



September 12, 2023





Agenda

- 1. Strategic Plan- Project Status Update
- 2. Strategic Plan- Key Components
- 3. Next Steps

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Launch,



Phase 1: Understand and Align

Phase 2: Collaborate & Create

Phase 3: Build for Success

Phase 4: Enable

- Understand current Strategic Plan performance
- 2. Council workshop #1
 - Orientation to our current plan
- 3. Council report
- 4. Finalize scope of update
- 5. Engagement strategy
- 6. Scoping of longer-range business plan
- 7. Business plan process and guidebook

- 1. Project kick-off
- 2. Council workshop #2 💢
 - Gap analysis
- 3. Council Focus Groups
- 4. Council report
 - Endorsement of key components
- 5. Staff leadership consultation
 - Requirements gathering to create education and resources for Strat Plan adoption

- Measurement/ reporting framework
 - Success measures, and outcome metrics/targets
- 2. Council Workshop #3
 - Measures of success
- 3. Implementation plan
- 4. Communication plan
- 5. Launch & education plans
- 6. Strategic Plan document update and Strategy on a page visual
- 7. Council report and approval

- 1. Internal/ external launch
- 2. Communications
- 3. Training roll-out
- 4. Monitoring and reporting begins



Key Components- Background

- A Strategic Planning workshop was held with Council on June 8th
 - The recommendations following the workshop were:
 - Editing wording related to aspects of the goals, objectives and strategic actions (to enhance, add clarity and reflect changes)
 - Developing a vision description (to further articulate what Council and staff will strive to achieve over the next four years)
 - Updating the corporate value behaviour descriptions (to add additional context)
- Three additional Council focus group sessions were held in July with Council
- Additional feedback was collected during the focus groups and incorporated into 23-041-CRE Appendix A – Draft 2024-2026 Strategic Plan Key Component Content

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Why Endorsement is important

- They key components of the Strategic Plan include the mission, vision, vision description,
 values, value behaviour descriptions, goals, objectives, strategic actions
- Obtaining Council's endorsement of the key components of the 2024-2026 Strategic Plan will
 confirm the final content and will enable important implementation planning work to continue,
 including the development of:
 - A new Strategic Plan designed document and other visual aides
 - Launch, education and communication material
 - A measurement and reporting framework to define how we measure, monitor and report on the progress of the plan

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Next Steps

- Procurement of a consultant to assist with measurement/reporting framework development (what does success look like and how will we measure and report on it)
- Ongoing staff engagement on the development of educational tools and templates
- Implementation planning
- Communication strategy development





Questions?

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