

Appendix G: Capital Status Report as of August 31, 2024

Community Development

Building Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01549-40	-HAF Development Guide & Portals	New Enterprise Application	Tanya Gies	Project planning underway.	Approved	0%	Jan-2024 to Dec-2025	\$118,792.00	\$76,635.88
Building Services								\$118,792.00	\$76,635.88
ET - Development Engineering									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00215-40	-SE Galt San & W/M Grth Related	Infrastructure Development	Adam Ripper	The Wesley Blvd extension and creek crossing has been constructed by the developer of the adjacent subdivision and is substantially complete.	In maintenance	95%	Jan-2017 to Nov-2024	\$621,053.00	\$40,015.35
A/00221-40	-SE Galt 2102 Infra Upsize Wesley Blvd	Infrastructure Development	Adam Ripper	Surface asphalt and remaining Moffat Creek landscaping to be completed in 2024.	In maintenance	95%	Jan-2020 to Nov-2024	\$5,883,376.00	\$205,523.17
A/00225-30	-SE Galt 3236 Dundas St Water Gravity Sewer	Infrastructure Development	Adam Ripper	Project is being led by the developer through a CFSA. Work is substantially complete and has been accepted for start of maintenance.	In maintenance	95%	Jan-2017 to Dec-2024	\$625,000.00	\$1.20
A/00391-40	-Region - King Street (Dover to Bishop)	Reconstruction	Sarah Austin	The Region has released holdback on the original contractor for this project. It is understood they are preparing a separate RFQ for outstanding sidewalk deficiencies.	In maintenance	100%	Jun-2019 to Nov-2024	\$7,844,000.00	\$406,295.39
A/00431-30	-East side EW and NS Collector Rd Design	Infrastructure Development	Alex Darrell Nichols	Design is complete. Negotiations continue with CPR with regards to construction and cost sharing agreements, and with adjacent landowners for property use.	In progress	99%	Sep-2018 to Nov-2024	\$1,600,500.00	\$58,226.91
A/00431-40	-East Side EW Collector Rd	Infrastructure Development	Alex Darrell Nichols	Design has been completed. Negotiations with CPR to continue with regards to execution of cost sharing agreements.	Delayed	0%	Jan-2025 to Jan-2027	\$750,000.00	\$665,725.24
A/00431-42	-N Camb Railway Grade Separation	Infrastructure Development	Sarah Austin	Design has been completed and the City continues to negotiate with CP Railway with regards to execution of cost sharing agreements. At this time, it is unknown when the negotiations will be complete.	Delayed	0%	Oct-2021 to Apr-2026	\$19,306,500.00	\$19,144,410.22
A/00432-40	-East Side NS Collector (EW Rd-Allendale)	Infrastructure Development	Alex Darrell Nichols	All Holdbacks Released as of July 2023. Construction is complete.	In maintenance	100%	Sep-2019 to Dec-2024	\$14,554,674.00	\$1,289,973.11
A/00434-40	-SE Galt Upper Greengate/LVH Moffat Creek	Infrastructure Development	Adam Ripper	Construction underway on the Moffat Creek subdivision. DC credits for work completed to date on municipal infrastructure has been applied against the executed subdivision agreement.	In progress	55%	Aug-2022 to Sep-2025	\$2,883,700.00	\$2,657,939.41
A/00435-40	-SE Galt Dundas St PS, Forcemain, Trunk Sewer	Infrastructure Development	Adam Ripper	The project is being completed by the developer through a CFSA. Construction is substantially complete and accepted for start of maintenance. Pumping Station has been turned over for City Operation.	In maintenance	99%	Dec-2021 to Dec-2024	\$8,660,000.00	\$375,743.44
A/00436-40	-SE Galt Vanier Dr WM Upsizing (Wesley Blvd)	Infrastructure Development	Adam Ripper	The project was led by the developer through a CFSA. Construction is substantially complete and accepted for start of maintenance. Surface asphalt repairs have been completed.	In maintenance	99%	Mar-2022 to Dec-2024	\$606,900.00	\$133,158.55
A/00449-40	-East Side Allendale Rd (Fountain St-NS)	Infrastructure Development	Alex Darrell Nichols	Construction is complete.	In maintenance	100%	Oct-2020 to Oct-2024	\$5,945,182.00	\$323,555.88
A/00464-40	-Neighbourhood Park Dev - Highland Ridge	Park Development	Vicki Armitage	The developer has completed additional works within the park to address poor soils and drainage conditions and turf growth and the works have been accepted for maintenance.	In maintenance	98%	Apr-2020 to Nov-2024	\$292,700.00	\$241,832.73
A/00481-30	-East Side NS Collector Rd Design	Infrastructure Development	Alex Darrell Nichols	The design has been led by the developer through a CFSA and is complete. The developer has submitted invoices under the terms of the CFSA which are under review by staff.	Project work complete	100%	Jul-2020 to Sep-2024	\$190,000.00	-\$3,693.19
A/00481-40	-East Side NS Collector Rd (Allendale Rd	Infrastructure Development	Alex Darrell Nichols	Project led by developer through CFSA. Construction ongoing with SWM pond, sanitary trunk servicing, storm servicing underway.	In progress	70%	Jul-2023 to Sep-2025	\$8,103,000.00	\$4,917,193.11
A/00482-40	-CamWest Bismark Dr Sanitary Trunk Sewer	Infrastructure Development	Alex Darrell Nichols	Primary construction complete, on maintenance. Reimbursement under terms of CFSA has been completed for works to date.	In maintenance	99%	Feb-2022 to Feb-2025	\$610,000.00	\$2,937.82

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00483-40	-CamWest Central SWM Facility Oversizing	Infrastructure Development	Alex Darrell Nichols	Completed by developer under credit for service agreement Primary construction complete, with landscape work yet to be complete. Reimbursement under CFSA for works completed to date has occurred.	In progress	97%	Feb-2022 to Dec-2025	\$2,995,000.00	\$254,566.53
A/00485-40	-CamWest Watermain Extension	Infrastructure Development	Alex Darrell Nichols	Construction is complete. Under maintenance.	In maintenance	99%	Feb-2022 to Aug-2025	\$4,351,000.00	\$227,297.97
A/00508-40	-CamWest Infrastructure Upsize	Infrastructure Development	Alex Darrell Nichols	Construction completed by developer through a credit for service agreement. Primary construction complete.	In maintenance	99%	Feb-2022 to Feb-2025	\$577,400.00	\$204.81
A/00527-40	-Cam West Bismark Park South	Park Development	Vicki Armitage	Staff resources have been focused on supporting the development of Bismark Park, donated by the developer.	Delayed	0%	Mar-2024 to Oct-2026	\$390,000.00	\$390,000.00
A/00571-30	-ES Middle Block Rd (Fountain to NS Rd)	Infrastructure Development	Alex Darrell Nichols	Project initiation planned for late Fall 2024.	Approved	0%	Mar-2024 to Sep-2026	\$670,700.00	\$670,700.00
A/00571-41	-Middle Block Road Trunk Sanitary Sewer	Infrastructure Development	Alex Darrell Nichols	Design work continues. Geotech/Hydrogeology work complete.	In progress	20%	Mar-2024 to Nov-2024	\$2,953,000.00	\$2,917,653.52
A/00679-40	-Blenheim Road Construction	Infrastructure Development	Alex Darrell Nichols	Construction completed by developer through credit for service agreement. On maintenance. Reimbursement under CFSA has occurred for work completed to date.	In maintenance	96%	Feb-2022 to Feb-2025	\$8,382,200.00	\$19,309.36
A/00712-40	-CamWest West SWM Facility	Infrastructure Development	Alex Darrell Nichols	Construction being completed by developer through credit for service agreement, with reimbursement completed for work to date Primary construction complete, on maintenance.	In progress	96%	Feb-2022 to Aug-2025	\$721,500.00	\$109,267.49
A/00713-40	-CamWest Devil's Creek SWM Facility	Infrastructure Development	Alex Darrell Nichols	Construction being completed by developer under credit for service agreement and reimbursement has been completed for works to date. Primary construction complete.	In progress	90%	Feb-2022 to Aug-2025	\$285,900.00	\$42,464.34
A/00714-40	-Region - Dundas St Ph2 Hespeler to Shade	Reconstruction	Adam Ripper	Primary Stage 2 works completed. Surface paving completed.	In maintenance	100%	May-2022 to Jan-2025	\$2,785,939.00	\$151,824.82
A/00722-41	-Region - Water St (Ainslie to Simcoe St)	Reconstruction	Sarah Austin	These works were ready for tender by the developer in Spring 2024 pending an agreement between the developer and the Region/City. It is now understood the Region will lead the work and they have been delayed until 2025.	Delayed	10%	Jan-2022 to Sep-2025	\$780,000.00	\$751,241.07
A/00975-20	-Stormwater Master Plan Update	Community Planning	Sarah Austin	The project has been delayed due to resource availability.	Delayed	1%	Mar-2022 to Nov-2025	\$275,000.00	\$275,000.00
A/01104-30	-Park Dev Isherwood Design	Park Development	Vicki Armitage	Project charter is being drafted.	In progress	0%	Mar-2024 to Sep-2025	\$51,000.00	\$51,000.00
A/01105-40	-Trail Dev - Cambridge West	Park Development	Vicki Armitage	Phase 1 construction tender has been awarded.	In progress	5%	Sep-2023 to Aug-2025	\$679,400.00	\$669,852.29
A/01106-40	-Trail Dev - Pinebush/Branthaven	Active Transportation	Sarah Austin	The trail has been constructed by the developer with cost recovery as outlined in the executed Subdivision Agreement.	In progress	70%	Jan-2022 to Jul-2025	\$247,500.00	\$247,500.00
A/01107-40	-Trail Dev - South Point Ph 2 (Bosdale)	Park Development	Vicki Armitage	Design and construction being led by developer.	In progress	0%	Mar-2024 to Apr-2026	\$356,700.00	\$356,700.00
A/01194-20	-Sanitary Sewer Model Update (2022)	Community Planning	Sarah Austin	Short term future scenario is being constructed by the consultant.	In progress	75%	Jan-2022 to Dec-2024	\$250,000.00	\$60,929.94
A/01195-31	-Limerick Road Design	Infrastructure Development	Alex Darrell Nichols	Planned for project initiation in late Fall 2024.	Approved	0%	Mar-2024 to Sep-2026	\$202,500.00	\$202,500.00
A/01212-30	-Park Dev Lakeview/Morrison Design	Park Development	Vicki Armitage	Preparation of a project charter has begun.	In progress	0%	Mar-2024 to May-2025	\$71,700.00	\$71,700.00
A/01303-20	-River Road Area - Class EA	Community Planning	Adam Ripper	Contract for Engineering Design Consultant has been awarded. Topographic survey of study area being completed.	In progress	6%	Mar-2023 to Mar-2025	\$200,000.00	\$180,266.39
A/01351-30	-Jumpstart Accessible Sports Amenity Des.	Park Development	Vicki Armitage	Final design details are being reviewed with Jumpstart and a final cost estimate is being prepared.	In progress	85%	Aug-2022 to May-2026	\$100,000.00	\$44,133.79
A/01351-40	-Jumpstart Accessible Sports Amenity Cons	Park Development	Vicki Armitage	Completion of project design is anticipated in summer 2024.	Approved	0%	May-2024 to May-2026	\$1,318,000.00	\$1,300,000.00
A/01463-40	-Park Dev Saginaw Subdivision	Park Development	Vicki Armitage	Preparation of a project charter has begun.	In progress	0%	Mar-2024 to Sep-2025	\$235,000.00	\$235,000.00
ET - Development Engineering								\$107,356,024.00	\$39,687,950.66

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
ET- Infrastructure Engineering									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00024-21	-Riverside Dam Detailed Design	Reconstruction	Scott Murray Macdonald	Awaiting further direction on Staff Report to Council.	In progress	89%	Mar-2023 to Feb-2025	\$525,000.00	\$194,570.33
A/00064-30	-Infrastructure Design 2016	Reconstruction	Xin Huang	The consultant is working toward 100% design completion for Elgin St reconstruction.	In progress	90%	Sep-2016 to Mar-2025	\$1,136,463.00	\$141,522.00
A/00091-30	-Black Bridge Road and Bridge, Design	Reconstruction	Scott Murray Macdonald	Completed Black Bridge Road Design.	In progress	99%	May-2018 to May-2024	\$1,660,669.00	\$218,745.47
A/00469-40	-Lions Can Amera Splashpad Design/Build	Park Development	Nathan Zrini	Design underway, Public engagement planned for Fall 2024	In progress	10%	Feb-2024 to Oct-2026	\$860,000.00	\$860,000.00
A/00492-40	-Blackbridge Rd and Bridge Reconstruction	Renewal	Scott Murray Macdonald	Finalizing tender documents and preparing to tender.	In progress	1%	May-2024 to Oct-2026	\$20,600,000.00	\$20,589,792.42
A/00514-30	-Infrastructure Design (2022)	Renewal	Jamie Croft	Bleinheim Road Design Complete. Laneway Design Assignment Kick Off 30% Complete.	In progress	50%	Feb-2022 to Mar-2025	\$394,770.00	\$110,118.86
A/00530-40	-Playground Replacement - Red Wildfong Pa	Park Renewal	Nathan Zrini	Completed December 2023. In Maintenance Until December 2024.	In maintenance	96%	Jan-2023 to Nov-2024	\$153,500.00	\$28,366.11
A/00531-40	-Playground Replacement - Otto Klotz Park	Park Renewal	Nathan Zrini	Completed December 2023. In Maintenance Until December 2024.	In maintenance	96%	Jan-2023 to Nov-2024	\$184,000.00	\$13,763.83
A/00542-30	-Infrastructure Design (2023)	Reconstruction	Jamie Croft	Main Street Topo survey and geotech ongoing. Queen St approaching 30% design.	In progress	0%	Jan-2023 to Dec-2025	\$521,000.00	\$476,097.26
A/00557-30	-Accessible Ball Diamond - Design	New Facility	Nathan Zrini	Consultation is on-going, preliminary design considerations being finalized.	In progress	5%	Mar-2024 to Dec-2024	\$150,000.00	\$129,719.25
A/00570-30	-Infrastructure Design (2024)	Renewal	Jamie Croft	Planning stages for RFQ release Q3 2024.	In progress	0%	Sep-2024 to Dec-2026	\$536,000.00	\$536,000.00
A/00588-40	-Playground Replace - Stirling MacGregor	Park Renewal	Nathan Zrini	Two-phase public consultation complete. Equipment RFQ Awarded. Site works to be issued for tender.	In progress	10%	Dec-2023 to Jun-2026	\$222,000.00	\$198,331.70
A/00598-30	-Bridge & Culvert Design	Renewal	Xin Huang	Contract awarded.	In progress	10%	Mar-2024 to Sep-2026	\$250,000.00	\$250,000.00
A/00612-40	-Playground Replacement - Sault Park	Park Renewal	Nathan Zrini	Two-phase public consultation complete. Equipment RFQ Awarded. Site works to be issued for tender.	In progress	10%	Dec-2023 to Jun-2026	\$230,000.00	\$194,173.54
A/00675-42	-Elgin Street North Utility Relocations	Renewal	Xin Huang	Utility companies are working on their designs. Construction are planned in the fall before the construction year.	In progress	5%	Mar-2024 to Mar-2027	\$300,000.00	\$300,000.00
A/00678-42	-Region - Myers Road - Phase 1	Reconstruction	Steven Huckabone	Clearing and grubbing complete, shoring complete, North wall footings ongoing.	In progress	20%	Apr-2024 to Dec-2024	\$1,268,000.00	\$1,268,000.00
A/00683-40	-Mill Race Amphitheatre Repairs	Park Renewal	Nathan Zrini	In maintenance period until October 2024.	In maintenance	99%	May-2023 to Nov-2024	\$236,256.00	\$33,755.37
A/00748-40	-SWM Pond 167 Rehabilitation	Renewal	Steven Huckabone	Project is substantially complete.	In maintenance	98%	Jan-2023 to Sep-2024	\$323,923.00	\$19,030.61
A/00750-40	-SWM Pond 151 Rehabilitation	Renewal	Steven Huckabone	Preconstruction submittals all submitted and approved.	In progress	0%	Aug-2024 to Aug-2025	\$605,000.00	\$604,592.96
A/00987-40	-Asphalt Resurfacing Program (2024)	Renewal	Brandon Kent Demeester	Construction is complete. Processing Statutory Holdback.	In maintenance	99%	May-2024 to Jul-2024	\$848,328.00	-\$59,485.75
A/00997-40	-Cooper Street Reconstruction Design	Reconstruction	Matt Holland	Continuing to work towards 100% design status and tender ready for 2025 construction.	In progress	93%	Jan-2020 to Dec-2023	\$430,230.00	\$89,078.67
A/01039-40	-Salisbury Avenue Reconstruction	Reconstruction	Xin Huang	Construction is complete.	In maintenance	100%	Jan-2021 to Oct-2023	\$3,761,841.00	\$342,875.90
A/01043-41	-Beverly St Recon and Pedestrian Underpas	Reconstruction	Prasad Samarakoon	Construction Started April 8, 2024. Currently, phase 1 Road work is completed (Samuelson St/Beverly St North of CP track). CP under pass Base/Wall concrete completed.	In progress	60%	Mar-2023 to Dec-2025	\$12,605,628.00	\$6,817,925.85
A/01068-40	-Black Bridge Rd Utility Relocations	Infrastructure Development	Scott Murray Macdonald	Still waiting on Bell to move their plant to new poles.	In progress	85%	Jan-2022 to Aug-2024	\$755,000.00	\$181,905.72
A/01068-42	-Blackbridge and Townline Road I Utility	Reconstruction	Scott Murray Macdonald	Grandbridge completed their relocation work on Townline Rd. Rogers completed their work.	In progress	65%	Mar-2023 to Dec-2024	\$331,000.00	\$331,000.00
A/01076-40	-Church St Reconstruction	Reconstruction	Steven Huckabone	All road section open to public with undergrounds, curbs, SW DW restorations, landscaping and base asphalt complete. All Phases substantially complete	In maintenance	95%	Apr-2023 to Sep-2024	\$2,410,377.00	\$154,337.17

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01077-40	-Groh Avenue Reconstruction	Reconstruction	Prasad Samarakoon	Project completed.	In maintenance	98%	Apr-2023 to Dec-2024	\$2,396,665.00	\$271,639.58
A/01079-40	-Clemens Ave Reconstruction	Reconstruction	Xin Huang	Construction is completed.	In maintenance	90%	Dec-2022 to Dec-2024	\$2,488,976.00	\$640,282.98
A/01080-40	-Argyle St N and S Reconstruction	Reconstruction	Steven Huckabone	Substantially Complete.	In maintenance	95%		\$1,354,420.00	\$501,444.64
A/01081-40	-Glendale Place and Ash St Reconstruction	Reconstruction	Scott Murray Macdonald	Preparing to start September 3.	In progress	3%	Mar-2024 to Oct-2025	\$1,150,506.00	\$1,142,917.77
A/01082-40	-Oxford Road Reconstruction	Reconstruction	Matt Holland	Project is completed to base asphalt. Surface asphalt remains in 2025. Maintenance period has begun.	In maintenance	90%		\$2,385,137.00	\$351,295.96
A/01083-40	-Albert Street Reconstruction	Reconstruction	Xin Huang	All underground works are completed. Curb is installed.	In progress	70%	Dec-2023 to Jan-2027	\$2,411,255.00	\$1,054,592.03
A/01099-40	-Trail Bridges (2023)	Active Transportation	Steven Huckabone	Both Woodland park trail and Churchill park bridges are complete and contractor has advertised substantial completion.	In maintenance	98%	Mar-2023 to Mar-2024	\$215,430.00	\$9,940.96
A/01130-30	-Trail Bridge Design 1	Active Transportation	Steven Huckabone	GRCA application submitted for Mill Race.	In progress	85%	Jan-2022 to Jun-2023	\$120,000.00	\$37,615.43
A/01159-20	-Hespeler Pedestrian Bridge Environ Asses	Infrastructure Development	Matt Holland	Awaiting final invoicing to proceed with project close out.	In progress	99%	Jan-2021 to Mar-2023	\$320,000.00	\$61,616.97
A/01171-40	-Edward St Retaining Wall Renewal	Renewal	Xin Huang	Soldier Pile installation completed.	In progress	30%	Mar-2024 to May-2028	\$715,000.00	\$609,541.03
A/01173-40	-Roseview Ave. and Gladstone Ave. Reconst	Reconstruction	Matt Holland	Maintenance period underway. Asphalt paving and deficiency work to be complete this August.	In maintenance	90%	Jan-2023 to Dec-2024	\$3,036,260.00	\$285,866.77
A/01210-40	-Sport Court Refurb - Greenway & Willard	Park Renewal	Nathan Zrini	Out for tender, award for construction expected at end of month.	In progress	10%	Jan-2024 to Sep-2026	\$482,000.00	\$469,568.00
A/01218-30	-Riverside Park Roads Design	Park Renewal	Steven Huckabone	GRCA application submitted.	In progress	95%	Mar-2022 to Dec-2023	\$155,000.00	\$55,274.69
A/01240-30	-W River Rd Trunk Sanitary Access- Design	Renewal	Scott Murray Macdonald	City survey crew marked out tree survey limits. GSP arborists started tree survey.	In progress	3%	Apr-2024 to Jun-2025	\$90,000.00	\$90,000.00
A/01291-20	-Excess Soil Compliance Updates (2023)	Renewal	Jamie Croft	Final Reports received and are being reviewed.	In progress	90%	Jan-2023 to Jun-2024	\$285,000.00	\$36,039.09
A/01293-30	-Blair Road Retaining Wall Design (2023)	Renewal	Matt Holland	Preparing for additional MHAC meeting to bring forward an option for repair for consideration. Planned MHAC date of September 19th.	In progress	58%	Mar-2023 to Dec-2024	\$148,000.00	\$79,922.56
A/01294-40	-Blenheim Road Reconstruction	Reconstruction	Xin Huang	All underground works are completed.	In progress	60%	Dec-2023 to Jan-2027	\$2,519,465.00	\$1,429,044.17
A/01306-40	-Fisher Mills Drainage (2023)	Renewal	Xin Huang	Landscaping restoration is complete.	In maintenance	100%	Feb-2023 to Dec-2024	\$66,000.00	\$20,490.91
A/01308-40	-Watermain Lining Citywide (2023)	Renewal	Prasad Samarakoon	Holiday Inn Drive Lining Project is Substantially complete.	In progress	100%	Apr-2023 to Dec-2024	\$5,269,000.00	\$510,780.47
A/01309-40	-Watermain Decom Design Along Grand River	Reconstruction	Scott Murray Macdonald	Consultant nearing completion of 100% design drawings and tender documents.	In progress	90%	Feb-2023 to Jul-2024	\$155,962.00	\$84,953.86
A/01313-40	-Sanitary Lining Citywide (2024)	Renewal	Prasad Samarakoon	All mainline CIPP lining completed.	In progress	65%		\$1,699,678.00	\$1,327,141.61
A/01444-40	-Dickson St Parking Lot Storm Improvement	Renewal	Matt Holland	Parking lot is open again to public. Storm upgrades have improved parking lot drainage. Maintenance period underway.	In maintenance	90%		\$380,251.00	\$143,634.92
A/01445-40	-Mill Creek Road Watermain	Renewal	Xin Huang	Construction is at 20% complete.	In progress	20%	Mar-2024 to May-2028	\$960,000.00	\$960,000.00
A/01446-40	-Sault Park - New Playground	Park Development	Nathan Zrini	Layout and Drawing development, Playground vendor RFQ in progress.	In progress	5%	Feb-2024 to Apr-2026	\$217,800.00	\$217,148.75
ET- Infrastructure Engineering								\$80,320,790.00	\$44,414,970.42

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
ET- Transportation Engineering									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00002-30	-Hespeler Trail Project - Queen to Guelph	Active Transportation	Jason Leach	A feasibility study is in progress to address property constraints and review a potential trail re-alignment. The feasibility study is scheduled to be complete in the fall of 2024.	In progress	71%	Mar-2021 to Dec-2024	\$183,849.00	\$27,172.21
A/00083-40	-LED Street Lighting Installation	Renewal	Shannon Noonan	Installation of decorative and post top LED lights anticipated to be complete September.	In progress	90%	Jan-2016 to Dec-2025	\$3,752,750.00	-\$19,407.05
A/00677-40	-Parking Lot Renew - Library Queen Sq Lot	Reconstruction	Dennis Lopes	Parking Lot Reconstruction In Maintenance (September 2024).	In maintenance	99%	Apr-2022 to Dec-2023	\$193,134.00	\$2,453.39
A/00973-40	-King Street Decorative Lighting	Community Improvement	Shannon Noonan	Addressing deficiencies and maintenance issues.	In progress	97%	Jan-2020 to Dec-2025	\$630,000.00	\$53,595.93
A/01018-20	-Bishop St N (Franklin-CanAmera) - EA	Study	Dennis Lopes	RFP for consultant to be released in September.	In progress	25%		\$210,100.00	\$210,100.00
A/01019-20	-Intersection Assessment Study	Community Planning	Shannon Noonan	Finalize Preliminary Design for Saginaw Parkway at Green Visa Drive as part of Region's Franklin Boulevard Preliminary Design Study.	In progress	20%	Mar-2021 to Jun-2025	\$80,000.00	\$80,000.00
A/01097-20	-Residential Parking Bylaw Review	Community Planning	Melissa Lachance	Preparing to commence project in Q4 2024.	In progress	6%	Mar-2021 to Dec-2025	\$80,000.00	\$80,000.00
A/01098-40	-Active Transport – Dunbar Road Phase 2	Active Transportation	Jason Leach	Construction is substantially complete and the multi-use trail is open for public use.	In maintenance	99%	Nov-2022 to Jun-2024	\$352,871.00	\$15,941.41
A/01100-40	-Trail Bridges (2024)	Renewal	Jason Leach	The Thompson Park boardwalk has been reopened with a few minor repairs outstanding. The Mill Run Trail Bridge tender has been awarded and pre-construction work has begun. Construction is scheduled to begin in September.	In progress	55%	Mar-2024 to Dec-2024	\$450,000.00	\$362,724.35
A/01117-40	-Active Transportation (2023) - Trail Con	Active Transportation	Jason Leach	The Bismark Drive and Christopher Drive multi-use trails have been installed.	In progress	60%	Nov-2023 to Sep-2024	\$148,600.00	\$146,145.59
A/01133-40	-Soper Park Pedestrian Tunnel Repairs	Active Transportation	Jason Leach	Construction underway.	In progress	25%	Jan-2022 to Dec-2024	\$345,000.00	\$339,356.00
A/01159-30	-Hespeler Pedestrian Bridge Design	Active Transportation	Jason Leach	Preparing to start work on project in Q4 2024.	In progress	2%	Aug-2024 to Dec-2025	\$521,200.00	\$521,200.00
A/01168-30	-Sidewalk Infill Design	Active Transportation	Jason Leach	The Preston Pkwy sidewalk design is complete. The 60% design of the Edward St sidewalk is under development.	In progress	62%	Dec-2023 to Dec-2024	\$65,500.00	\$46,253.79
A/01204-40	-Sidewalk Installation – Preston Parkway	Community Improvement	Jason Leach	This project is currently out for tender.	In progress	12%	Jul-2024 to Dec-2024	\$293,000.00	\$292,581.26
A/01358-40	-City-Wide Speed Limit Sign Implement	Community Improvement	Melissa Lachance	Preparing Request for Quotation to retain contractor for sign installations.	In progress	10%	Mar-2024 to Feb-2025	\$287,500.00	\$287,500.00
A/01359-40	-Active Transportation - Speedsville Road	Active Transportation	Jason Leach	Construction is complete and the pedestrian crossover is in service.	In maintenance	95%	Mar-2023 to Nov-2023	\$139,200.00	\$16,435.30
A/01360-40	-Summer Patio Road Closure Electrical Upg	Community Improvement	Dennis Lopes	Hespeler Village streetlight repairs and upgrades scheduled to be completed in September.	In progress	85%	Mar-2023 to Oct-2024	\$149,200.00	\$148,700.37
A/01431-40	-Old Mill Rd Traffic Calming	Community Improvement	Shannon Noonan	Addressing comments received from the Municipal Heritage Advisory Committee	In progress	50%	Jan-2022 to Dec-2025	\$112,000.00	\$23,335.27
A/01488-40	-Sidewalk Installation - Edward Street (2	Community Improvement	Jason Leach	This project will begin following completion of the project design.	Approved	0%	Jul-2024 to Dec-2024	\$75,000.00	\$75,000.00
A/01489-30	-Saginaw Parkway at Green Vista Drive Int	Community Planning	Shannon Noonan	Finalize Preliminary Design as part of Region's Franklin Boulevard Preliminary Design Study	In progress	5%		\$100,000.00	\$100,000.00
A/01499-30	-Hespeler Transportation Assessment 2024	Community Planning	Shannon Noonan	Reviewing project scope.	In progress	2%	Mar-2024 to Dec-2025	\$150,000.00	\$150,000.00
A/01545-40	-Pedestrian Crossover Elgin St N at Galt	Infrastructure Development	Jason Leach	The pedestrian crossover equipment is on order and expected to arrive in September.	In progress	12%	Jun-2024 to Nov-2027	\$75,000.00	\$75,000.00
ET- Transportation Engineering								\$8,393,904.00	\$3,034,087.82

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
Planning Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00003-20	-Zoning By-Law Update	Community Planning	Bryan Cooper	Working on correcting numerous mapping errors and site specific amendment text in order to bring to a public meeting in Fall 2024. Timing on PM is dependent on mapping review. Potential further changes required based on HAF commitments.	In progress	85%	Jul-2013 to Dec-2024	\$260,481.00	\$5,339.75
A/00007-20	-Assessing Infilling & Intensification	Community Planning	John Matthew Blevins	The Hespeler Road Corridor and Main and Dundas Secondary Plans will be continued under HAF project A/01519-20.	In progress	85%	Apr-2015 to Dec-2024	\$463,266.00	-\$1,470.20
A/00223-20	-East Side Lands MESP	Community Planning	Katherine Padgett	Secondary Plan approved by Council August 6, 2024. Secondary Plan submitted to the Region for approval (Region is approval authority for Official Plan Amendments).	Project work complete	100%	Jan-2016 to Sep-2024	\$150,000.00	\$150,000.00
A/00399-20	-EGalt Hrtg Conservation District Study	Community Planning	Laura Waldie	This project has been paused due to reprioritization of other heritage work.	Delayed	60%	Oct-2021 to Jun-2025	\$100,000.00	\$40,581.06
A/00739-20	-Galt Core Heritage Conservation District	Community Planning	Laura Waldie	Heritage Planning staff are exploring expanded boundary options for the Galt Core HCD.	In progress	70%	Oct-2020 to Dec-2024	\$112,949.00	\$0.29
A/00740-20	-Heritage Conservation District Study (He	Community Planning	Jeremy Edward Daniel Parsons	Phase 1 is now complete and we have moved on to Phase 2. With both phases taken into account, approximately 70% is complete.	In progress	70%	Mar-2023 to Dec-2024	\$100,000.00	\$43,487.61
A/01054-20	-Official Plan Review (2023)	Community Planning	Bryan Cooper	Drafted project charter and sent for review.	In progress	0%	Feb-2023 to Dec-2025	\$360,000.00	\$360,000.00
A/01055-20	-Inclusionary Zoning	Community Planning	John Matthew Blevins	Council Information Package Memo being brought forward to Cambridge Council with Discussion paper attached. Staff are targeting Q2 2025 to bring forward Official Plan and Zoning Amendments for Council consideration.	In progress	90%	Jan-2023 to Apr-2025	\$125,000.00	\$125,000.00
A/01163-20	-Consulting Services - Planning	Community Planning	Sheryl Ayres	Financial analysis is complete. Working with Legal Services for preparation of agreement.	Approved	90%	Mar-2021 to Mar-2025	\$97,000.00	-\$486.07
A/01242-20	-River Road Cultural Heritage Landscape	Community Planning	Jeremy Edward Daniel Parsons	The River Road CHL project has been put on hold. To proceed in 2025.	Delayed	0%	Jan-2025 to Jun-2026	\$100,000.00	\$100,000.00
A/01286-40	-Streamline Dev Approvals - Planning	Community Planning	Lisa Prime	Work completed.	Project work complete	90%	Mar-2022 to Nov-2023	\$520,000.00	\$33,664.94
A/01389-20	-HAF Housing Needs Assessment & Strategy	Community Planning	John Matthew Blevins	Contract has been awarded, the consultant is gathering data to complete the Housing Needs Assessment.	In progress	30%	Mar-2023 to Dec-2025	\$118,427.00	\$116,857.35
A/01464-20	-Heritage Building List Permit Review	Community Planning	Jeremy Edward Daniel Parsons	Launch meeting for project took place on August 30, 2024. Project scope has changed as a result of staff determination to make deliverables more comprehensive. Consultants are now beginning property reviews.	In progress	5%	Mar-2024 to Jun-2025	\$250,000.00	\$250,000.00
A/01518-20	-HAF Affordable Housing CIP	Community Planning	John Matthew Blevins	Staff are preparing a report for consideration by Council regarding the proposed updates and changes to the Affordable Housing Community Improvement Plan.	In progress	10%	Mar-2024 to Feb-2025	\$46,790.00	\$46,790.00
A/01519-20	-HAF Strategic Growth Area Secondary Plan	Community Planning	John Matthew Blevins	Staff are bringing forward a recommendation for the Main Street and Dundas Street South Secondary Plan to Council in September and continue to work with our consultants to finalize the Hespeler Road Corridor Secondary Plan for Council consideration.	In progress	75%	Mar-2024 to Feb-2025	\$31,213.00	\$31,213.00
A/01520-20	-HAF Additional Res Unit Assistance Prog.	Community Planning	Laura Dewar	Work is underway.	Approved	0%	Mar-2024 to Feb-2025	\$111,404.00	\$111,404.00
A/01522-20	-Heritage Property Designations (OHA)	Community Planning	Jeremy Edward Daniel Parsons	Project planning underway to determine how to retain consultants to best use the funds available.	Approved	0%	Mar-2024 to Feb-2025	\$403,800.00	\$403,800.00
A/01547-20	-HAFMunicipal Land for Affordable Housing	Community Planning	John Matthew Blevins	Recommendation report is scheduled for Council for direction to initiate Official Plan and Zoning Amendments to facilitate construction of affordable housing.	In progress	70%	Jun-2024 to Jun-2025	\$113,691.00	\$113,691.00
A/01551-20	-HAF Form Based Zoning By-Law	Community Planning	Bryan Cooper	Work is underway.	Approved	0%	Jun-2024 to Jun-2025	\$66,330.00	\$66,330.00
A/01552-20	-HAF Delegation of Authority Enhancements	Community Planning	Laura Dewar	Work is underway.	Approved	0%	Jun-2024 to Jun-2025	\$93,657.00	\$93,657.00
Planning Services								\$3,874,008.00	\$2,299,743.93

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
Recreation and Culture									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00420-30	-Preston Auditorium - Design	Facility Renovation	Shane Taylor	Contract administration phase of work continues.	In progress	85%	Jan-2020 to Dec-2025	\$1,814,474.00	\$351,272.55
A/00420-40	-Preston Auditorium Expansion - Construct	Facility Renovation	Shane Taylor	Foundations pouring nearly complete, demolition complete, servicing rough-ins underway, blockwork underway, structural steel on order expected later in August. Construction remains on schedule.	In progress	23%	Jan-2022 to Jul-2026	\$33,112,172.00	\$25,994,088.51
A/00463-30	-Recreation Complex - Design	New Facility	Shane Taylor	Tender completed and looking to Council to approve award. Contract Administration phase to start upon award of construction contract.	In progress	90%	Jan-2020 to Dec-2026	\$6,384,380.00	\$1,540,962.99
A/00463-41	-Recreation Complex - Construction	New Facility	Shane Taylor	Tender is completed, targeting September 3rd council meeting to receive direction to award the contract. Transformer has been ordered from Grandbridge Energy. Building Permit not yet received, waiting on easement registration on school board property.	In progress	1%		\$102,303,000.00	\$101,647,994.20
A/00471-40	-Fountain St Soccer Facility Construction	New Facility	Shane Taylor	Substantial completion on amenity building March 2024. Deficiencies underway on building and site.	In maintenance	99%	Sep-2021 to Jun-2025	\$14,271,423.00	\$207,628.17
A/00862-20	-Older Adult Strategy	Community Planning	Alix Aitken	Draft deliverables review meetings completed throughout corporation. Consultant currently drafting report. Staff to book dates for CLT Review, Council Workshop, and graphics support for the final document.	In progress	80%	Jan-2022 to Oct-2024	\$76,000.00	\$28,161.50
A/00863-20	-Master Plan - Arts and Culture	Community Planning	Rachel Fraser	Work substantially complete.	In progress	95%	Mar-2022 to May-2024	\$101,500.00	-\$438.07
A/01036-30	-Rec Facility Sponsorship & Naming Plan	Community Planning	Lesley Head	Staff resource in place. Development of website content and print resources underway to support the sponsorship campaign. Conversations & networking with potential sponsors underway.	In progress	50%	May-2022 to Dec-2025	\$150,000.00	\$37,521.56
A/01439-40	-Public Art 50th Anniversary	Community Improvement	Wanda Schaefer-Stilling	50th Public Art Recommendation was received by Council on April 16 who directed staff to award the contract and approved the commissioning of the Public Art piece, providing delegated authority to execute a Public Art contract with the approved artist.	In progress	85%	Mar-2023 to Aug-2024	\$260,000.00	\$241,983.55
A/01540-20	-Recreation Services Rates & Fees Review	Community Planning	Lesley Head	On hold.	Delayed	0%	Sep-2024 to Dec-2025	\$75,000.00	\$75,000.00
Recreation and Culture								\$158,547,949.00	\$130,124,174.96
Community Development								\$358,611,467.00	\$219,637,563.67

Corporate Enterprise

Corporate Strategy									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00703-20	-Strategic Plan (2024-2026)	Strategy & Governance	Jenna Brown-Jowett	Council approved the 2024-26 Strategic Plan on April 16, 2024. The implementation Plan is being executed (which includes: education, communication plan, engagement plan, and the internal Champions training program) Lessons learned sessions conducted.	In progress	90%	Jan-2022 to Mar-2024	\$150,000.00	\$106,923.39
Corporate Strategy								\$150,000.00	\$106,923.39
Economic Development									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00914-20	-Economic Devel. Review & Action Plan	Community Planning	Karisa Downey	Draft of Strategic Framework received - currently working through edits and engaging Council members on the 4 key pillars and preliminary tactics.	In progress	50%	Sep-2023 to Dec-2024	\$110,000.00	\$5,167.50
A/01441-20	-Placemaking Study and Pilot Project	Community Improvement	Michael Launslager	The Planning Partnership Limited was awarded the contract November 2023.	In progress	22%	Mar-2023 to Jun-2025	\$150,000.00	\$108,142.03
Economic Development								\$260,000.00	\$113,309.53

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
Facilities									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01229-40	-City Hall Green Wall	Facility Renovation	Wayne Ramsey	Work completed.	In progress	100%	Apr-2023 to Dec-2024	\$262,960.00	\$0.43
A/01393-40	-Hespeler Arena Dehumidifiers	Facility Renovation	Wayne Ramsey	Contractor has been selected. Components ordered, expected timeline for installation is May 2025.	In progress	20%	Feb-2023 to May-2025	\$1,045,400.00	\$982,453.41
A/01430-40	-Fire Station 5 Sewer Pipe	Facility Renovation	Wayne Ramsey	Project scope and budget were approved by CLT, beginning to piece together all components of this project and work with Fire Services.	In progress	20%	Mar-2023 to Mar-2025	\$120,000.00	\$120,000.00
A/01553-40	-1300 Bishop St N - Renovation	Facility Renovation	Wayne Ramsey	Work is underway.	In progress	0%	Sep-2024 to Nov-2026	\$115,000.00	\$115,000.00
Facilities								\$1,543,360.00	\$1,217,453.84
Sustainable Design & Dev									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00460-40	-Heritage Restore - Community Theatre	Facility Renovation	William Alan Vongsasanoubane	Work on site is progressing.	In progress	20%	Feb-2024 to Dec-2024	\$173,700.00	\$155,602.32
A/00463-40	-Rec Complex -Site Prep & Servicing	New Facility	Slobodanka Letic	The City published 2 tenders for outstanding surface asphalt work and landscaping work.	In maintenance	95%	Sep-2019 to Jun-2025	\$4,400,000.00	\$126,165.91
A/00467-40	-Renovation - Riverside Park (Mickler) St	Facility Renovation	Steven Ruffini	Substantial completion certificate is published, deficiencies completed.	In maintenance	99%	Jan-2023 to Jun-2024	\$591,400.00	\$186,645.37
A/00553-30	-Heritage Reno - Hespeler Town Centre	Facility Renovation	William Alan Vongsasanoubane	Project is out for tender. Bid submission deadline is September 5th.	In progress	5%	May-2024 to Dec-2024	\$300,000.00	\$300,000.00
A/00578-40	-Roof Replace - Fire Station 1	Facility Renovation	William Alan Vongsasanoubane	Final invoicing and closeout documents.	In progress	96%	Mar-2023 to Jun-2024	\$191,353.00	\$37,456.80
A/00698-30	-Design – Facility Renovations (2022)	Facility Renovation	Slobodanka Letic	Review shop drawings.	In progress	60%	Jan-2022 to Dec-2024	\$87,478.00	\$17,440.20
A/00698-40	-City Hall -Curtain Wall Parapet Flashing	Facility Renovation	William Alan Vongsasanoubane	Majority of panel removals is completed.	In progress	30%	Mar-2023 to Nov-2024	\$410,271.00	\$335,824.75
A/00770-30	-Dickson Stadium Renovation – Design	Facility Renovation	Slobodanka Letic	Consultant issued a certificate of substantial performance.	In maintenance	93%	Jan-2022 to Sep-2024	\$74,242.00	\$8,632.25
A/00770-40	-Dickson Stadium Renovation – Constructio	Facility Renovation	Slobodanka Letic	Occupancy permit for seating area is achieved, public started to use this facility.	In maintenance	96%	Mar-2023 to Sep-2024	\$1,505,600.00	-\$36,647.62
A/00981-40	-Roof Repair - Allan Reuter Centre	Facility Renovation	Steven Ruffini	Shingle roof replacement ongoing.	In progress	15%	Feb-2023 to Mar-2024	\$303,000.00	\$291,316.12
A/01145-40	-Roof Refurb - Preston Scout House	Facility Renovation	William Alan Vongsasanoubane	Contractor to mobilize to site Tuesday August 27th. Schedule of work is approx. 2 weeks.	In progress	25%	Mar-2023 to Aug-2024	\$60,000.00	\$57,486.54
A/01228-40	-Roof Replace - New Hope Cemetery	Facility Renovation	William Alan Vongsasanoubane	Final invoicing and closeout documents.	In progress	96%	Mar-2023 to Aug-2024	\$181,850.00	\$171,947.00
A/01230-20	-Energy Assess -Carbon Reduction Strategy	Environmental Stewardship	Ryan Hoeksma	Additional airtightness testing funding acquired (successful incentive application), so one more test now scheduled for August. Two facilities' milestone 3 reports now in-hand. First stakeholder workshop done, currently scheduling remainder for Sept.	In progress	40%	Jan-2022 to Oct-2025	\$299,494.00	\$147,003.05
A/01236-20	-Building Condition Assessments (2024)	Community Planning	Ryan Hoeksma	Staff have reviewed all submissions and prepared a recommendation report to award this project.	In progress	7%	Mar-2024 to Jun-2025	\$200,000.00	\$200,000.00
A/01398-40	-Galt Arena Door Replacement	Facility Renovation	Ryan Hoeksma	The tender is complete and the City published it publicly. The bidders' meeting was held this week.	In progress	17%		\$140,000.00	\$138,600.00
A/01437-40	-Newland Pool Accessibility Improvements	Facility Renovation	Wayne Ramsey	Project has been awarded. Purchase Order issued, contractor will begin in late Sept. 2024	In progress	10%	Sep-2023 to Aug-2025	\$114,700.00	\$96,396.91
A/01474-40	-Heritage Restore - Landreth Cottage	Facility Renovation	William Alan Vongsasanoubane	Work on site is progressing.	In progress	20%	Feb-2024 to Dec-2025	\$172,000.00	\$152,414.27

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01479-40	-WG Johnson Lunch Room and Storage	Facility Renovation	Steven Ruffini	Specs and drawings are done and reviewed.	In progress	6%	Jun-2024 to Dec-2024	\$130,700.00	\$130,700.00
A/01480-40	-City Campus Concrete paver replacement	Facility Renovation	Steven Ruffini	Waiting for a Council approval for additional work.	Delayed	5%	Apr-2024 to Dec-2024	\$200,000.00	\$180,192.00
A/01483-30	-Soper Park Outdoor Pool Design and Plan	Park Development	Steven Ruffini	RFP is issued for pool design.	In progress	4%	Jun-2024 to May-2025	\$450,000.00	\$450,000.00
Sustainable Design & Dev								\$30,516,855.00	\$2,943,602.58
Corporate Enterprise								\$32,355,215.00	\$4,266,289.34

Corporate Services

City Clerk									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01495-20	-Records and Information Management	Strategy & Governance	Veronica Mary Carr	RFQ Posted - Closing date Sept 5th. Addendum of questions received by potential vendors and response forwarded to Procurement.	In progress	25%	Mar-2024 to Apr-2025	\$150,000.00	\$150,000.00
City Clerk								\$150,000.00	\$150,000.00
Financial Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00545-20	-Development Charges Update (2022)	Community Planning	Katherine Hyde	Watson & Associates is currently drafting an amendment to the City's DC By-law in order to add in a DC rate for DC Growth Studies, which is now eligible as a DC capital cost once again as per the passing of Bill 185.	In progress	95%	Jul-2022 to Jun-2024	\$175,642.00	\$81,960.87
A/00909-40	-SWM Funding Study - Implementation Plan	Community Planning	Sheena Pawliwec	Stormwater policy, bylaw, and credit policy approved by Council July 16.	In progress	90%	Jul-2022 to Mar-2025	\$200,000.00	\$126,087.56
Financial Services								\$375,642.00	\$208,048.43
Fire Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00590-10	-Bunker Gear Phase 1	Equipment Purchase	Brad Michael Churchill	Sizing completed, we ordered 53 sets of gear with an estimated delivery of Oct-Nov 2024.	In progress	60%	Mar-2024 to Dec-2024	\$264,000.00	\$248,451.07
A/01151-10	-Fire Fleet Apparatus (2024) - Pumper	Equipment Purchase	Brad Michael Churchill	The delivery timeline is Dec 2027.	In progress	5%	Feb-2023 to Jul-2025	\$1,322,900.00	\$1,322,900.00
A/01279-10	-Fire Fleet Apparatus (2025) - Rescue	Equipment Purchase	Brad Michael Churchill	Rescue vehicle on order - old rescue conversion to HazMat in 2027.	In progress	0%	Dec-2023 to Jul-2027	\$1,579,845.00	\$1,579,845.00
A/01410-10	-Gas Monitoring Equipment Replacement	Equipment Purchase	Brad Michael Churchill	Non Competitive Procurement Equipment Form Approved, PO issued, equipment ordered.	In progress	40%	Mar-2023 to Jan-2024	\$91,100.00	\$91,100.00
A/01411-10	-Automated External Defibrillator Replace	Equipment Purchase	Brad Michael Churchill	Updated quote from Zoll, order is going in this week for equipment. PO being issued.	In progress	60%	Mar-2024 to Nov-2024	\$55,000.00	\$45,367.00
A/01461-10	-Fire Fleet Growth (2024) - AD Vehicle	Equipment Purchase	Brad Michael Churchill	Awaiting delivery of the vehicle.	In progress	100%	Mar-2024 to Aug-2024	\$75,000.00	\$5,926.35
Fire Services								\$3,387,845.00	\$3,293,589.42

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
Technology Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00788-40	-ActiveNet Roadmap Implementation 2019	Technology Upgrades	Revathi Devendran	Pinpads done. Installing purchased technology (Membership card printers, signature pads).	In progress	95%	Mar-2019 to Dec-2024	\$75,000.00	\$21,190.04
A/00793-20	-Corporate Payment System Assess/Upgrade	Technology Upgrades	Mohammad Mamun	POC perp work is in progress.	In progress	50%	Mar-2019 to Dec-2024	\$75,000.00	\$8,700.82
A/00797-40	-GIS Strategy implementation 2019	Technology Upgrades	Kirby Childerhose	2024 Strategy work plan initial draft created and currently under review.	In progress	55%	Jan-2021 to Dec-2024	\$100,000.00	\$27,444.82
A/00804-40	-Corporate Payment System Lifecycle	Technology Upgrades	Mohammad Mamun	Completing the proof of concept phase; will finalize the full implementation by Dec 2024.	Approved	0%	Mar-2024 to Jun-2025	\$400,000.00	\$394,493.53
A/00831-40	-Work Order Mgmt System Enhance 2024	Technology Upgrades	Kirby Childerhose	2024 Maximo Workplan priorities being identified.	In progress	5%	Mar-2024 to Dec-2025	\$350,000.00	\$332,936.86
A/00926-10	-Laptop/Desktop Replacement Lifecycle	Technology Upgrades	Ryan Small	Assets are actively being replaced	In progress	70%	Jan-2023 to Oct-2024	\$250,000.00	\$18,429.39
A/00927-10	-Laptop/Desktop Replace Lifecycle 2024	Technology Upgrades	Ryan Small	New assets have been purchased.	In progress	10%	Mar-2024 to Dec-2024	\$250,000.00	\$250,000.00
A/01028-40	-cityONE Lifecycle Updates & Replace 2024	Technology Upgrades	Kirby Childerhose	Starting 2024 work plan.	In progress	5%	Jan-2024 to Dec-2025	\$500,000.00	\$497,328.81
A/01060-40	-Sharepoint/ECM Roadmap Implementation	Technology Upgrades	Revathi Devendran	SharePoint servers shutdown on 15th April. Fileshare servers to decommissioned May 31st 2024.	In progress	95%	Sep-2021 to Mar-2025	\$100,000.00	\$126.80
A/01061-40	-Digital Transform Citizen Portal Enhance	Technology Upgrades	Revathi Devendran	Parking Digitization: Project team will meet with the business to identify the scope of the first phase of this project later part of this month based on everyone's availability	In progress	30%	Sep-2021 to Dec-2024	\$250,000.00	\$183,111.14
A/01062-40	-Amanda Roadmap Implementation	Technology Upgrades	Kirby Childerhose	2024 Roadmap being discussed with Amanda working group.	In progress	80%	Jan-2022 to Jun-2025	\$450,000.00	\$285,989.85
A/01063-40	-Customer Relationship Management Impleme	Technology Upgrades	Mohammad Mamun	RFP released on 31st July 2024. RFP Deadline is 12th September 2024.	In progress	25%	Jan-2023 to Jun-2025	\$228,884.00	\$218,402.73
A/01252-40	-WI-FI Equipment Upgrade and Enhancement	Networks & Information Mgmt	Ryan Small	Waiting on Preston Auditorium as it is under construction.	Project work complete	95%	Jan-2022 to Jun-2024	\$380,000.00	\$64,411.25
A/01253-40	-BI/BW Strategy Development & Enhancement	Technology Upgrades	Kirby Childerhose	Third draft received, currently under review, and providing feedback to consultant.	In progress	90%	Jan-2022 to Dec-2024	\$100,000.00	\$29,403.00
A/01254-40	-Fire Record Mgmt System Implementation	Technology Upgrades	Mohammad Mamun	Business Plan capacity Review - project deferred until 2026.	In progress	5%	Jan-2026 to Dec-2026	\$250,000.00	\$250,000.00
A/01255-30	-Database Middleware Integration/Process	Technology Upgrades	Ryan Small	Integration platform migration was complete and existing integrations are on the new integration platform.	In progress	30%	Jun-2022 to Dec-2024	\$100,000.00	\$67,840.88
A/01419-10	-Amanda Roadmap Implementation (2023)	Technology Upgrades	Kirby Childerhose	Will be starting work July 1st 2024.	Approved	0%	Jan-2023 to Dec-2025	\$250,000.00	\$250,000.00
A/01420-10	-Network Eq. Lifecycle/Replace 2024	Networks & Information Mgmt	Ryan Small	Completed reviewing the requirements and design. Core network equipment procurement underway.	In progress	5%	Mar-2024 to Dec-2025	\$400,000.00	\$400,000.00
A/01510-40	-Amanda Roadmap Implementation (2024)	Technology Upgrades	Kirby Childerhose	Work is underway.	Approved	0%	Mar-2024 to Dec-2025	\$300,000.00	\$300,000.00
A/01511-40	-GIS Roadmap Implementation (2024)	Technology Upgrades	Kirby Childerhose	Work is underway.	Approved	0%	Mar-2024 to Dec-2025	\$350,000.00	\$350,000.00
A/01512-40	-SharePoint Roadmap Implementation (2024)	Technology Upgrades	Revathi Devendran	Work is underway.	Approved	0%	Mar-2024 to Dec-2025	\$100,000.00	\$100,000.00
A/01513-40	-ActiveNet Roadmap Implementation (2024)	Technology Upgrades	Revathi Devendran	Will continue from previous project - A/00788-40 ActiveNet Roadmap Implementation 2019.	Approved	0%	Mar-2024 to Dec-2025	\$150,000.00	\$150,000.00
A/01514-40	-Security Camera Hardware & App 2024	Technology Upgrades	Ryan Small	PoC of a new system completed at the Lindon St. soccer facility. Discussions around other security needs have delayed procurement.	In progress	10%	Mar-2024 to Dec-2025	\$75,000.00	\$75,000.00
A/01515-40	-Telephone Modernization - Teams 2024	Technology Upgrades	Ryan Small	Planning and procurement is currently nearing completion.	In progress	10%	Mar-2024 to Dec-2025	\$300,000.00	\$300,000.00

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01516-40	-Connected City (2024)	Technology Upgrades	Mohammad Mamun	Data from Operations, Fire Services and Recreation and Culture collected and currently in the process of submitting recommendations.	In progress	10%	Mar-2024 to Dec-2024	\$150,000.00	\$146,336.65
A/01517-40	-Parking System & Process Digitization 24	Technology Upgrades	Mohammad Mamun	Work is underway.	Approved	0%		\$100,000.00	\$100,000.00
A/01539-40	-Bowman Room Technology Retrofit	Technology Upgrades	Ryan Small	Procurement complete.	In progress	25%	Dec-2023 to Dec-2024	\$100,000.00	\$80,692.07
A/01548-40	-HAF Digital Twin Accelerated Approvals	New Enterprise Application	Kirby Childerhose	Work is underway.	Approved	0%	Jun-2024 to Sep-2026	\$709,770.00	\$709,770.00
Technology Services								\$6,843,654.00	\$5,611,608.64
Corporate Services								\$10,757,141.00	\$9,263,246.49

Infrastructure Services

Asset Management									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00786-20	-Asset Management Plan - Phase 3	Community Planning	Johannes Krijnen	Planning for 2025 AMP and Long Range Financial Plan ongoing.	In progress	35%	Nov-2023 to Jun-2025	\$357,000.00	\$247,144.80
A/01243-20	-Heritage Condition Assessment – Phase 2	Condition Assessment	Ellise Paltser	Project kick-off meeting scheduled for mid-September, site visits and inspections to follow.	In progress	5%	Mar-2023 to Dec-2024	\$242,100.00	\$242,100.00
A/01353-40	-Renewal Capital Planning Decision Support	Technology Upgrades	Johannes Krijnen	Development with supplier of life cycle models for Core infrastructure ongoing, combined with staff training.	In progress	30%	Mar-2023 to Dec-2025	\$250,000.00	\$191,577.37
Asset Management								\$849,100.00	\$680,822.17
ES - Wastewater									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00756-30	-King St Sanitary Pumping Station -Design	Renewal	Robert James Black	Inspection of construction project carried out by MTE and is part of the design project.	In progress	90%	Jan-2021 to Dec-2024	\$208,154.00	\$50,362.66
A/00756-40	-King St Sanitary Pump Station - Construct	Renewal	Robert James Black	Louvres installed, wet-well grating and ladder installed, waterline installed. Genset beginning to be tested.	In progress	50%	Oct-2022 to Dec-2024	\$1,170,300.00	\$383,158.06
A/00960-30	-Corydon Pump Station Upgrade – Design	Renewal	Robert James Black	Reality services working on Easement agreement.	In progress	25%	Jan-2023 to Jun-2024	\$100,000.00	\$100,000.00
A/01246-40	-Water Meter Replacement Program (2024)	Renewal	Jason Alexander	Contractor has completed 155 accounts and booked 192 appointment and remaining accounts are 148.	Approved	60%	Mar-2024 to Dec-2024	\$499,400.00	\$455,698.51
A/01436-40	-151 Burnham - Wastewater Servicing	Infrastructure Development	Ronald James Rooke	100% Project Work Complete.	Project work complete	100%	Oct-2022 to Mar-2023	\$97,700.00	-\$0.03
ES - Wastewater								\$2,075,554.00	\$989,219.20
Fleet									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00337-10	-Rep. Equip. 3 Ton Roll Off Unit (7968)	Equipment Purchase	Michael Hewlett	Chassis received at upfitters. Upfitter anticipating completion summer 2024.	In progress	100%	Feb-2018 to Jul-2024	\$166,139.00	\$60,737.02
A/00892-10	-Equipment Growth (2022)	Equipment Purchase	Michael Hewlett	Delevo D6 mechanical sweeper order placed. Delivered August 1st, 2024.	In progress	70%	Jan-2022 to Aug-2024	\$678,511.00	\$19,923.17
A/00893-10	-Equipment Growth (2023)	Equipment Purchase	Michael Hewlett	Order has been placed for a bucket truck (Late 2024 delivery anticipated).	In progress	80%	Mar-2023 to Dec-2024	\$1,084,300.00	\$73,389.71
A/00895-10	-Equipment Replacement (2019)	Equipment Purchase	Michael Hewlett	All deliveries received for this project. Chipper truck awaiting final finishes and invoice processing prior to project close.	In progress	90%	May-2019 to Jun-2024	\$1,035,567.00	\$70,804.11
A/00896-10	-Fleet Equipment Replacement 2020	Equipment Purchase	Michael Hewlett	10332 Service Body truck anticipated for January 2025 due to builder delays. Single axle roll-off in final upfit stage and anticipated late fall delivery.	In progress	80%	Jan-2020 to Dec-2024	\$3,612,337.00	\$706,451.87

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00897-10	-Equipment Replacement (2021)	Equipment Purchase	Michael Hewlett	Replacement skid steer trailer review ongoing for suitable size and weight specifications. Plow truck delivery dates anticipated for late 2024.	In progress	70%	Jan-2021 to Dec-2024	\$2,571,575.00	\$983,149.25
A/00898-10	-Equipment Replacement (2022)	Equipment Purchase	Michael Hewlett	Plow trucks awarded, delivery delays are anticipated as a result of inventory constraints (late 2024, early 2025 delivery anticipated).	In progress	70%	Jan-2022 to Feb-2025	\$1,493,428.00	\$687,800.23
A/00899-10	-Equipment Replacement (2023)	Equipment Purchase	Michael Hewlett	Plow trucks are on order with delivery anticipated for late 2024, early 2025. Other items in this project have been ordered and/or delivered. Service body trucks are anticipated for fall 2024. Vacuum sweeper is expected mid June. Bucket truck anticipated.	In progress	80%	Mar-2023 to Apr-2025	\$2,856,197.00	\$968,511.86
A/00900-10	-Equipment Replacement (2024)	Equipment Purchase	Michael Hewlett	Five plow trucks in this project are ordered. Delivery is anticipated for October 2024 followed by 6 months for upfitting (April 2025).	In progress	25%	Jan-2024 to Jun-2025	\$4,170,000.00	\$3,689,029.66
A/01290-10	-Equipment Growth (2024)	Equipment Purchase	Michael Hewlett	Working through specification requirements and product identification.	In progress	0%	Jan-2024 to Jun-2025	\$326,600.00	\$240,132.67
Fleet								\$17,994,654.00	\$7,499,929.55
Operations									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/01383-40	-Pedestrian Bridges Deck Replacements	Renewal	Michael Hausser	Mill Creek bridge deck completed November 2023 as well as Paris Rail trail bridge in October.	In progress	33%	Mar-2023 to Dec-2024	\$216,000.00	\$198,370.09
Operations								\$336,000.00	\$318,370.09
Ops - Cemeteries									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00864-20	-Cemeteries Master Plan	Community Improvement	Michael Hausser	First draft of master plan reviewed and comments provided. Demand and projections for cemetery services complete, cemetery site plans and proposed capital projects complete. Public feedback complete and included in first draft.	In progress	40%	Sep-2023 to Mar-2025	\$131,779.00	\$54,608.38
Ops - Cemeteries								\$131,779.00	\$54,608.38
Ops - Parks									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00184-40	-Centennial Park - Relandscape/Lights	Park Renewal	Michael Hausser	New Parks Technologist to support this project.	Delayed	85%	Jun-2015 to Oct-2024	\$200,000.00	\$72,477.14
A/00785-20	-Operations Facility Master Plan	Community Planning	Michael Hausser	Site walk-through of reference sites (Kitchener, Region Operations Center, Region GRT maintenance facility) as well as all park workshops and buildings completed. Staffing info, existing building information, and material usage information assembled.	In progress	20%	Apr-2022 to Jun-2025	\$250,000.00	\$205,533.17
A/00861-20	-Parks Master Plan	Community Planning	Paul Willms	Initial extensive consultation completed. Existing Levels of Service being developed for Council workshop and approval (for regulatory AM Plan deadlines). Draft Plan started, anticipated released for comment in Sept./Oct.	In progress	66%	Aug-2022 to Apr-2025	\$227,300.00	\$66,635.53
A/01542-20	-Cricket Feasibility Study	Park Development	Michael Hausser	Delayed due to staff capacity.	Approved	0%	Mar-2024 to Feb-2025	\$50,000.00	\$50,000.00
A/01568-40	-Karl Homuth Arena - Repairs	Renewal	Mike Henry	All work complete, awaiting invoices.	In progress	100%	Jun-2024 to Dec-2024	\$95,000.00	\$95,000.00
Ops - Parks								\$822,300.00	\$489,645.84
Infrastructure Services								\$22,209,387.00	\$10,032,595.23

Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
Library									
Library									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00477-40	-Library Roof Replace - Queen Square (92)	Facility Renovation	Mirna Raponi	Request for proposals for design and project management services to be issued in fall of 2024.	In progress	5%	Jul-2024 to Dec-2025	\$418,000.00	\$413,900.00
A/00536-40	-Library Roof Replace - Preston	Facility Renovation	Mirna Raponi	Hazardous materials survey completed.	In progress	5%	Nov-2023 to Dec-2025	\$696,900.00	\$684,469.35
A/00565-10	-Library Computer Equipment (2023)	Technology Upgrades	Mirna Raponi	The majority of scheduled computer, infrastructure and server replacements are complete.	In progress	95%	Jan-2023 to Dec-2024	\$274,000.00	\$27,605.88
A/00594-10	-Library Materials (2024)	Equipment Purchase	Mirna Raponi	Purchase of new library materials.	In progress	95%	Jan-2024 to Sep-2024	\$109,000.00	\$109,000.00
A/00595-10	-Library Computer Equipment (2024)	Equipment Purchase	Mirna Raponi	Request for proposals and quotes for equipment replacements and infrastructure enhancements are planned and/or have been issued.	In progress	60%	Jan-2024 to Jun-2025	\$563,000.00	\$563,000.00
A/00875-40	-Library Queens Sq Entrance Renovations	Facility Renovation	Mirna Raponi	Project planning has started. Hazardous materials survey completed.	Delayed	5%	Dec-2021 to Dec-2025	\$120,000.00	\$118,376.94
A/00878-40	-Library HVAC Replacement (Preston)	Facility Renovation	Mirna Raponi	Planning for request for proposal for design and project management.	In progress	5%	Jan-2024 to Dec-2025	\$245,000.00	\$242,600.00
A/01123-40	-Library - Bldg Envelope Repair (Preston)	Facility Renovation	Mirna Raponi	Project is complete.	Project work complete	100%	Jan-2022 to Jun-2024	\$376,800.00	\$18,210.85
A/01368-40	-Library HVAC Replace (Queen's Square)	Facility Renovation	Mirna Raponi	Planning for request for proposal for design and project management.	In progress	5%	Jan-2024 to Dec-2025	\$86,000.00	\$86,000.00
A/01536-40	-Library Window Replacement	Facility Renovation	Mirna Raponi	Construction contract awarded.	In progress	60%	Apr-2024 to Dec-2024	\$385,352.00	\$370,437.07
Library								\$3,274,052.00	\$2,633,600.09
Library								\$3,274,052.00	\$2,633,600.09

Office of the City Manager

Realty and Property Services									
Project Id	Project Name	Project Type	Project Manager	Work Completed	Project Status	% Completed	Schedule	Plan Cost	Unexpended
A/00431-10	-3850 King St E (Kit) Land Acquisition	Land/Property Acquisition	Ana Lourenco Feliciano	Property was acquired on September 7, 2022. Only annual property tax left to be paid from project until construction is completed.	Project work complete	100%	Jun-2022 to Aug-2024	\$1,000,000.00	\$2,318.36
A/00666-10	-Land Acquisition 1 - Confidential	Land/Property Acquisition	Ana Lourenco Feliciano	All property requirements have been acquired. The remainder work is for the Townline Road transfer from Wellington County to the City, and permits from CN and the MNR. These are being undertaken by Engineering with assistance from Realty. Ongoing.	In progress	90%	Mar-2019 to Dec-2024	\$3,975,000.00	\$24,285.90
A/01030-20	-Milling Rd Conceptual Development	Community Planning	Ana Lourenco Feliciano	Realty has completed the Phase 1 and 2 ESA and the HazMat reports. The reports have been passed to Engineering and Building Construction and Design for review and Realty has now received a scope and cost of work needed.	In progress	95%	Feb-2020 to Aug-2024	\$90,000.00	\$7,042.54
A/01128-10	-Utility Easement Acquisition (2023)	Land/Property Acquisition	Ana Lourenco Feliciano	This project is ongoing as new easement requirements are submitted by Asset Management.	In progress	4%	Mar-2023 to Dec-2025	\$150,000.00	\$141,637.29
A/01442-40	-1920 Rogers Dr Renewal	Facility Renovation	Ana Lourenco Feliciano	Acquisition is complete. Reviewing capital repairs that are needed for the building. A quote for repair and/or replacement of the elevator has been received and a work plan will be developed.	In progress	25%	May-2023 to Jun-2025	\$66,700.00	\$66,700.00
A/01501-10	-Future Planned Roundabout	Infrastructure Development	Ana Lourenco Feliciano	Business Plan 2025 capacity review - Defer project to 2026	Approved	0%	Jan-2026 to Dec-2026	\$500,000.00	\$500,000.00
Realty and Property Services								\$5,781,700.00	\$741,984.09
Office of the City Manager								\$5,781,700.00	\$741,984.09