-40	-Fire Record Mgmt System Implementation	Technology Upgrades	Mohammad Mamun		In progress	5%	Jan-2023 to Dec-2023	\$250,000.00	\$250,000.00
A/01255-30	-Database Middleware Integration/Process	Technology Upgrades	Ryan Small	Start date is dependant on filling vacant position.	Approved	0%	Jun-2022 to Apr-2024	\$100,000.00	\$97,453.03
A/01256-40	-IT Security Operations Center (SOC) As-A	Security & Risk Mgmt	Ryan Small	Deployment Completed.	In maintenance	100%	Jan-2022 to Jun-2023	\$200,000.00	\$36,064.64
A/01285-40	-Streamline Dev Approvals - Tech Services	Technology Upgrades	Revathi Devendran	Provincial report is completed for TS implementation and submitted to Planning who is compiling the final report.	In progress	90%	Mar-2022 to Jul-2023	\$480,000.00	\$78,350.06
A/01419-10	-Amanda Roadmap Implementation (2023)	Technology Upgrades	Kirby Childerhose		Approved	0%	Jan-2023 to Dec-2023	\$250,000.00	\$250,000.00
		Technology Services						\$5,165,000.00	\$2,721,674.85
		Corporate Services						\$8,642,737.00	\$3,410,019.97

Infrastructure Services

Asset Management									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00966-40	-Sanitary Forcemain Inspection	Condition Assessment	Matthew Zevenbergen	Inspections have been completed for 2023. Staff are waiting for the final results.	In progress	90%	Jan-2020 to Mar-2023	\$200,000.00	\$76,715.26
A/00967-40	-Sanitary Lg Trunk & Siphon Assessment	Condition Assessment	Matthew Zevenbergen	Locations under review for inspections in 2023.	In progress	90%	Apr-2022 to Dec-2023	\$300,000.00	\$50,329.01
A/01237-20	-Heritage Condition Assessment – Phase 1	Condition Assessment	Johannes Krijnen	Remaining condition assessment of building elements by consultant Robyn Huether is completed; review draft reports	In progress	85%	Jan-2022 to Sep-2023	\$162,765.00	\$8,517.19
A/01243-20	-Heritage Condition Assessment – Phase 2	Condition Assessment	Johannes Krijnen	Start is pending on substantial completion Phase 1 assessment (A/01237-20)	Delayed	0%	Mar-2023 to Jun-2024	\$242,100.00	\$242,100.00
A/01353-40	-Renewal Capital Planning Decision Suppor	Technology Upgrades	Johannes Krijnen	Project kick off planned for early September	In progress	5%	Mar-2023 to Dec-2024	\$250,000.00	\$250,000.00
		Asset Management						\$1,154,865.00	\$627,661.46

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
ES - Wastewater									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00756-30	-King St Sanitary Pumping Station -Design	Renewal	Robert James Black	Project work is complete for A/00756-30, but project is tied to construction side of the King St. SPS Upgrade (A/00756-40). PO will remain open until the construction is completed.	Delayed	90%	Jan-2021 to Dec-2024	\$208,154.00	\$86,619.36
A/00756-40	-King St Sanitary Pump Station - Construc	Renewal	Robert James Black	Kickoff meeting for King St. SPS Upgrade construction completed between City of Cambridge, MTE, Eramosa and Xterra.	Delayed	11%	Oct-2022 to Dec-2024	\$1,170,300.00	\$1,109,955.06
A/00757-30	-Hwy24 Pump Station Assess and Design	Renewal	Robert James Black	Internal survey of sanitary infrastructure determined that Highway 24 SPS cannot be eliminated and upgrades need to occur. (No change as of July 19, 2023)	In progress	11%	Oct-2022 to Sep-2023	\$80,000.00	\$80,000.00
A/00960-30	-Corydon Pump Station Upgrade – Design	Renewal	Robert James Black	Met with City of Cambridge Survey department and requested them to determine if Corydon SPS could be eliminated and if nearby sanitary infrastructure could be rerouted.	In progress	5%	Jan-2023 to Jun-2024	\$100,000.00	\$100,000.00
A/01367-40	-Large Diameter Trunk Main Cleaning	Renewal	Robert James Black	Creating RFQ	In progress	5%	Jul-2023 to Nov-2023	\$250,000.00	\$250,000.00
ES - Wastewater								\$1,808,454.00	\$1,626,574.42
ES - Water									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01244-40	-Water Meter Replacement Program (2022)	Renewal	Jason Alexander	We have completed the installation of Smart Meter/Smart point 1208 out of 1487.	In progress	71%	Jan-2022 to Sep-2023	\$492,256.00	\$130,935.87
A/01245-40	-Water Meter Replacement Program (2023)	Renewal	Jason Alexander		In progress	5%	Jan-2023 to Dec-2023	\$293,800.00	\$291,584.48
ES - Water								\$786,056.00	\$422,520.35
Fleet									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00337-10	-Rep. Equip. 3 Ton Roll Off Unit (7968)	Equipment Purchase	Michael Hewlett	Order placed, anticipated delivery December 2023.	In progress	80%	Feb-2018 to Dec-2023	\$166,139.00	\$166,139.00
A/00889-10	-Equipment Growth (2019)	Equipment Purchase	Michael Hewlett	All items in this project have been received although we are waiting for the completion and invoice of an up-fit item for.	In progress	95%	May-2019 to Sep-2023	\$861,206.00	-\$109,067.42
A/00891-10	-Equipment Growth (2021)	Equipment Purchase	Michael Hewlett	Delivery of the Asphalt Hotbox is anticipated to be mid-September which will complete this project.	In progress	90%	Jan-2021 to Sep-2023	\$227,900.00	\$12,727.79
A/00892-10	-Equipment Growth (2022)	Equipment Purchase	Michael Hewlett	Delivery of the Road Sweeper anticipated in the last quarter of 2023. Waiting on confirmation from vendor. Wide area mower solutions are being reviewed as significant manufacturing cost increases in this product category has initiated a review.	In progress	80%	Jan-2022 to Dec-2023	\$654,238.00	\$494,994.89
A/00893-10	-Equipment Growth (2023)	Equipment Purchase	Michael Hewlett	Order has been placed for a bucket truck (Late 2024 delivery anticipated). Other items in this project are in procurement/delivery stages as well as other items in review stages.	In progress	40%	Mar-2023 to Dec-2024	\$1,084,300.00	\$943,222.97
A/00895-10	-Equipment Replacement (2019)	Equipment Purchase	Michael Hewlett	Chipper truck RFQ evaluated and PO has been issued to vendor. Delivery anticipated early 2024.	In progress	90%	May-2019 to Mar-2024	\$1,035,567.00	\$221,722.58
A/00896-10	-Fleet Equipment Replacement 2020	Equipment Purchase	Michael Hewlett	The majority of items required have been sourced with some remining to be delivered. Other remaining items still in the sourcing stages.	In progress	65%	Jan-2020 to Apr-2024	\$3,183,491.00	\$1,162,616.64
A/00897-10	-Equipment Replacement (2021)	Equipment Purchase	Michael Hewlett	Leaf Vacuum delivery anticipated for mid September. Options being reviewed for skid steer trailer replacement. Excavator has been received and commissioned, various screening bucket options in review.	In progress	70%	Jan-2021 to Dec-2023	\$2,571,575.00	\$1,622,435.77
A/00898-10	-Equipment Replacement (2022)	Equipment Purchase	Michael Hewlett	Plow trucks awarded, delivery delays anticipated due to manufacturing constraints. Tractor types in his category have increased in cost, further review with user groups are being conducted to determine best options for these replacements.	In progress	65%	Jan-2022 to Oct-2024	\$1,476,262.00	\$1,153,677.08
A/00899-10	-Equipment Replacement (2023)	Equipment Purchase	Michael Hewlett	Dump trucks are on ordered with delivery anticipated for late 2024. Other items in this project have been ordered and/or delivered. Some remaining items are being sourced as dealer inventory has been very limited.	In progress	20%	Mar-2023 to Apr-2024	\$2,765,800.00	\$2,436,583.63
Fleet								\$14,026,478.00	\$8,105,052.93

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
Operations									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01383-40	-Pedestrian Bridges Deck Replacements	Renewal	Sean Isley		Approved	0%	Mar-2023 to Mar-2026	\$216,000.00	\$216,000.00
A/01438-20	-Winter Sidewalk Services Study	Community Improvement	Michael Hausser		Approved	0%	Mar-2023 to Feb-2024	\$120,000.00	\$120,000.00
Operations								\$336,000.00	\$336,000.00
Ops - Cemeteries									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00864-20	-Cemeteries Master Plan	Community Improvement	Michael Hausser	Ready to move to procurement stage.	In progress	1%	Sep-2023 to Nov-2024	\$100,000.00	\$100,000.00
Ops - Cemeteries								\$100,000.00	\$100,000.00
Ops - Parks									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00178-40	-Riverside Park - Sports Netting	Park Renewal	Christopher Ziernski	Realty Services awaiting response. Ongoing legal involvement in process. Realty Services working with legal counsel dealing with the matter and no updates have come forth to date.	Project work complete	99%	Sep-2019 to Dec-2023	\$142,449.00	\$0.00
A/00184-40	-Centennial Park - Relandscape/Lights	Park Renewal	Christopher Ziernski	New electrical firm being sourced as current interest has declined the work. Working on scheduling the dry stonewall repair. Tree and surface work around it being will have to be scheduled after wall repair.	Delayed	80%	Jun-2015 to Nov-2023	\$200,000.00	\$94,670.48
A/00785-20	-Operations Facility Master Plan	Community Planning	Michael Hausser	Scope of project has been confirmed through report to Council on April 25th.	In progress	8%	Apr-2022 to Jun-2024	\$250,000.00	\$250,000.00
A/00861-20	-Parkland Strategy	Community Planning	Paul Willms	Survey #2 launched July 1st (to Oct 1st). Home Builders, EDAC, Cycling Committee and Youth consultation Autumn 2023 and Council report on Levels of Service anticipated January.	In progress	40%	Aug-2022 to Dec-2024	\$227,300.00	\$124,661.14
Ops - Parks								\$819,749.00	\$469,331.62
Infrastructure Services								\$19,031,602.00	\$11,687,140.78

Library

Library									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00535-10	-Library Computer Equipment (2022)	Technology Upgrades	Mirna Raponi	Uninterruptible power supply (UPS) replacements complete. The majority of computer replacements are complete. Software purchases are complete.	In progress	90%	Jan-2022 to Dec-2023	\$196,000.00	\$34,045.25
A/00536-40	-Library Roof Replace - Preston	Facility Renovation	Mirna Raponi		Delayed	0%	Nov 2023 - Dec 2024	\$696,900.00	\$690,000.00
A/00564-10	-Library Materials (2023)	Community Improvement	Mirna Raponi	Project complete.	Project work complete	100%	Jan 2023 - Dec 2023	\$108,000.00	\$108,000.00
A/00565-10	-Library Computer Equipment (2023)	Technology Upgrades	Mirna Raponi	Uninterruptible power supply (UPS) replacements complete. Switch replacements complete.	Approved	60%	Jan 2023 - Dec 2023	\$334,000.00	\$307,735.44
A/00869-40	-Library - Rooftop HVAC Replace (QS)	Facility Renovation	Mirna Raponi	Project complete.	Project work complete	100%	Mar-2022 to Jul-2023	\$111,100.00	\$1,710.34
A/00875-40	-Library Queens Sq Entrance Renovations	Facility Renovation	Mirna Raponi	Project planning has started. Hazardous materials survey completed. Request for proposals for design services to be issued by Spring 2024.	Delayed	5%	Dec-2021 to Dec-2024	\$120,000.00	\$116,753.88
A/01123-40	-Library - Bldg Envelope Repair (Preston)	Facility Renovation	Mirna Raponi	Design work complete. Tender complete. Construction started in September 2023.	In progress	50%	Jan-2022 to Nov-2023	\$316,800.00	\$278,772.38
Library								\$1,882,800.00	\$1,537,017.29
Library								\$1,882,800.00	\$1,537,017.29

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
Office of the City Manager									
Realty and Property Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00263-10	-Sanitary Sewer Easement Acquisition	Land/Property Acquisition	Paul Kan	Skyline easement is complete. This project is ongoing as new easement requirements are submitted by Asset Management.	In progress	75%	May-2016 to Dec-2023	\$300,000.00	\$279,123.93
A/00431-10	-3850 King St E (Kit) Land Acquisition	Land/Property Acquisition	Paul Kan	Property was acquired on September 7, 2022. Only annual property tax left to be paid from project until construction is completed.	Project work complete	100%	Jun-2022 to Sep-2022	\$1,000,000.00	\$13,234.88
A/00465-10	-Land Acquisition - Confidential	Active Transportation	Paul Kan	Realty has approached both the Province and the Choice REIT as potential lands for the trail. Both have so far indicated that they do not wish to sell their properties. Realty is now sending in an application to the Province to request to lease the lands.	In progress	10%	Jan-2022 to Jun-2024	\$650,000.00	\$650,000.00
A/00666-10	-Land Acquisition 1 - Confidential	Land/Property Acquisition	Paul Kan	All property requirements have been acquired. The remainder work is for the Townline Road transfer from Wellington County to the City, and permits from CN and the MNRF. These are being undertaken by Engineering with assistance from Realty. Ongoing.	In progress	90%	Mar-2019 to Dec-2024	\$3,975,000.00	\$27,562.60
A/00675-10	-Elgin St N Utility Easement Acquisition	Land/Property Acquisition	Paul Kan	All property requirements have been acquired. The final easement requirement was cancelled due to a work around solution..	In progress	100%	Jan-2020 to Dec-2023	\$100,000.00	\$56,079.38
A/00746-10	-Land Acquisition 2 - Confidential	Land/Property Acquisition	Paul Kan	Project work complete. City now has ownership of the property - 27 Dickson Street.	Project work complete	95%	Aug-2020 to Jul-2023	\$2,250,000.00	\$179,156.05
A/01030-20	-Milling Rd Conceptual Development	Community Planning	Paul Kan	Realty has completed the Phase 1 and 2 ESA and the HazMat reports. The reports have been passed to Engineering and Building Construction and Design for review and next steps. Ongoing.	In progress	95%	Feb-2020 to Dec-2023	\$90,000.00	\$7,042.54
A/01128-10	-Utility Easement Acquisition (2023)	Land/Property Acquisition	Paul Kan	This project is ongoing as new easement requirements are submitted by Asset Management.	In progress	4%	Mar-2023 to Jan-2025	\$150,000.00	\$143,915.67
A/01442-40	-1920 Rogers Dr Renewal	Facility Renovation	Paul Kan	Acquisition is complete. Reviewing capital repairs that are needed for the building.	In progress	5%	May-2023 to May-2024	\$66,700.00	\$66,700.00
Realty and Property Services								\$8,581,700.00	\$1,422,815.05
Office of the City Manager								\$8,581,700.00	\$1,422,815.05