



**Initial Business Case and Concept Design** 

Presentation to City of Cambridge Council May 14, 2024



Region of Waterloo

## Land Acknowledgement

The land on which we gather today are the lands traditionally cared for by the Haudenosaunee (Ho-den-o-show-nee), Anishinaabe (Ah-nish-nah-bey), Neutral and Chonnonton (Chi-nawn-ton) People.

## Agenda

- Introductions
- Presentation
  - Project Background and Context
  - Initial Business Case Overview
  - Next Steps
- Q&A



## Project Background

A Brief History and Context

## **Project History**

2009-2014

Cambridge to GTA Rail
Passenger Feasibility Study
Business Case
Exploring a connection from
south Cambridge to Milton

2018 - 2021

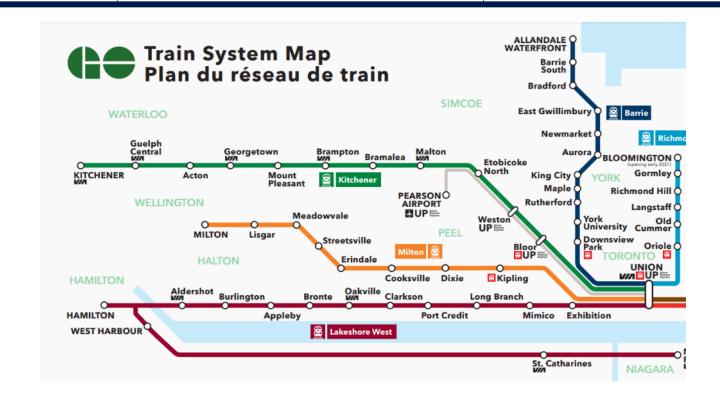
Cambridge to Union
GO Rail Feasibility Study (Phase 1 and 2)

2023

Cambridge Passenger Rail Initial Business Case and Concept Design

Cambridge on the GO Brochure

2015



# Why this project?



Strategic Alignment: Region of Waterloo Strategic Plan 2023-2027



## Equitable Services and Opportunities

- Ensure services are inclusive, accessible, culturally safe and appropriate
- Design equitable Regional services that meet local community needs
- Explore new models of service through community collaboration and partnerships



#### Homes for All

 Move quickly to create affordable, accessible, and equitable housing



#### **Climate Aligned Growth**

- Use a climate adaptation lens to re-imagine infrastructure, land and services for growth
- Foster car alternative options through complete streets and extended alternative transportation networks

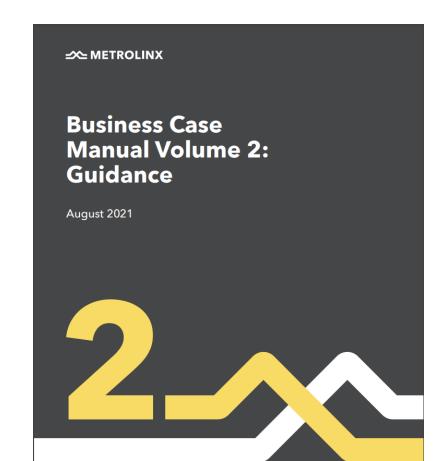


## Resilient and Future Ready Organization

 Explore new service models and partnerships to achieve fiscal resilience and better service

## Initial Business Case Framework

What goes into it?



1. Strategic Planning

2. Feasibility and Options Analysis

Initial Business Case

3. Preliminary Design

Preliminary Design
Business Case

4. Design and Procurement Preparation

Full Business Case

5. Procurement

6. Construction,Commissioning andDelivery

7. In service

### **Initial Business Case Framework**

#### Purpose and Components

- Update to the 2021 Study
- Recent developments in GO Service, community policies and plans around GO Transit Stations
- Concept designs for the service between Cambridge and Guelph
  - Fergus spur line
  - Integration at planned Pinebush ION Station
  - Integration at Guelph Central Station
- Stakeholder Roundtable Staff from Region of Waterloo, City of Cambridge, City of Guelph,
   Wellington County, and Guelph/Eramosa Township



Detailed review of the strategic benefits of providing a GO Rail connection to and from Cambridge



Overall economic benefits, including both the tangible components like construction costs and intangible like time savings, as well as impacts to the broader community and environment

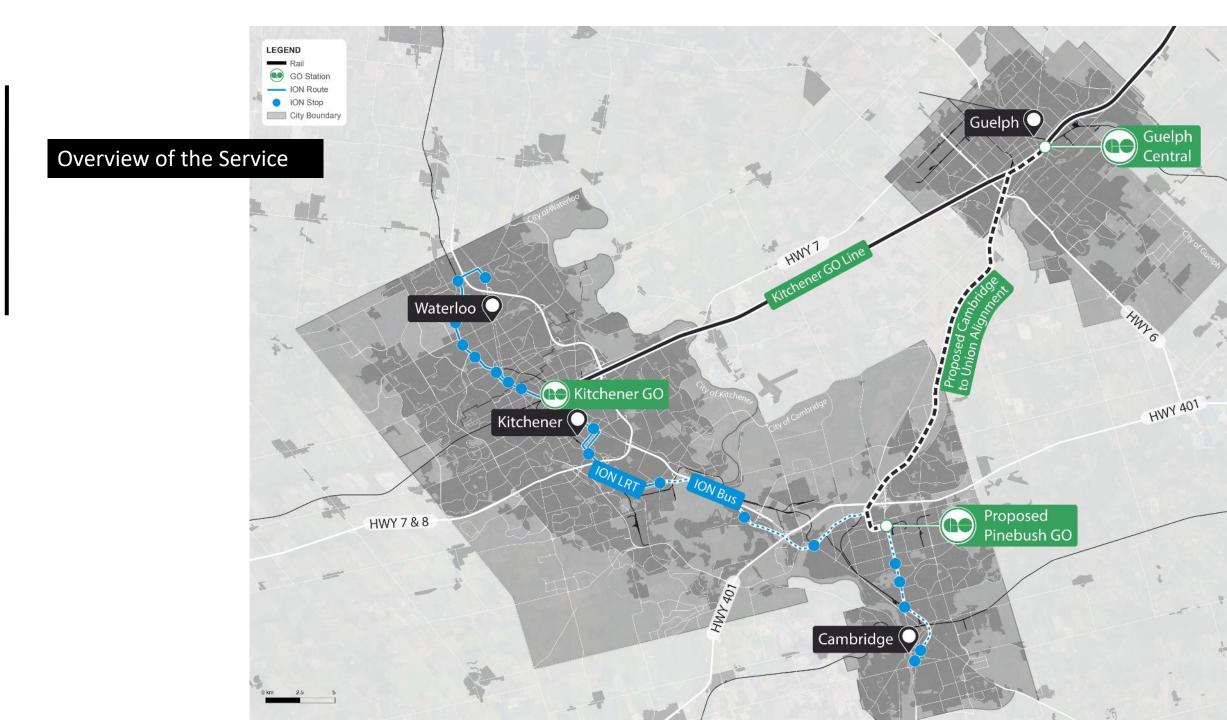


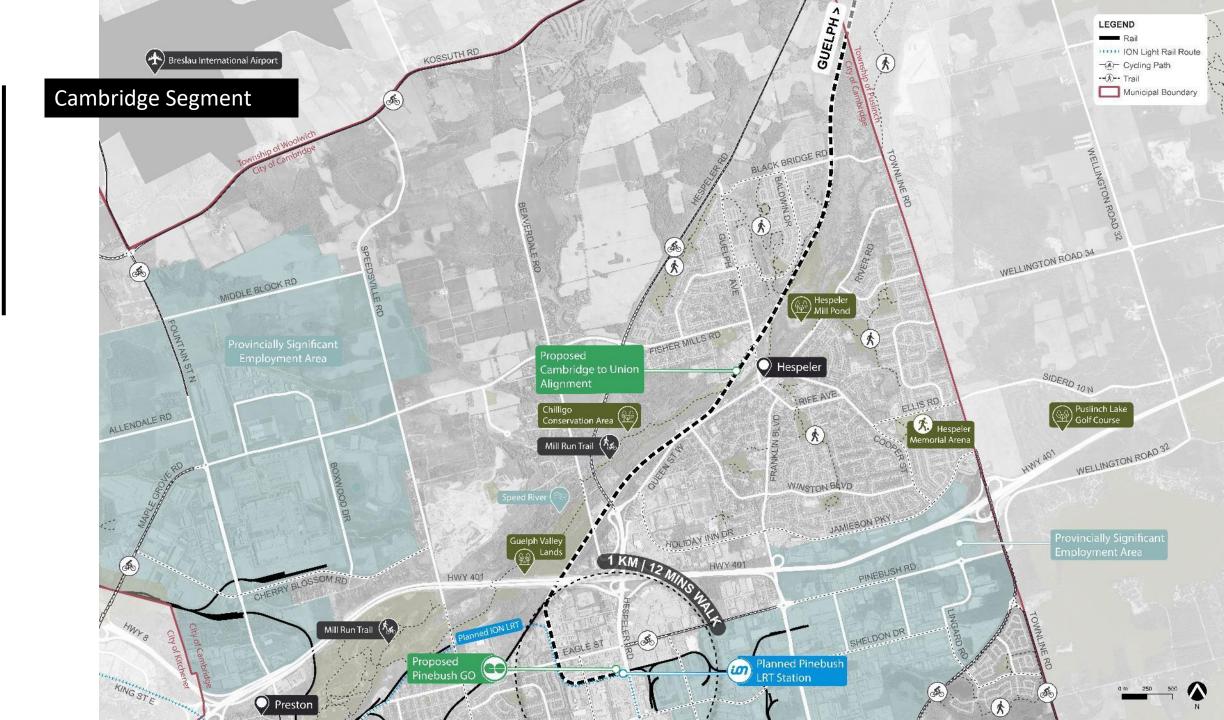
Costs of delivering the service as well as revenue made, and projection of financing costs to determine how much funding is required

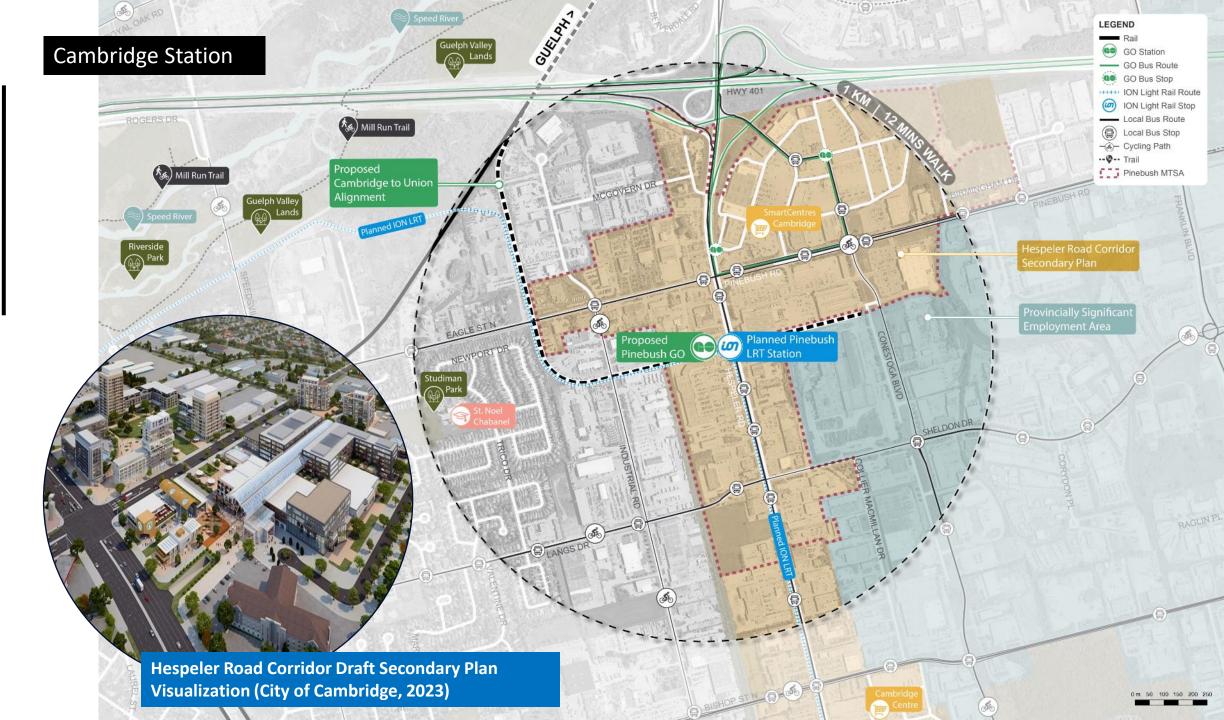


Risks and issues related to project delivery, service plans, operations and maintenance requirements













Objectives and Key Elements

Strategic Case

	Strategic Pillars	Benefits
B	Complete the Network in Southwest Ontario	<ul> <li>Support future regional transportation network</li> <li>Improve access to GO Transit</li> <li>Minimize bus traffic in key transit corridors</li> <li>Leverage transit investments on the Kitchener Line and the Region of Waterloo ION Network</li> </ul>
ζοστα	Improve Equity and Livability in Cambridge and Guelph	<ul><li>Improve access to transit</li><li>Improve quality of life and public health</li></ul>
41	Support Labour Mobility and Economic Productivity	<ul> <li>Connect commuters to jobs</li> <li>Catalyze urban land and economic development</li> <li>Support local innovation and prosperity</li> </ul>
<b>1</b> ⊕1	Support a Sustainable Region	<ul> <li>Minimize GHG emissions</li> <li>Support the UN's Sustainable Development Goals</li> <li>Protect and maintain natural heritage and rural lands</li> </ul>
	Support Regional Housing Demand Goals	<ul> <li>Support the planned intensification of key corridors and to enable development of transit-oriented communities</li> </ul>

**Deliverability and Operations Case** 

- Architectural and Track Design Brief completed to support future post IBC work
- Project is deliverable and can be a model for other incremental regional rail projects in Ontario

#### **CAMBRIDGE STOP**



Concept Design
 Developed for
 Pinebush ION
 Station & future
 integration with
 ION LRT alignment

#### Travel along the Fergus Subdivision



- Consistent service hourly or better.
   Service every 30-60 minutes
- Analysis of Existing At-Grade Crossings Completed
- Preliminary Track Layout completed with achievable speeds, geometry, and signalling upgrade requirements
- Rail Simulation run to establish reasonable end-to-end travel time of approximately 15min.
- Rolling Stock options further evaluated for more detailed cost and deliverability (EBMU appears preferable)

#### **GUELPH STOP**



 Concept Design developed for feasibility of integration with Guelph GO Station South Platform

#### Visualizing the Future













**Investment Options** 

#### **BAU: Business as Usual**

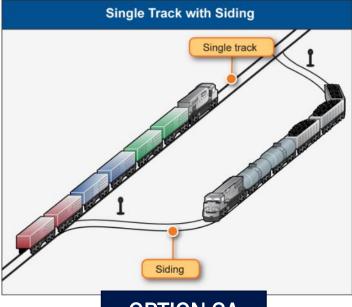
Business as Usual: No service between Cambridge and Guelph

#### **OPTION 1A**

Single track, with a frequency of 1 train per hour, and track upgrades to allow an average trip speed of 75km/hr (16 min trip time)

#### **OPTION 1B**

Single track, with a frequency of 1.5 trains per hour, and track upgrades to allow an average trip speed of 78km/hr (15 min trip time)



**OPTION 2A** 

Single track with siding allowing for two trains to pass each other, with a frequency of 2 trains per hour, and track upgrades to allow an average trip speed of 69km/hr (17 min trip time)

#### **OPTION 2B**

Single track with siding allowing for two trains to pass each other, with a frequency of 2 trains per hour, and track upgrades to allow an average trip speed of 71km/hr (under 17 min trip time)

**Economic Case** 

Net benefits are **positive**, and benefit-cost-ratios are greater than 1.

BAU:		Net Economic Benefits	Total Economic Costs
Business as Usual	Business as Usual: No service between Cambridge and Guelph	\$ OM	\$ OM
OPTION 1A	Single track, 1 train per hour, average trip speed of 75km/hr	\$ 470M	\$ 370M
OPTION 1B	Single track,1.5 trains per hour, average trip speed of 78km/hr	\$ 460M	\$ 400M
OPTION 2A	Single track with siding, frequency of 2 trains per hour, average trip speed of 69km/hr	\$ 550M	\$ 530M
OPTION 2B	Single track with siding, frequency of 2 trains per hour, average trip speed of 71km/hr	\$ 560M	\$ 540M
	Speed of Fixing III		

Financial Case

\* Very conservative estimate. Greater ridership expected for Option 2A & 2B

BAU: Business as	Capital Costs (NPV)	Operating & Maintenance Costs (NPV)	Revenue (NPV)
Usual		-	\$ 40M
OPTION 1A	\$440M	\$100M	\$ 110M
OPTION 1B	\$460M	\$100M	\$ 120M
OPTION 2A	\$540M	\$150M	\$ 140M *
OPTION 2B	\$550M	\$150M	\$ 150M *

## **Project Roadmap**

Project continuation subject to support and funding

Present Year 1 Year 2 Year 3 Year 4 | Year 5 | Year 6

Track and Station Design;
Community and Station Master Planning

**Procurement, Agreements, and Construction** 

Project funding, financing model, Metrolinx and Station Development Agreements

IBC Report to
Metrolinx

Advance Metrolinx Business Case Delivery Contracts Executed

On-going communications, consultation and engagement

Planning and Design

Contracting and Procurement

Real Estate and Financial

**Legal and Business** 

**Community Engagement** 

## **Engagement Approach**

#### Region and Municipal Staff

- Project Roundtables and Discussions: City of Cambridge, City of Guelph, Wellington County, Township of Guelph Eramosa, and Region staff
- Coordination on community engagement

#### **Public Engagement**

- Cambridge In-Person Session: March 18<sup>th</sup>, Cambridge City Hall
- Virtual Public Consultation Centre: March 19<sup>th</sup>, over Zoom
- Guelph In-Person Session: March 21<sup>st</sup>, Guelph City Hall
- Online Survey: March 18<sup>th</sup> to April 7<sup>th</sup>

## **Next Steps**

#### Upcoming and Future

- Communications with Metrolinx
- Ongoing coordination with Municipal partners
- Final Report to Regional Council (early Fall)

#### Stay in Touch!

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