From: To:

Subject: Date: Nicholas Ermeta; <u>Mike Devine; Adam Cooper; Jan Liggett; Donna Reid; Corey Kimpson; Ross Earnshaw; Scott</u> <u>Hamilton; E. Clerks; Council; Sheri Roberts; dcraig@regionofwaterloo.ca; pwolf@regionofwaterloo.ca</u> [External] RE:Parks Master Plan - May 29 2023 Workshop Monday, May 29, 2023 3:31:24 PM

May 29, 2023

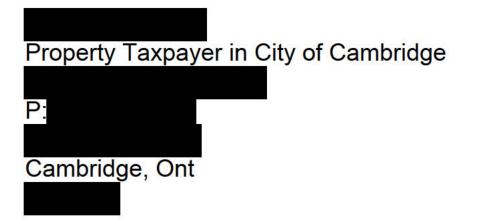
Mayor and Council,

I have taken a read through the Workshop materials for May 29, 2023 Council Workshop on Parks Master Plan. I note that there is not one reference to the City of Cambridge Property Taxpayer please remedy this.

Additionally there is repeated reference to Region of Waterloo initiatives such as LRT that may or maynot ever be realized, for this reason I have included Regional Councilors from Cambridge in this email. Have these Regional Councilors been invited to attend this Workshop?

Below are additional comments and recommendations.

Regards,



Parks Master Plan should be renamed to Parks and Open Space Master Plan so as to eliminate fee for service user groups that should be put on a full cost recovery operating ratio.

Slide 31 or 45 Level of Service outlines the considerations in setting a range of operating ratios that will assure the City of Cambridge Taxpayer that council and fiscally prudent while exercising discretion in continuing, terminating socially beneficial operation of Parks and Open Spaces that are not on the active tax role. I would like to offer my assistance in developing operating ratios for inclusion in Financial Assessment of all Projects funded by City of Cambridge Taxpayer Revenues.

Parks Master Plan Discussion Period Questions: Does not include discussion or awareness or quantification of benefits to City and cost to City Property Taxpayer of Parks and Open Space - this is essential otherwise I am watching another exercise in authorizing 'spending other peoples' money' with no requirement for justification of the spending.

The 'discussion period questions' at item 4. appear to abandon the Master Plan in favour of consideration of projects for Fall approval, please avoid 'engaging in short term spending' while endeavouring to Plan masterfully for the next 30 years. Parks Master Plan Terms of Reference - 8 pages of text. At page 6 of 8 the terms of reference states: "Groups requiring targeted consultation will include, but not be limited to" I ask that for each group making representations to Parks Master Plan that there be a City of Cambridge Property Taxpayer submission/report that accurately represents the cost to property taxpayer for the space, facility or service being considered.