



Corporation of the City of Cambridge
Special Council Meeting
Addendum

Date: June 8, 2021, 5:00 p.m.

Location: Virtual Meeting

COVID-19

Due to COVID-19 and recommendations by Waterloo Region Public Health to exercise social distancing, members of the public are invited to submit written comments or requests to delegate via telephone related to items on the agenda.

The public wishing to speak at Council may complete an online [Delegation Request form](#) no later than 12:00 p.m. on the day of the meeting for Special Council Meetings occurring at 5:00 p.m. and no later than 12:00 p.m. the day before the meeting for Special Council –Statutory Public Meetings occurring at 10:00 a.m.

All written delegation submissions will form part of the public record.

	Pages
4. Presentations	
*4.1. Patrick Gaskin, President and CEO; David Pyper, Chair, Board of Directors - Cambridge Memorial Hospital re: CMH: A Community Update	3 - 21
*4.2. Tova Davidson, Executive Director- Sustainable Waterloo Region re: 2019 Year End Report on Sustainability	22 - 39
*4.3. Yogesh Shah, Deputy City Manager- Infrastructure Services and John Cook, Vice President -Buckingham Sports Properties re: 21-191(IFS) Cambridge Sports Park Expansion Update	40 - 70
*4.4. Aaron O'Keefe, Utility Compliance Technologist II and Chris Whetstone, Manager of Water, City of Cambridge re: 21-139(IFS) Drinking Water Quality Management Report for 2020	
*4.5. Tova Davidson, Executive Director- Sustainable Waterloo Region; REEP; ClimateActionWR re: 21-141 (CRE) TransformWR, Community Climate Action Strategy and City of Cambridge's Implementation	71 - 83
5. Delegations and Consideration of Related Reports	
*5.1. Joseph Tanel re: 21-141 (CRE) TransformWR, Community Climate Action Strategy and City of Cambridge's Implementation	

*5.2.	Scott Morton Ninomiya, 50by30 Waterloo Region re: 21-141 (CRE) TransformWR, Community Climate Action Strategy and City of Cambridge's Implementation	84 - 93
*5.3.	Randy Saad re: 21-141 (CRE) TransformWR, Community Climate Action Strategy and City of Cambridge's Implementation	
*5.4.	Lesley Johnston, Fossil Free UW re: 21-141 (CRE) TransformWR, Community Climate Action Strategy and City of Cambridge's Implementation	
*5.5.	Bruce Taylor, Enviro-Stewards Inc. re: 21-141 (CRE) TransformWR, Community Climate Action Strategy and City of Cambridge's Implementation	94 - 107
*5.6.	Allen Schiedel re: 21-095(CD) 4045 Maple Grove Road Affordable Housing Condition of Draft Approval Information Report – Maple Mills (Hespeler) Ltd.	
*5.7.	Dave Aston, MHBC Planning re: 21-095(CD) 4045 Maple Grove Road Affordable Housing Condition of Draft Approval Information Report – Maple Mills (Hespeler) Ltd.	
*5.8.	Luxon Burgess, Cambridge Greens re: 21-141 (CRE) TransformWR, Community Climate Action Strategy and City of Cambridge's Implementation	
*6.	Correspondence	
*6.1.	Jessica Fisher re: 21-141 (CRE) TransformWR, Community Climate Action Strategy and City of Cambridge's Implementation	108 - 108

A Community Update

Cambridge City Council Meeting

David Pyper, Chair, Board of Directors
Patrick Gaskin, President & CEO

June 8, 2021

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2021/22 Work Ahead

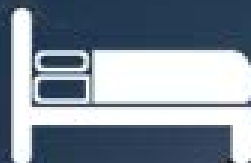
04

Closing Messages
Discussion



Population of Cambridge & North Dumfries

140,000



145
beds

Patient and Family
Advisory Council
est. **2014**



1100
Employees



300

Physicians/
Professional Staff



450

Volunteers



52,000
ED Visits Annually



14,526
Surgeries Annually



1400
Births Annually

CMH supporting the needs in the community

Cambridge COVID-19 Assessment Centre



Drive Thru is Open

Book online or call 226-895-1050



WATERLOO REGION

Strict pandemic protocols keeping staff, patients safe at Cambridge Memorial Hospital

By **Robert Williams** Record Reporter
Sat., Feb. 13, 2021 | 4 min. read



Assessment Centre, Infection Prevention & Control, Occupational Health, Spiritual Care

CMH & Vaccination Clinics

supporting getting jabs into Cambridge arms!



1 Pinebush Mass Immunization Site

2 Cambridge North Dumfries OHT Vaccine Clinic

3 CCM On-Site LTC Vaccine Clinic

4 CMH On-Site Staff Pop-Up Clinic





CMH & Cambridge Country Manor – supporting a community partner in outbreak



Redeployed over 60+ hospital employees and leaders

An in-depth clean of the entire Home

A robust and consistent screening process

Resident and staff vaccination clinics completed

Cohorting of staff and residents to ensure reduction of cross contamination risk

Consistent monitoring and tracking of PPE inventory



CMH response

to patient transfers from GTA

Hundreds of COVID-19 ICU patient transfers planned as Ontario braces for 'horrific' 2 weeks



By Alexandra Mazur · Global News

Posted April 21, 2021 3:25 pm · Updated April 22, 2021 2:13 pm

News

ICU transfers to Kingston from the GTA increase as COVID-19 cases surge in Ontario



Orange air ambulance working around the clock to transfer critical COVID-19 patients across Ontario



By Nick Westoll · Global News

Posted April 23, 2021 10:00 pm · Updated April 25, 2021 2:36 pm



COVID-19 PANDEMIC

During recent critical ICU shortage in Wave 3, hundreds of COVID+ patients were transferred out of the GTA

To-date, CMH welcomed 20+ GTA patients

**Thank you for reaching out to us.
We have four family members with
COVID in four different hospitals.
Knowing they are being taken care
of at Cambridge Hospital puts our
mind at ease.**

Family Member of a GTA Patient Transferred to CMH





Patient Experience at a glance



Virtual visiting spots have more than **doubled** during Wave 3 – CMH facilitates at least **200 virtual connections** each week!

CMH schedules appointments for **visitors & caregivers** for ALL patients each day once cleared by IPAC



Eclipse Automation Retweeted
Patrick Gaskin @CMH_CEO · 2021-05-11 ...
TY @eclipseautomate for donating an amazing 100K Level 3 masks to keep @CMHhospital staff and our community safe. @CMH_Foundation



Community response and support



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Strategic Direction 1:

Accelerate access to care for patients

Inpatient Mental
Health Patients
Served
797

↑ 23%

Inpatient
Discharges
9,732

↓ 5%

Inpatient Weighted
Cases
11,137

↑ 2.5%



Surgeries
7,907

↓ 21.5%

Births
1,504

↑ 7.0%

Clinic
Visits
41,598

↓ 15.0%

Emergency
Department Visits
42,650

↓ 17.3%

Covid Assessment
Centre Visits
50,000



287
Hip replacements

490
Knee replacements

JOHN G., GRATEFUL PATIENT
AND DR. G.R. MARTIN

Within hours after undergoing hip surgery John took his first steps.
Together, we make it possible.

Strategic Direction 2:

Keep staff and physicians safe and engaged



Forbes

2021

CANADA'S BEST EMPLOYERS

EDITED BY KRISTIN STOLLER

JANUARY 26, 2021

WE ARE
#242

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235	Scotiabank	Toronto, Ontario
236	Pfizer	Kirkland, Quebec
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240	CBC/Radio-Canada	Ottawa, Ontario
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242	Cambridge Memorial Hospital	Cambridge, Ontario
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Determined by staff: *How likely they would be to recommend their employer to others.*

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Strategic Direction 3:

Meet evolving needs of our community with continued redevelopment of our new hospital

We thank the City for its consideration and support to provide a safe, convenient and accessible NEW entrance for staff, patients and Visitors



Strategic Direction 4:

Prepare for digital transformation through renewal of our digital health strategy



What next for our CMH Foundation?

With the completion of the WeCareCMH campaign, we have begun inspiring our community to donate by sharing our 'Caring Programs' to educate residents about the scope of programs available at CMH.

Learn more about our amazing hospital programs, services and most importantly, people of CMH by visiting cmhfoundation.ca

”

We all want to live our best lives. CMH is helping people in our community to do just that.

Dr. Anjali Sharma,
Chief of Psychiatry



Journey of courage, healing & gratitude



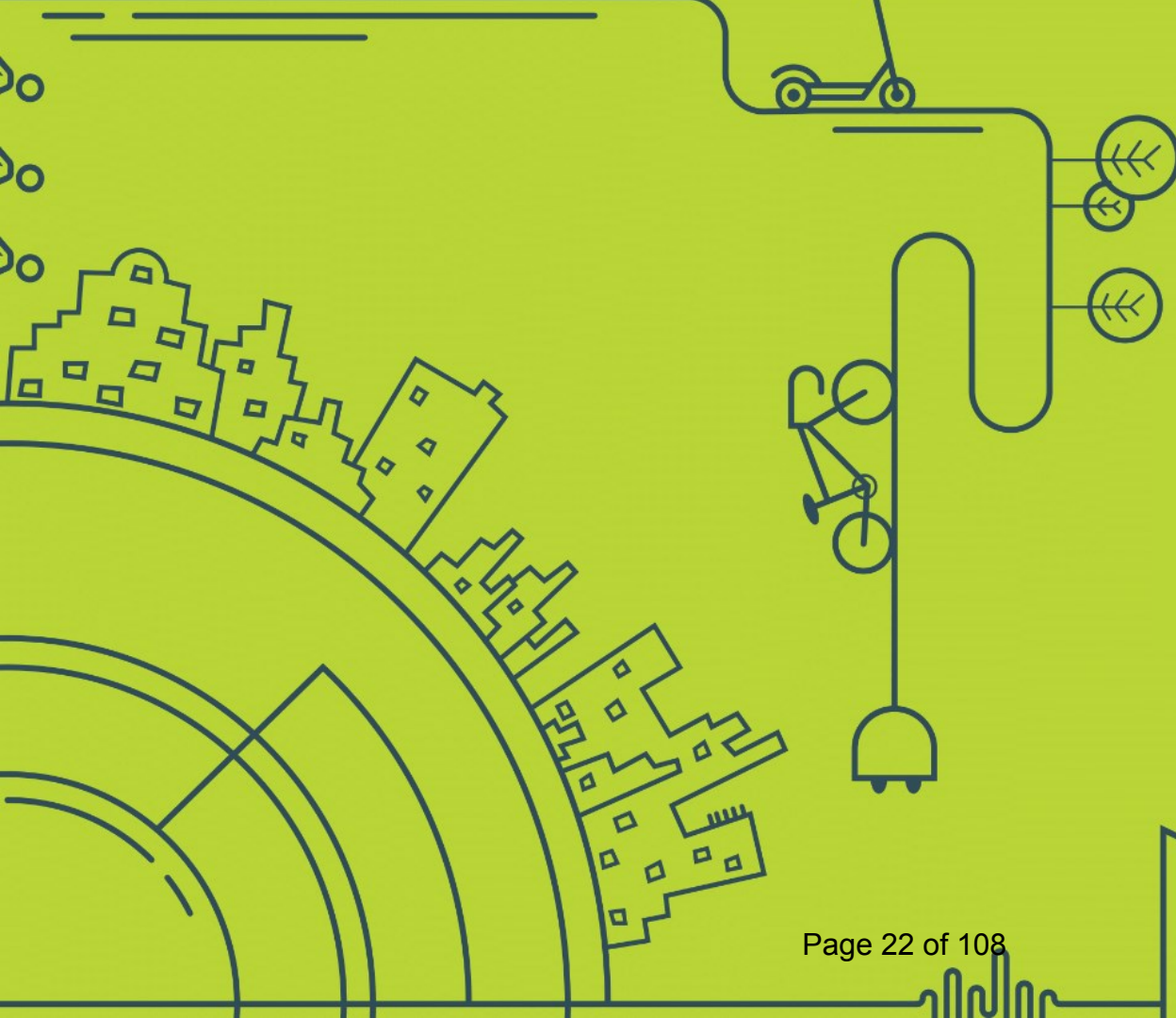
Thank you



David Pyper, Board Chair



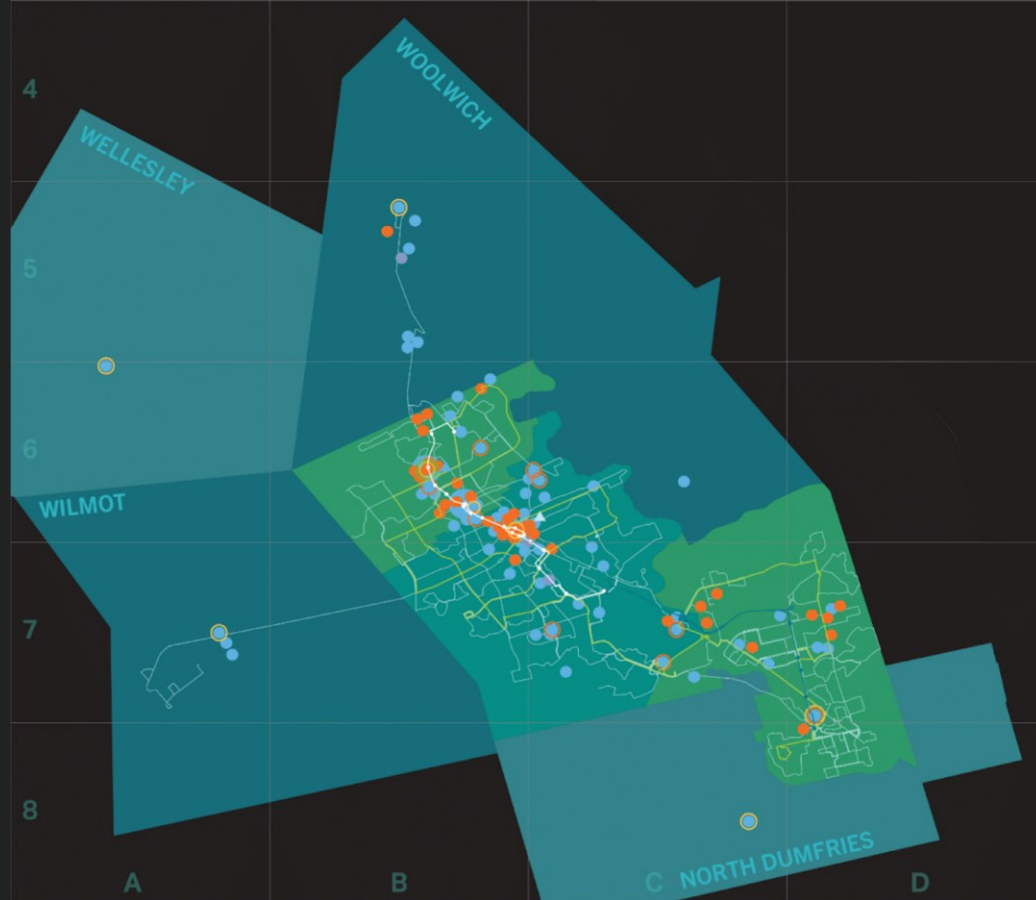
Patrick Gaskin, CEO

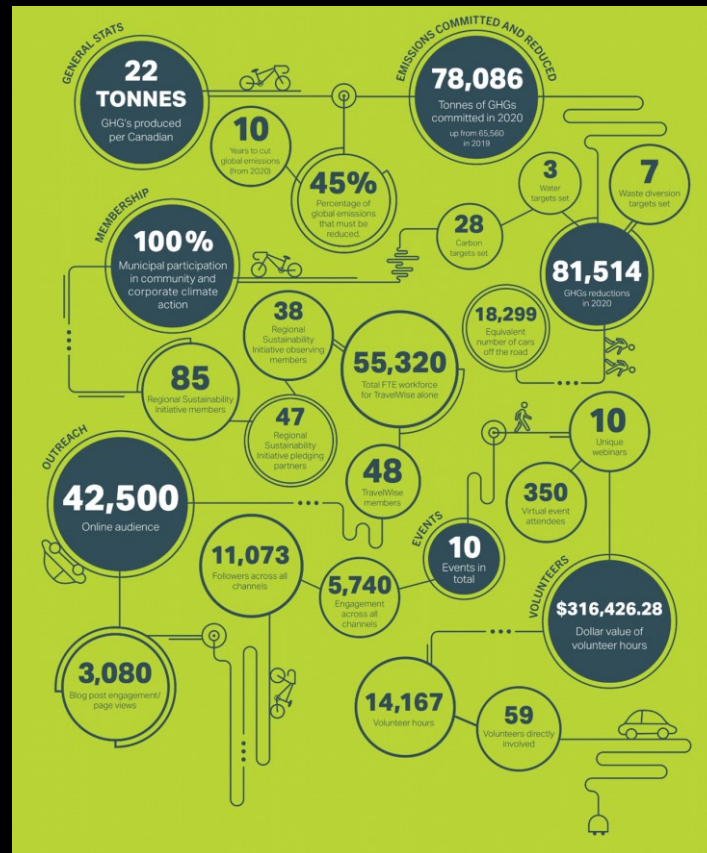


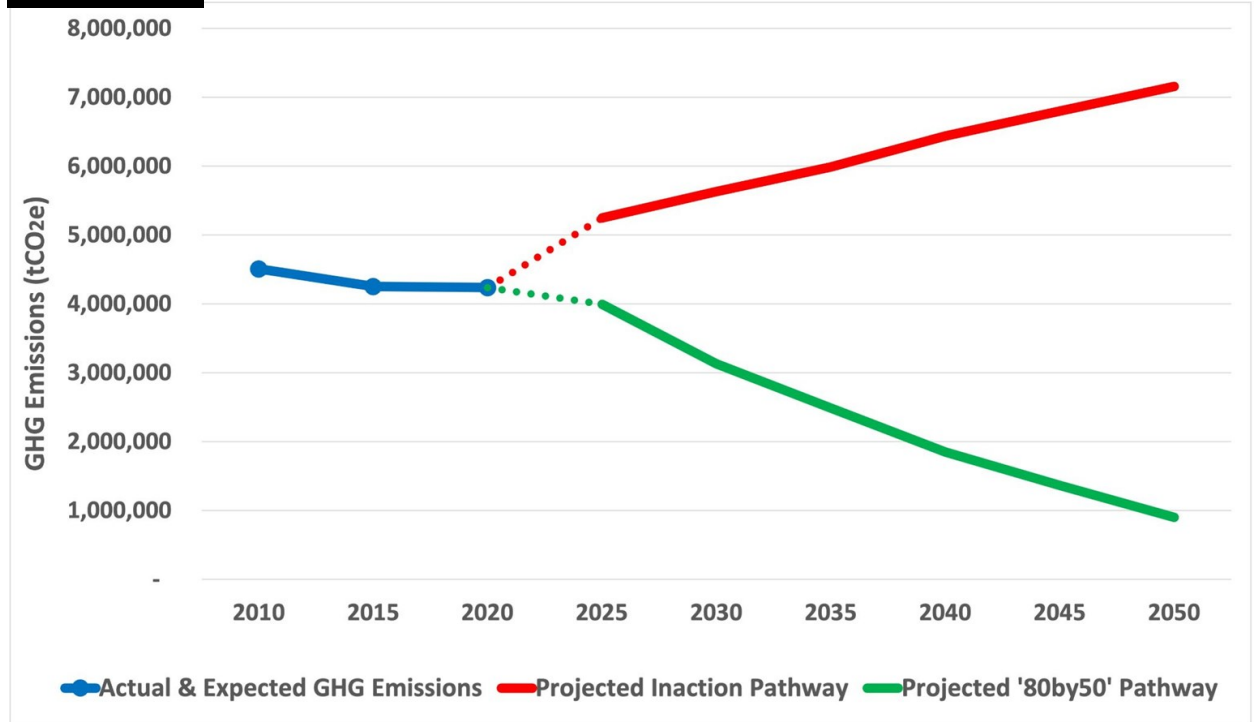








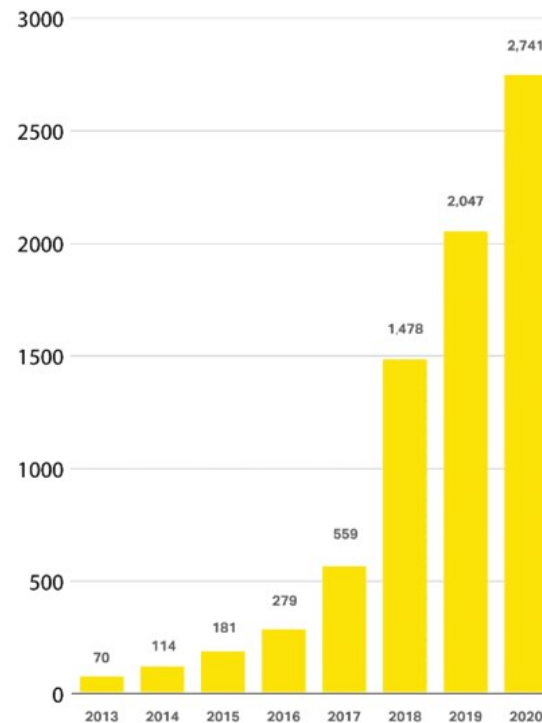


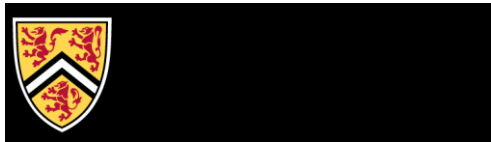


ChargeWR



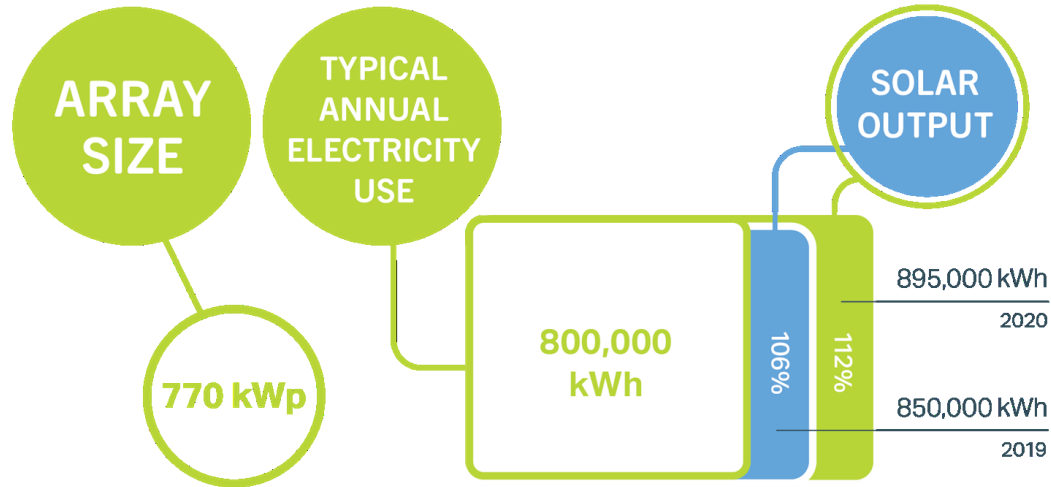
Electric vehicles in Waterloo region







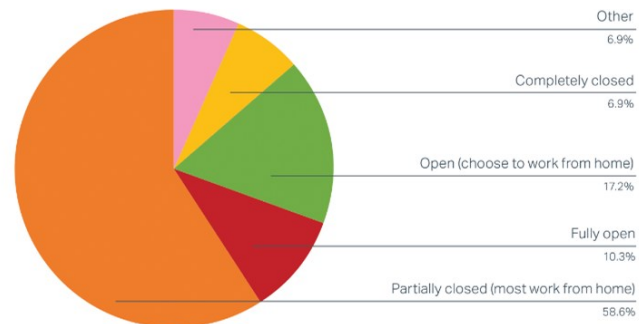
evolv¹



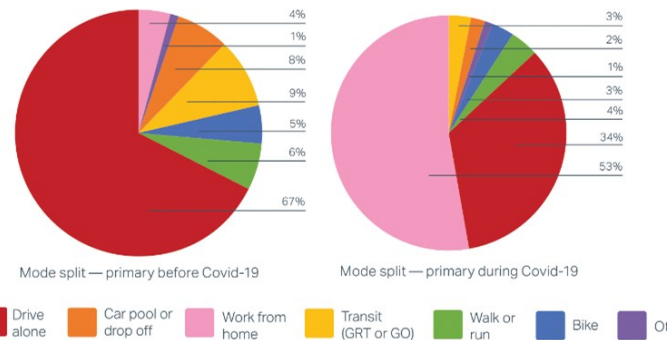




Worksite status during survey



Employee Travel Survey Results





Satisfaction with mode of transportation

Before COVID-19



During COVID-19



Very satisfied Satisfied Neutral Unsatisfied Very unsatisfied







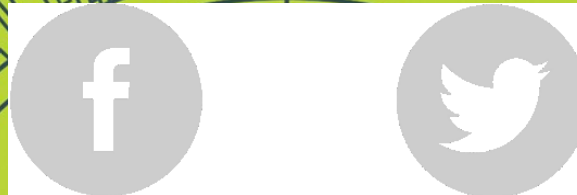




(519) 603-2223

tova@sustainablewr.ca

sustainablewr.ca



@SustainableWat



CAMBRIDGE SPORTS PARK EXPANSION

JUNE 8, 2021

AGENDA

Background
Community Engagement
Indoor Recreation Facilities – Council Direction
Cambridge Sports Park Expansion
Ice Rental & Costs
Conclusions

Background

- Indoor recreation facilities study
- Council approved amenities for Multi-sports facilities
 - Aquatic complex with a 25 metre – 10 lane pool, a warm water/therapeutic pool and a leisure pool
 - Triple gymnasium, Fitness track
 - Multi-purpose rooms and display space
 - Twin Pad Arena with spectator seating in one arena pad - phase I
 - 2 additional pads at a future date -phase II

COMMUNITY ENGAGEMENT

- Two delegation nights
- Public meeting/information session
- Online information portal and survey – Engage Cambridge

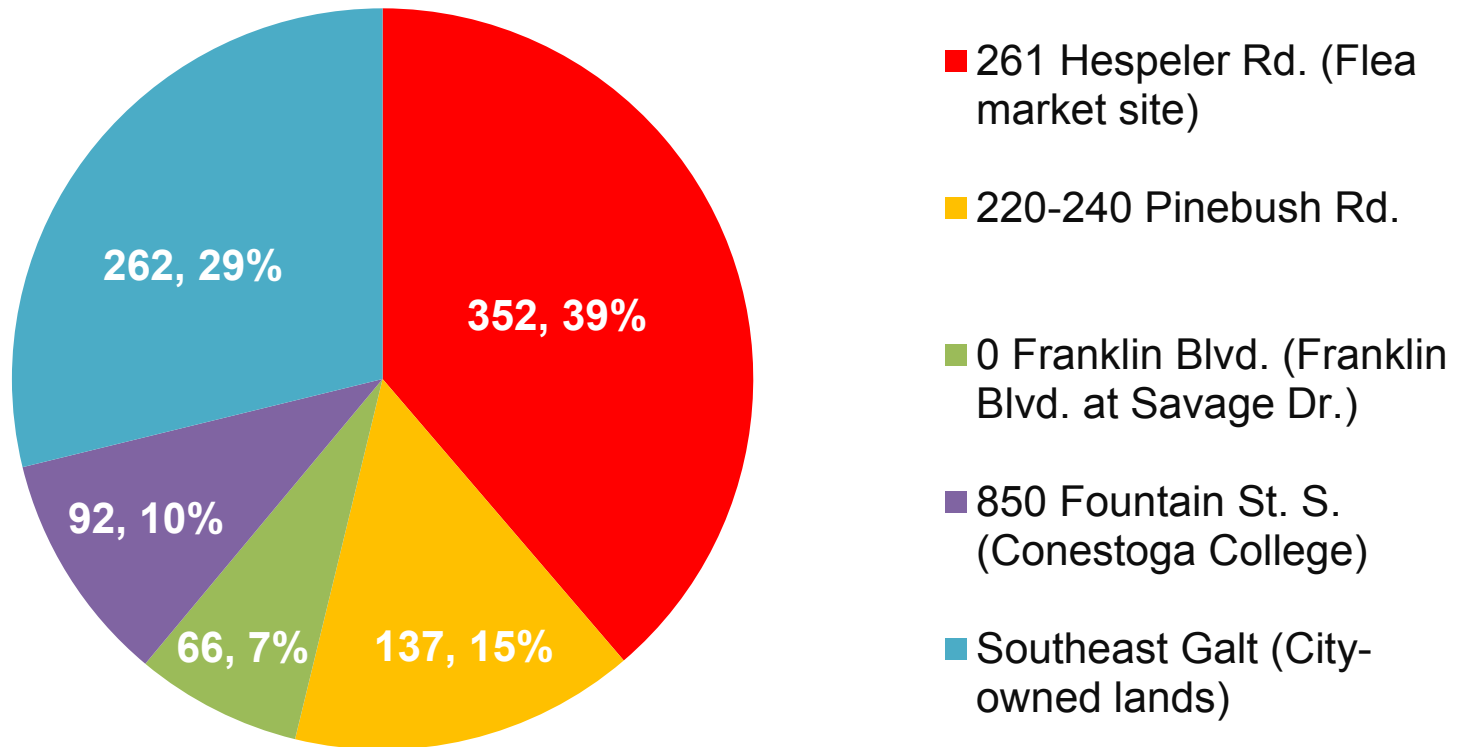


COMMON THEMES

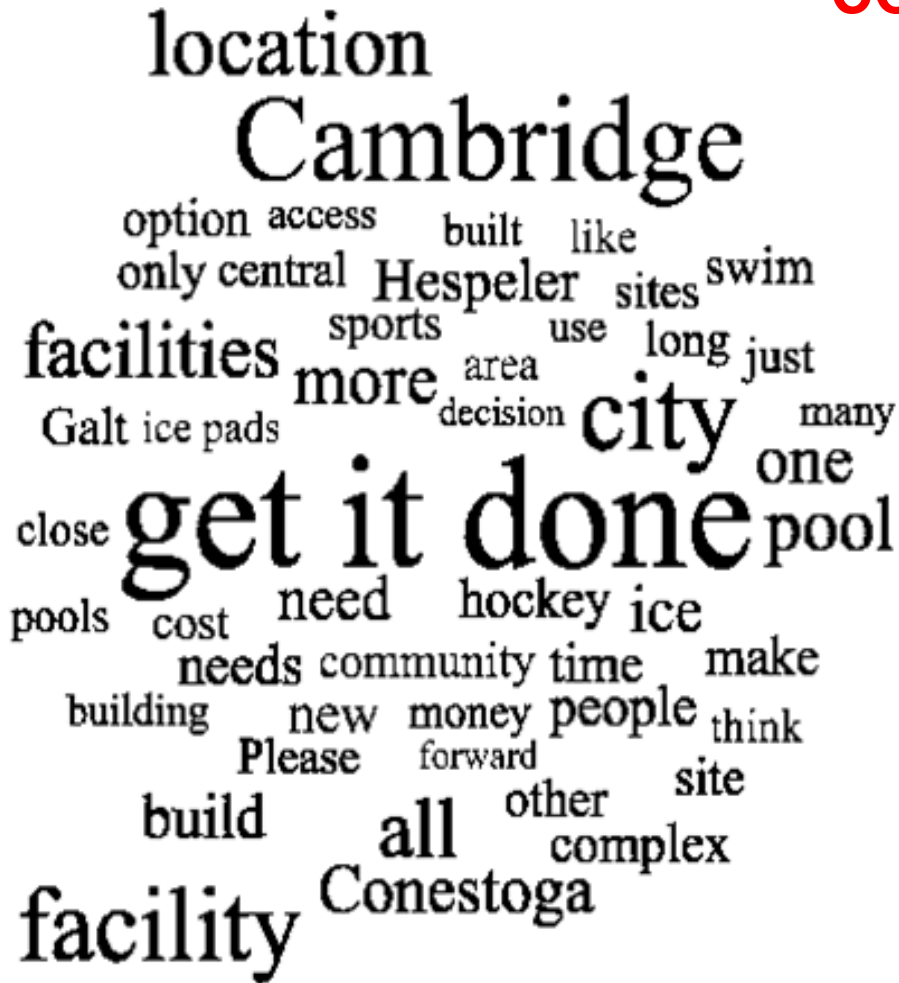
DELEGATION NIGHTS

- Better indoor recreation facilities are needed
- Build anywhere
- Invest in the facility
- No preference for split or single facility
- Consider private investment and fundraising opportunities

ONLINE SURVEY LOCATION

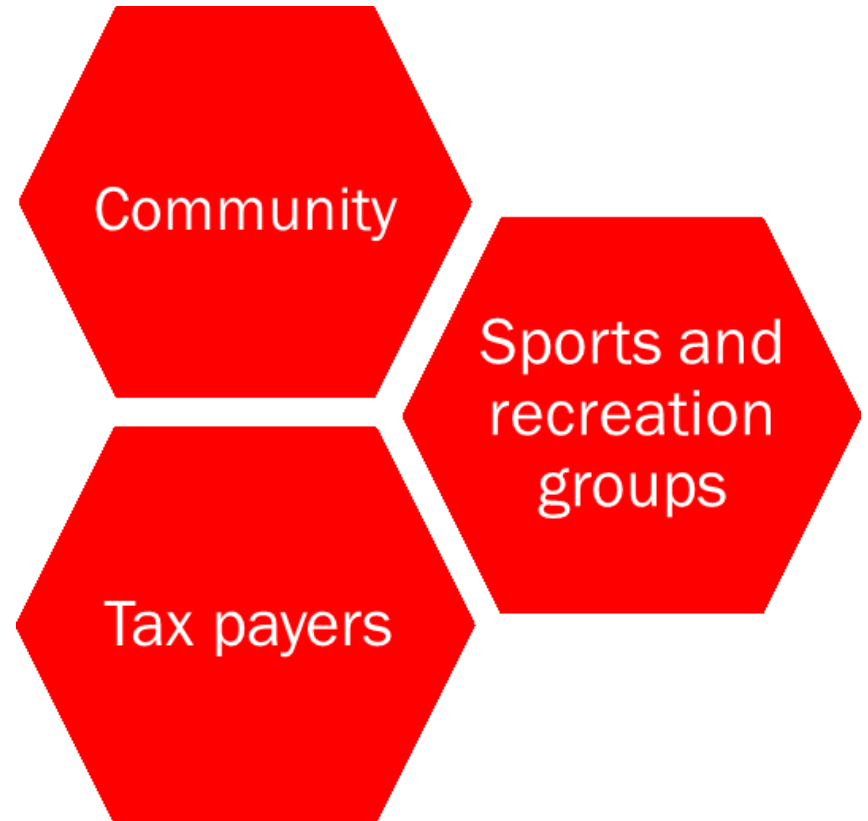


ONLINE SURVEY COMMON THEMES



COUNCIL DIRECTION

- Lowest risk; most cost-effective and timely solution



SOUTHEAST GALT LANDS

- City owned lands
- East boundary road route
- Forecasted population growth
- Community hub with Recreation complex, Idea Exchange location and two elementary schools



ICE FACILITIES



Expansion of Preston Memorial Auditorium

- Upgrade and expand Preston Memorial Auditorium
 - Twin pad facility
 - NHL Sized Ice pad
 - Upgrades to change rooms and other amenities

ICE FACILITIES

- Centrally Located Quad Pad facility
- Consider request to expand Cambridge Sports Park
 - Improvements to 2 existing ice pads
 - Expansion to add 2 new ice pads



Cambridge Sports Park Arena Expansion



Presented By:
John Cook
Vice President
Buckingham Sports Properties Company

Buckingham Sports Properties Company



Buckingham Sports Properties Company

VISION STATEMENT

An innovative leader in the recreational sports industry dedicated to continued consumer satisfaction through service and quality resulting in loyal and long term customer relationships.



Buckingham Sports Properties Company

MISSION STATEMENT

Buckingham Sports will strive to be a leader in the recreational sports industry by providing a healthy environment for recreational and competitive needs.

Our purpose lies in supporting our communities and athletes and our success is measured by customer loyalty, retention, service, growth and profitability.



Cambridge Sports Park Arena Expansion

OVERVIEW

- Expansion To Include 2 NHL Regulation Ice Rinks
- Facility Design To Accommodate Sledge Hockey On One Ice Pad
- 12 Large Dressing Rooms And 2 Referee Rooms, (Men's And Ladies) Fully Equipped With Accessible Showers And Washroom Facilities
- Spectator Seating Of A Minimum Of 400 Seats On One Rink And A Minimum Of 300 Seats On The Other Rink
- Improvements To The Facility To Include Spectator Seating Of 100 Seats In Each Of The Existing Ice Pads
- New Expanded Facility Will Provide 2,000 Square Feet Of Secured, Accessible, Ventilated Climate-Controlled Storage/Office Space For City/Sports User Groups
- Fully Renovated Restaurant and Snack Bar
- Parking Spaces As Per City's Zoning By-Law And Provided Free Of Cost To Users
- Pro Shop With Skate Sharpening
- Media Room For Figure Skating Music

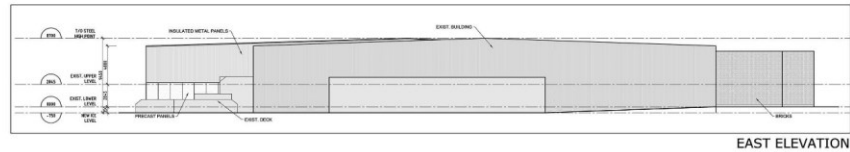


Cambridge Sports Park Arena Expansion Lobby View

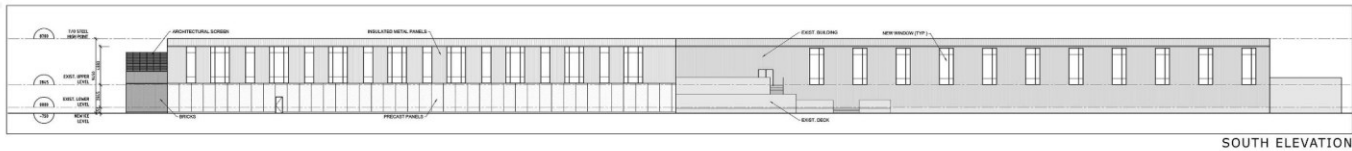


- State of the Art Design
- Friendly Atmosphere
- Open Concept Design
- Energy Efficient Design
And Environmentally
Friendly
- Community Amenities
- Spacious Lobby
- Accessible Friendly

Cambridge Sports Park Arena Expansion Elevations



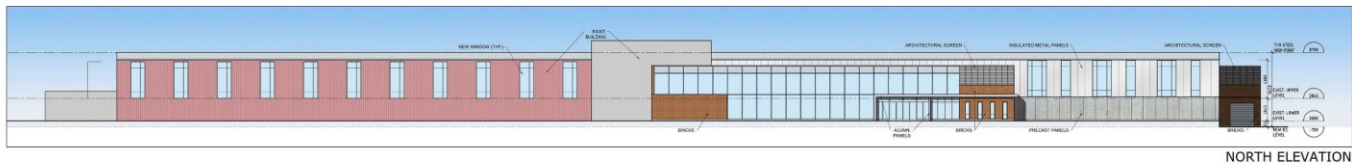
EAST ELEVATION



SOUTH ELEVATION



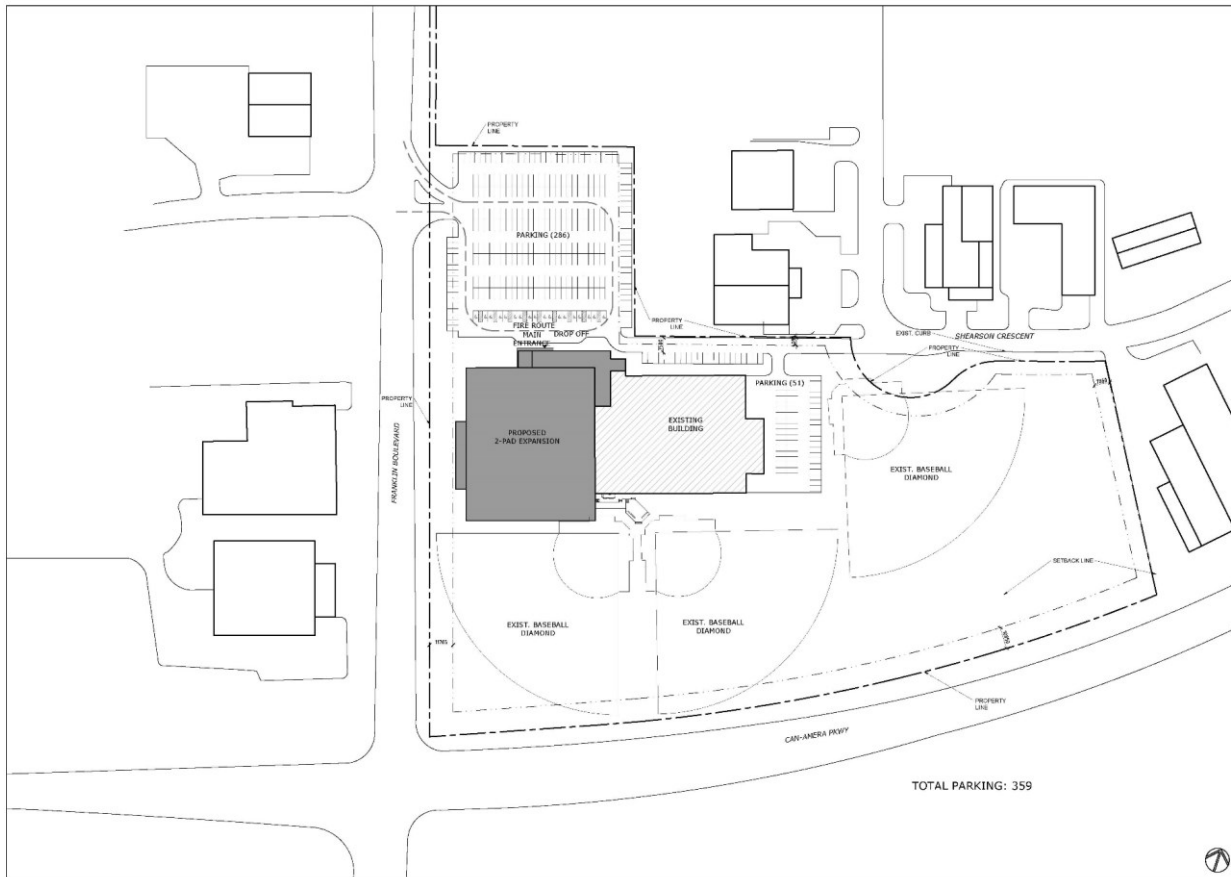
WEST ELEVATION



NORTH ELEVATION

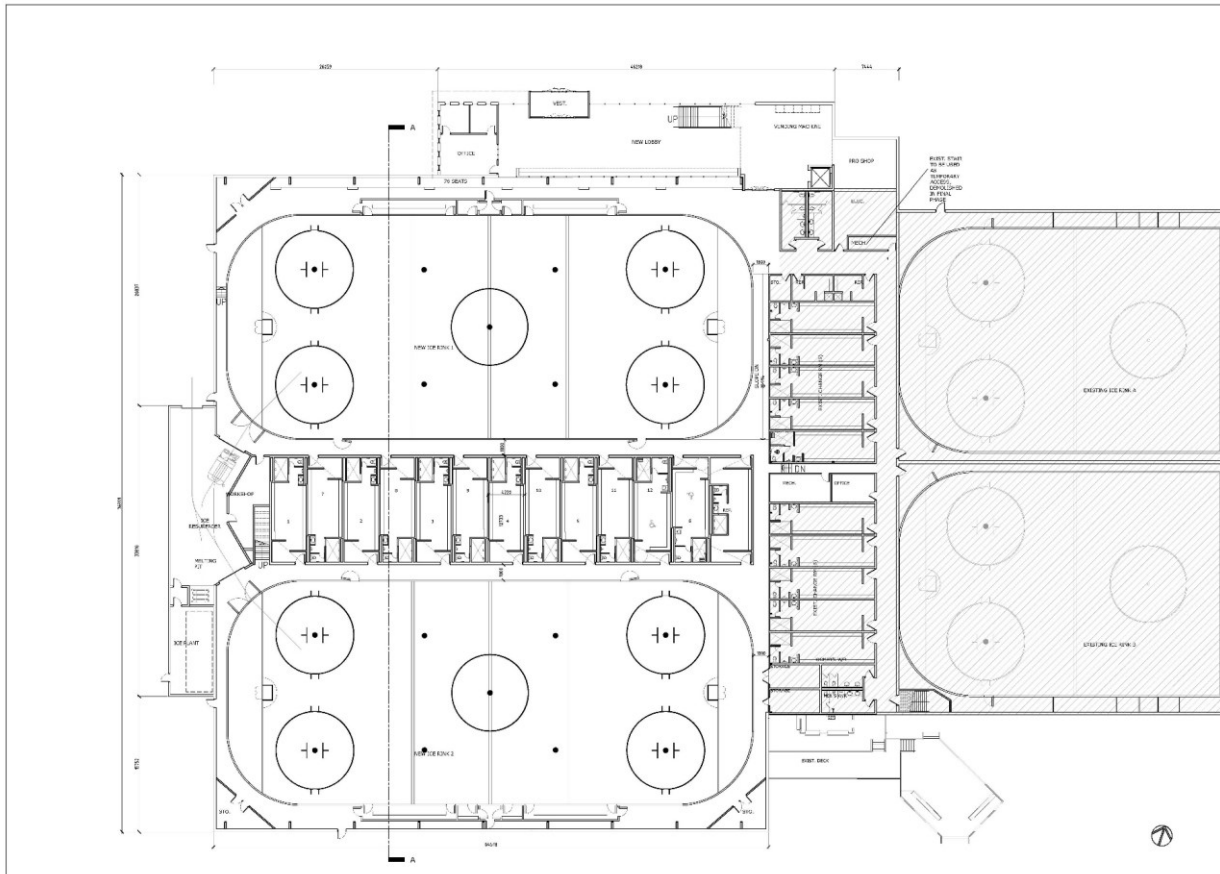
- Eye Friendly Building
- Addition Will Tie Into Existing Building
- Renovations Will Also Be Implemented On Existing Building To Modernize It
- Facility Will Meet All Conditions Of The Accessibility Act

Cambridge Sports Park Arena Expansion Site Plan



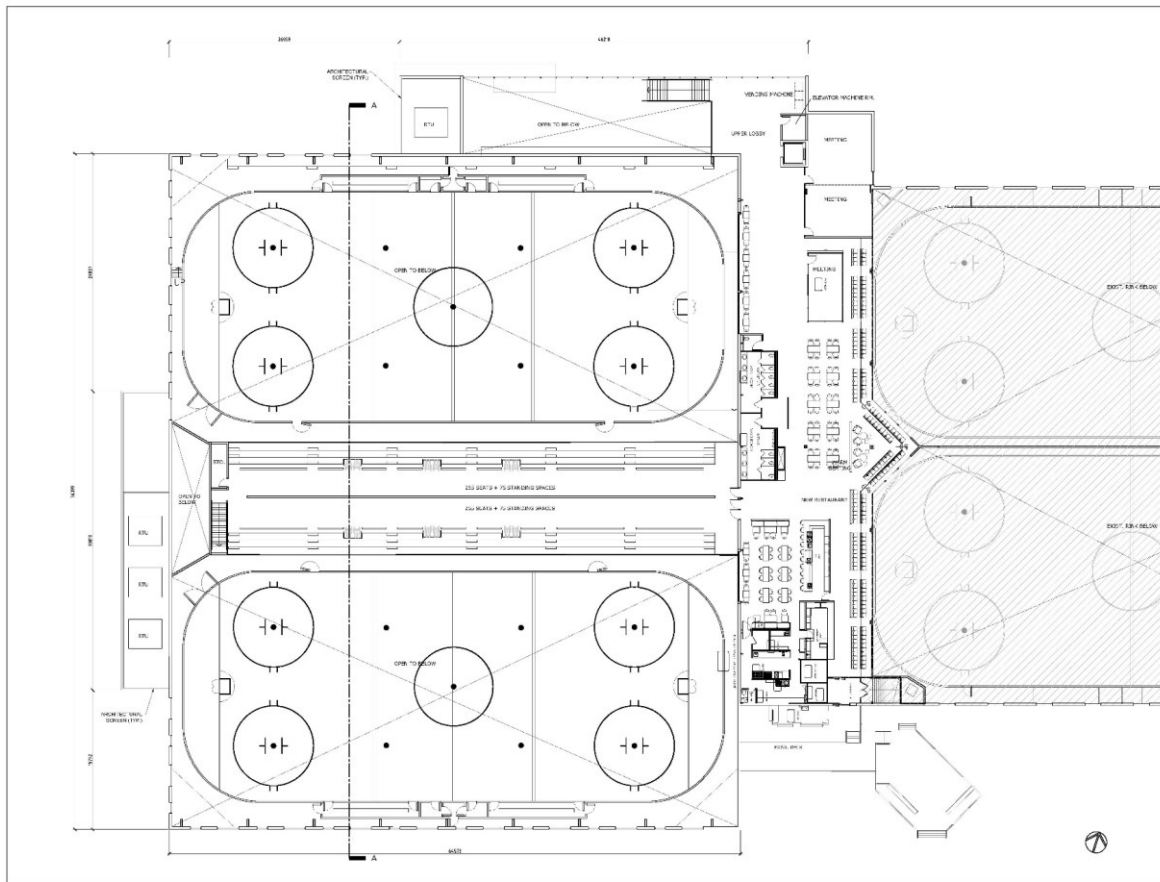
- Expansion Will Fit Nicely
Onto Existing Sports Park
Footprint
- Easy Access From Franklin
Boulevard
- Parking Spaces Will Meet
City Requirements
- Baseball Will Remain With
4 Ball Diamonds In Their
Current Locations
- 4 Beach Volleyball Courts
Will Be Relocated

Cambridge Sports Park Arena Expansion Lower Floor Plan



- Expansion Will Include 2 NHL Regulation Size Ice Rinks
- 12 State Of The Art Dressing Rooms Designed With Women and Disabled Participants In Mind With A Team Friendly Atmosphere
- 2 Referee's Rooms
- The Rink Design Will Allow For Sledge Hockey On One Rink
- Storage Will Be Provided In Rinks For Use By Minor Hockey
- Ice Plant Will Be Designed With High Efficiencies
- Building Will Be Environmentally Friendly
- Figure Skating Music Room

Cambridge Sports Park Arena Expansion Upper Floor Plan



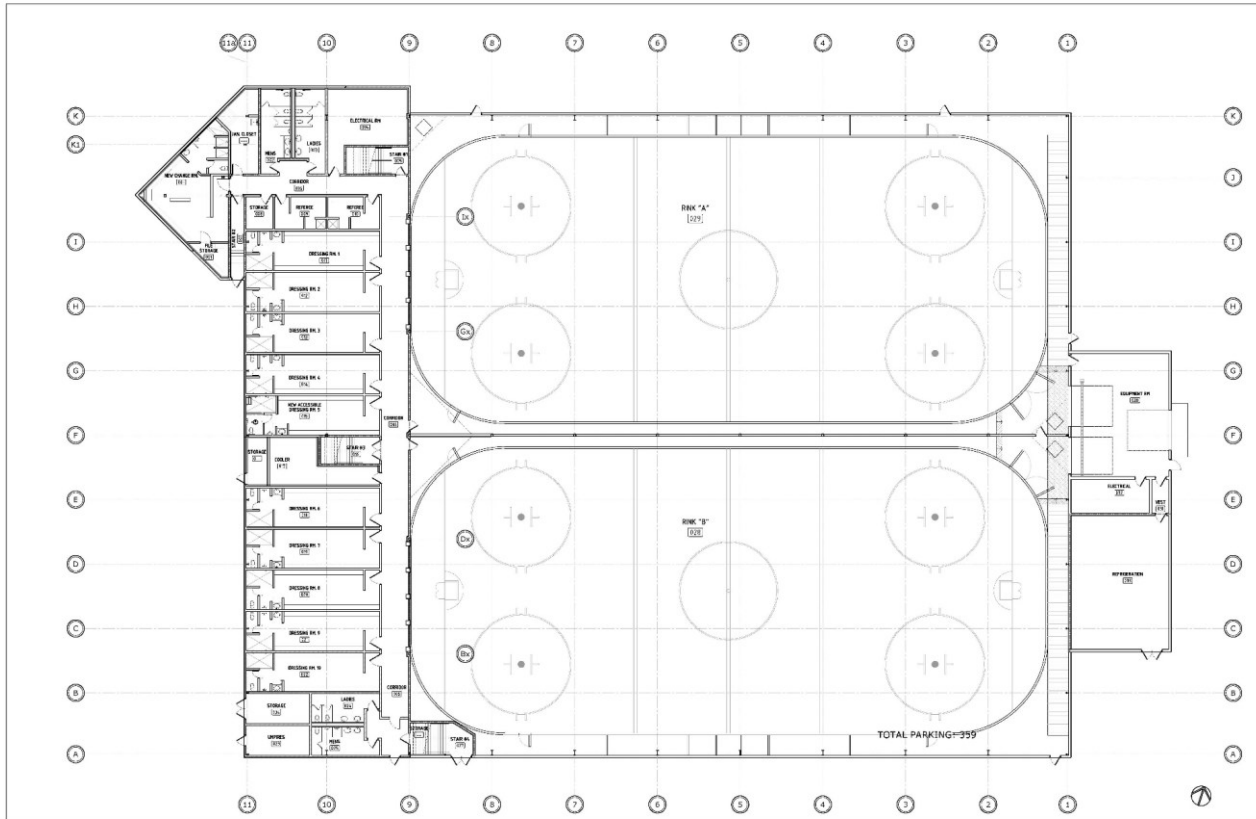
- Seating Will Include 400 Seats In One Arena And 300 Seats In The Other Arena
- The Restaurant / Bar Will Be Renovated To Be More Family Friendly
- 3 Community Meeting Rooms
- Washroom Facilities Will Be Located Throughout The Building And Accessibility Friendly

Cambridge Sports Park Arena Expansion Similar Rink Design



- Similar Concept of Seats Placed Above Dressing Rooms.
- Additional Spectators Can View From Rink Level Behind Boards
- Seating Will Be Spectator Friendly And Consist Of Individual Stadium Style Seating

Cambridge Sports Park Arena Expansion Existing Lower Floor Plan



- The Expansion Will Allow For Easy Access Throughout The Facility Between The New Rinks And The Existing Rinks And Appear Seamless

Buckingham Sports Properties Company



“Thank You”

ICE RENTAL

- 2800 hours of Ice Rental on new NHL sized pads
 - 2400 hours during prime time
 - 200 hours during non-prime time
 - 200 hours during summer time
- Ice allocation on existing twin pad to continue
- 2000 sq. ft. for storage/office space
- All 4 pads available to host tournaments



COSTS

- \$150,000 base lease payment
- \$1,245,000 toward ice rental costs
- Costs subject to annual adjustment based on CPI
- Reimbursement of revenue from sale of unused allocated ice time to the City
- No costs for storage and office space
- City portion of Development Charges to be waived and Building Permit fees to be refunded
- Property Taxes for expanded facility to be exempted

FINANCIAL IMPACT

- \$675,000 annual Operating Budget Impact
- 0.71% property tax rate impact
- \$600,000 one time cost impact as a result of Development charges waiver and Building permit fee refunds

PLANNED FACILITIES

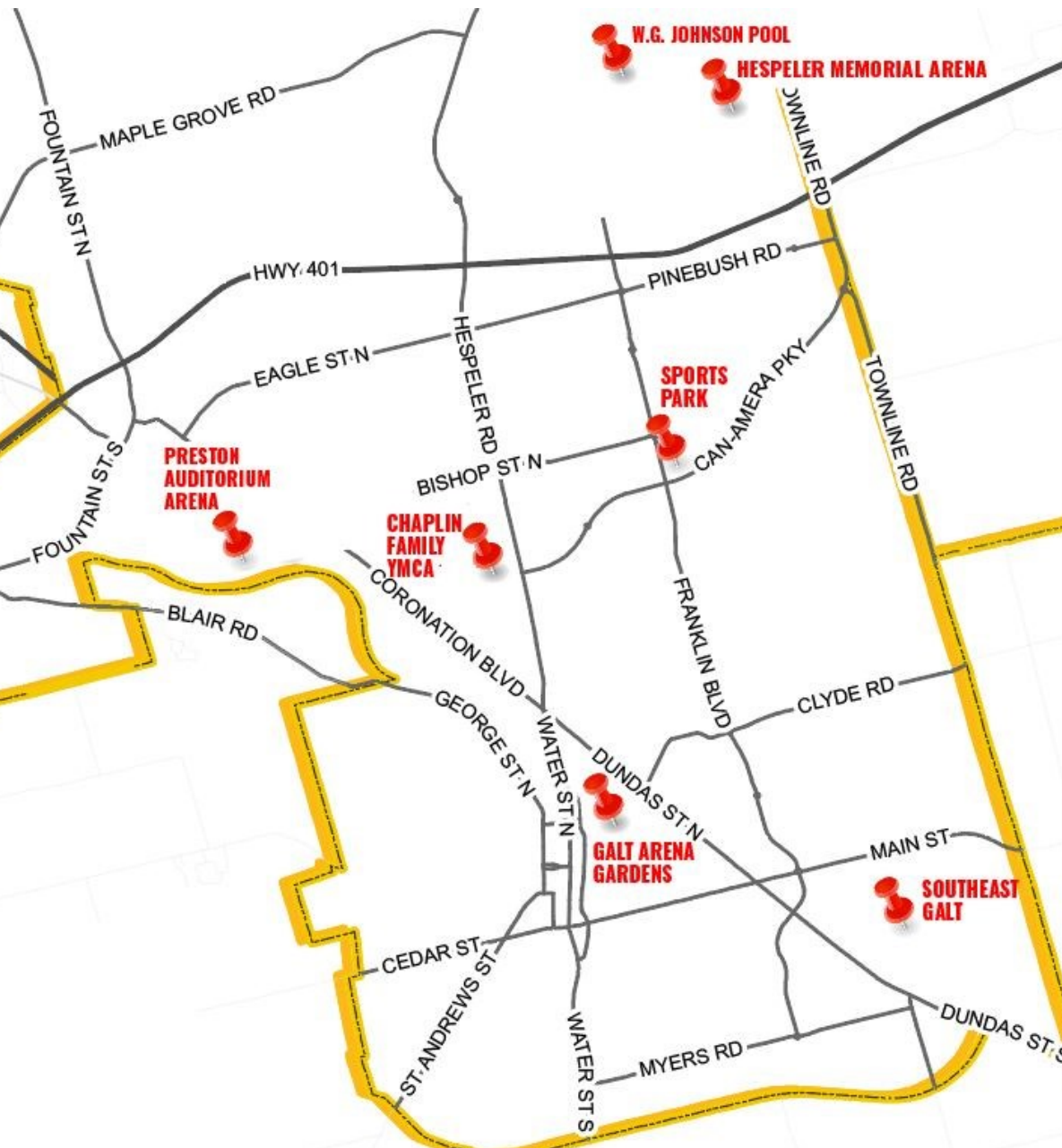
WG Johnson Centre
Joint-Use Campus
Hespeler Memorial
Arena

Preston Memorial
Auditorium

Galt Arena Gardens

Cambridge Sports
Park

Chaplin Family YMCA



CONCLUSIONS

- This proposal provides
 - Centrally Located quad pad facility to the community
 - Opportunity to host significant events and tournaments
 - Create a positive economic impact for Cambridge Businesses
 - provides an affordable option for providing sustainable indoor recreation services in a timely manner
- Decommissioning and repurposing of aging facilities, while improving amenities for the ice users



Thank You!

Yogesh Shah

Deputy City Manager – Infrastructure Services

shahy@cambridge.ca





TransformWR: Waterloo Region's Transition to an Equitable, Prosperous, Resilient Low Carbon Community



Over **1,600** community members contributed to this strategy through:

- 36 Event booths
- 5 Workshops
- 11 Focus groups
- 50+ Interviews
- 460 Survey respondents

Over **100** technical experts contributed to this strategy, including:

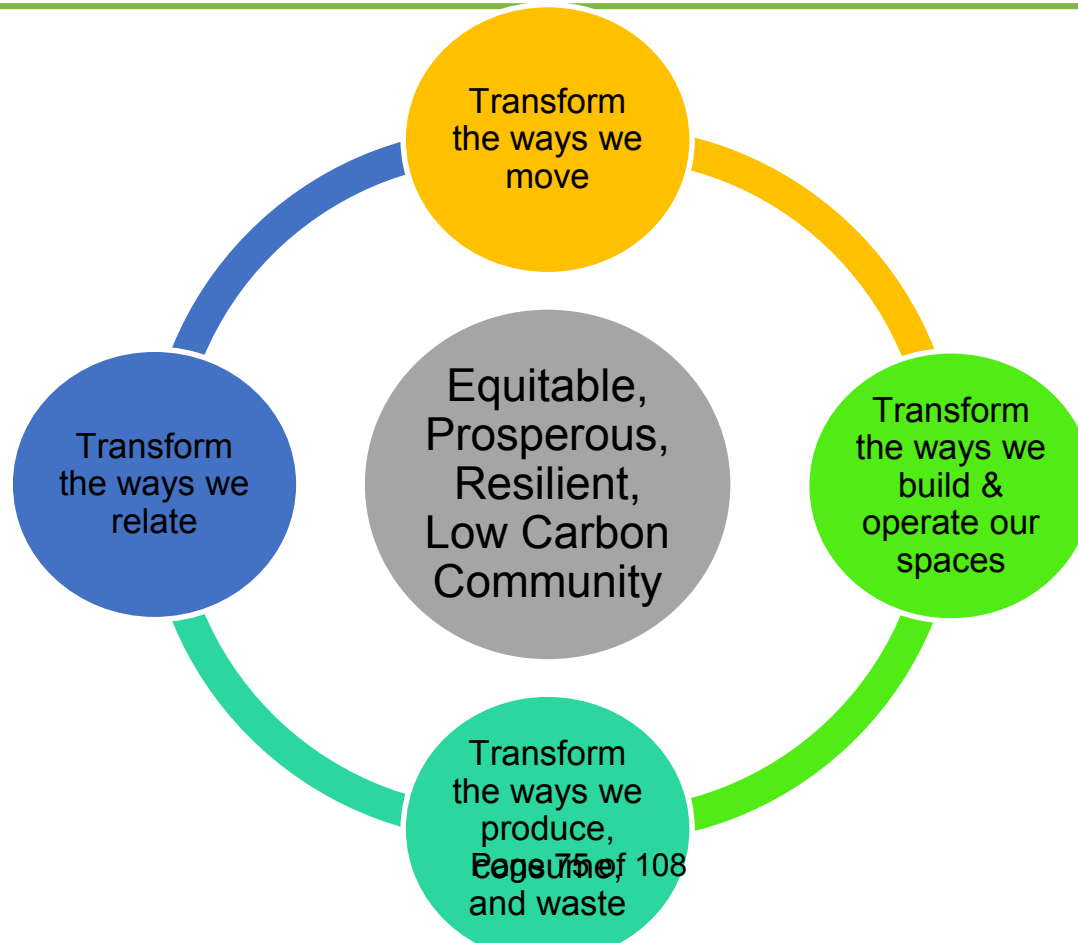
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|-------------------------------|----------------------------------|--------------------------------------|
| •Engineers | •Local Municipalities | •External Community Technical Groups |
| •Architects | •External Municipalities | •Community Technical Leaders |
| •Technical Solution Providers | •Universities and Colleges | |
| •Utilities | •Association of Energy Engineers | |



SUSTAINABLE DEVELOPMENT GOALS

17 GOALS TO TRANSFORM OUR WORLD





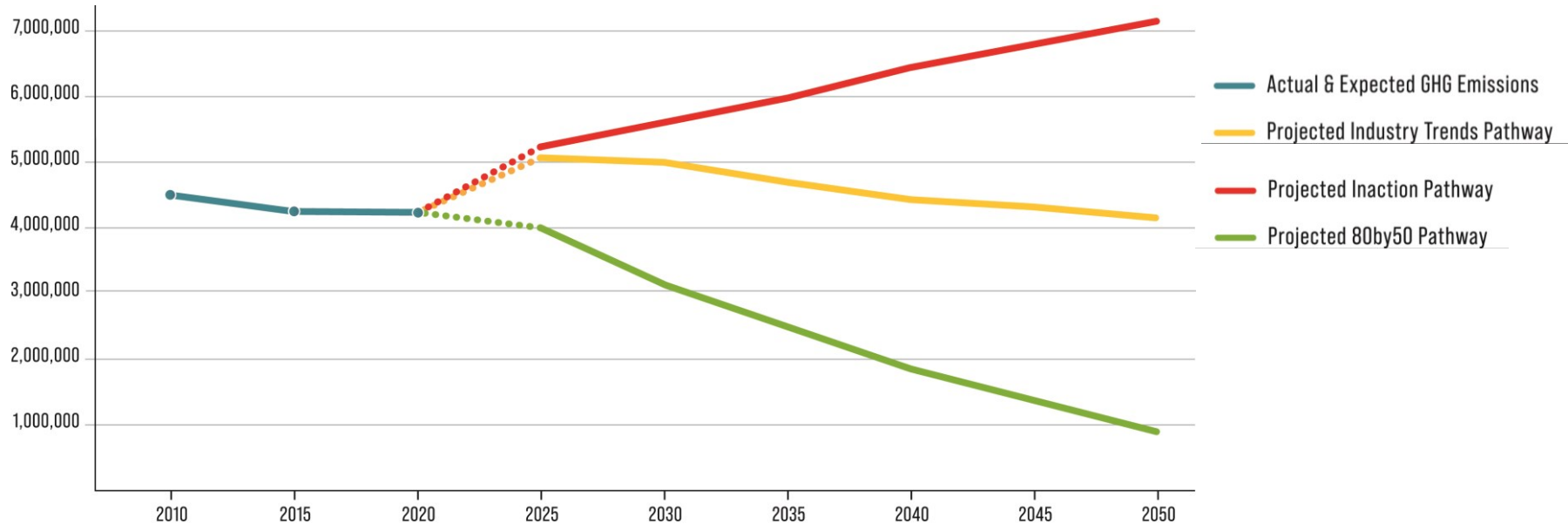


Figure: *Trajectory to achieve an 80% GHG emissions reduction (from 2010 levels) by 2050*

- Inaction:** Our population continues to grow as expected, but no further efforts are made to reduce our GHG emissions;
- Industry Trends:** Our population continues to grow as expected, and predicted industry trends help us reduce emissions per person over time;
- 80by50:** Our population continues to grow as expected, industry trends help us reduce emissions per person over time, and we make further conscious changes to meet our 80by50 reduction target.

Transformative Change #1: By 2050, most trips are taken using active transportation, with the support of a robust public transit system.

What is your municipality's role in helping us get there?

- Redesign, rebuild, and maintain our transportation system to prioritize active transportation:
 - Plan a network of active transit corridors.
 - Implement policies to prioritize active transit in road and trail designs.
- Make existing and new communities “complete communities”:
 - Implement design standards for new developments to build for active transit to be the primary mode of travel.



Transformative Change #2: By 2050, remaining personal and commercial vehicles are zero emissions vehicles.

What is your municipality's role in helping us get there?

- Switch commercial vehicles to zero emission vehicles:
 - Transition fleets to zero emission vehicles.
 - Collaborate on region-wide electric vehicle strategy.
- Build a network of charging/refuelling infrastructure:
 - Provide electric vehicle charging stations in public spaces.
 - Require new residential parking spaces to be “EV-ready”.



Transformative Change #3: By 2050, businesses and homes no longer use fossil fuels for space heating and cooling, and water heating.

What is your municipality's role in helping us get there?

- Decarbonize building heating and cooling, and water heating:
 - Offer innovative loans for energy-related building upgrades.
 - Create a one-window service to support energy-related upgrades.
- Build new buildings to be, or transition to, net-zero carbon:
 - Develop building standards to support zero-carbon development.



Transformative Change #4: By 2050, Waterloo Region uses less, wastes less, and no longer disposes organic matter in landfills.

What is your municipality's role in helping us get there?

- Use less, and use it again:
 - Implement community waste reduction and circular economy campaigns.
 - Reduce unnecessary building demolitions and construction waste.



Transformative Change #5: By 2050, Waterloo Region has a thriving local food system built on local farming, and food production and processing that feeds much of our community.

What is your municipality's role in helping us get there?

- Protect agricultural land and the local agricultural system
- Adopt low GHG emission diets:
 - Provide a variety of low GHG food options and plant-based dining options at catered events.



Transformative Change #6: By 2050, Waterloo Region has leveraged reducing GHG emissions increase equity, prosperity, and resiliency for all

What is your municipality's role in helping us get there?

- Prioritize increasing equity throughout GHG reduction planning:
 - Establish metrics to measure progress on increasing equity through GHG reduction initiatives.
- Ramp up local renewable energy generation:
 - Evaluate how to identify and protect optimal areas for industrial-scale renewable energy generation.
- Coordinate advocacy to senior levels of government.



QUESTIONS?





2018 Intergovernmental Panel on Climate Change: 1.5C Report

- Key takeaway: Countries must cut emissions in half by 2030 for a safe climate future

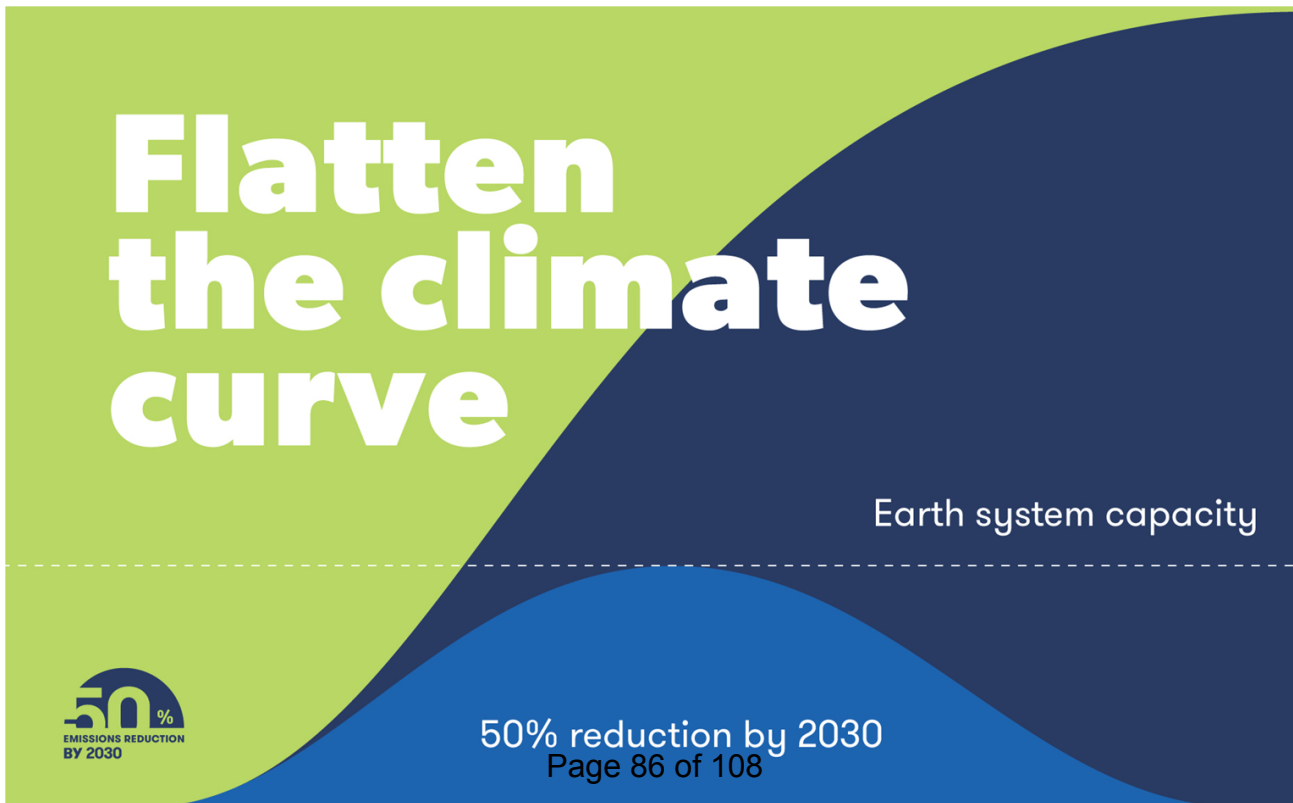
50x30WR, a group of organizers operating on the principle that **speed is justice** and committing to that goal of 50% reductions

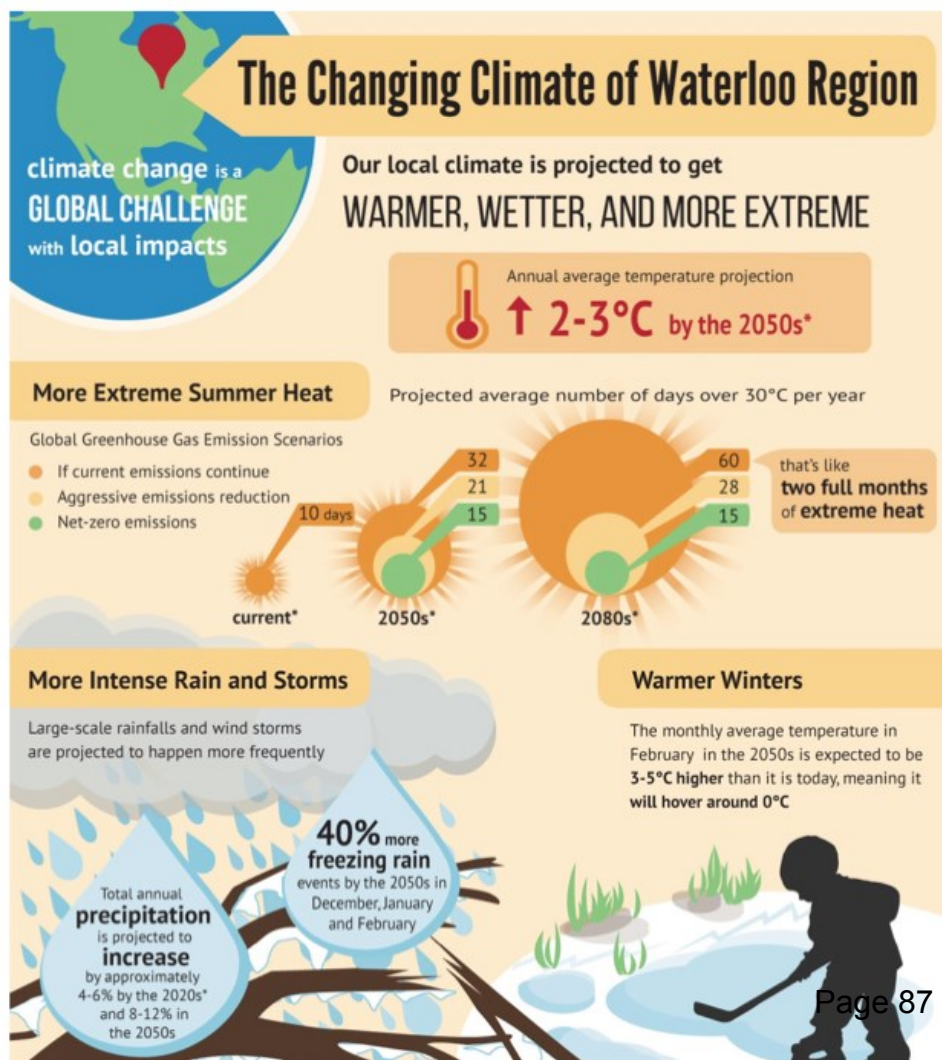
50by30's work in community

- Hosted over a dozen diverse open community events, convening visions + solutions for sustainable futures
- Petition in support of 50by30 with nearly 2,000 signatures
- 6800+ emails sent to local councillors in support
- Solidarity with and support for local climate + social justice solutions, and climate champions
- Co-organizers of local climate strikes, including that brought out over 5,000 people in Waterloo in 2019
- 'Community conveners' for climate action + justice



Call to action: Commit to 50by30





How the Climate Has Changed And Will Keep Changing

Global CO2 levels are **at 415ppm** - far above the recommended **threshold** of 350ppm

We are at approximately **1.3°C warming** - **already highly dangerous**. If we continue on this trajectory, **we'll see 4°C global rise** within our children's lives - destabilizing the climate beyond recognition, and destabilizing societies.

We **can decarbonize** at a dramatic rate.
We are an **innovation and technological leader**

Cambridge: strong and steady in crisis

“Our entire history has been shaped by our relationship with the Grand and Speed Rivers...we have adapted to and recovered from river flooding and other emergencies.

We have proven that we are resilient in the face of such challenges...and expect that we will face similar challenges in our future.

Extreme weather and changing climate patterns are being experienced across the world...in recent years we have witnessed increasing impacts...from more intense and damaging spring flooding...to longer summer heatwaves...

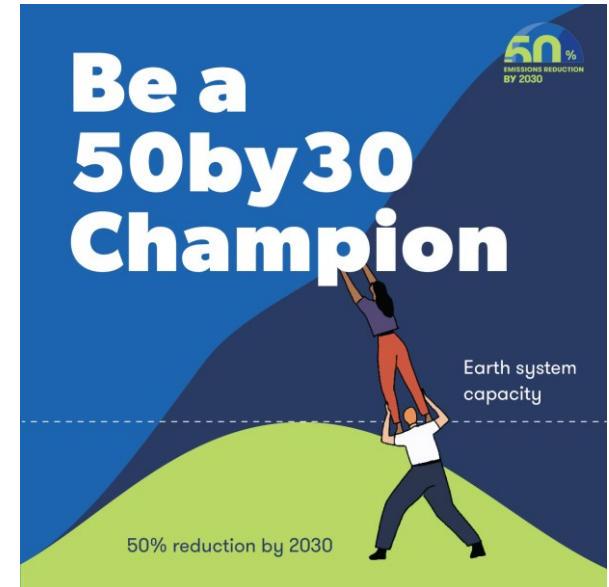
The Cambridge of the past will not be the Cambridge of tomorrow.”



Cambridge Connection: My grandmother was born in Galt in 1908.

Change is happening on a global scale

- **USA** has set a goal of **50-52% reduction by 2030, net zero by 2050**
- **Shell** recently ordered to reduce emissions **45% by 2030**
- **Over 700+ global cities** have committed to do their **fair share** to reach 50by30 (part of C40 Cities)
- **Vancouver City** has committed to **50by30**
- **Halifax** has committed to a **75% reduction** by 2030



Reaching 50 by 30: Thousands of Jobs, Millions of Dollars

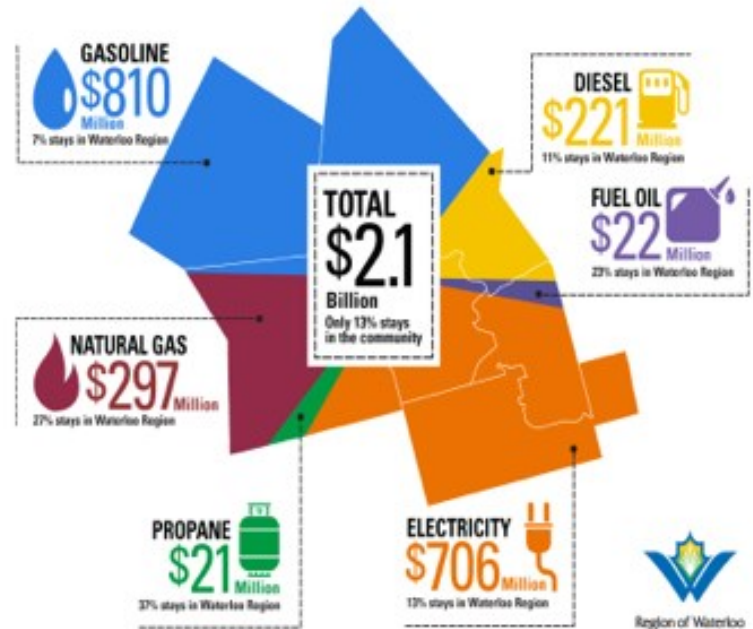
50by30 Creates Jobs: Halifax estimates that carrying out their 50by30 plan will generate **90 000 person years of employment** over the coming decade.

That's like a new Toyota Plant opening every year.

Who would say no to that many jobs?

Generating renewable energy locally will also help to keep **millions of energy dollars** in the region, according to the Waterloo Region *Community Energy Investment Strategy*.

How much did we spend on energy in 2014 within Waterloo region?



Big Benefits to being out front

Veriform: a ***Cambridge company*** aggressively reducing its GHG emissions while ***growing its workforce, expanding its plant and increasing its profits.***

Their success proves that this is ***not*** a decision between environment & economy.

Green companies leading the way in Ontario

The boss of metal fabrication shop VeriForm realized energy wasting is also a waste of money, joining a growing number of companies taking on green initiatives.



World has begun a profound transformation

both in terms of climate impacts and how societies will respond to them.

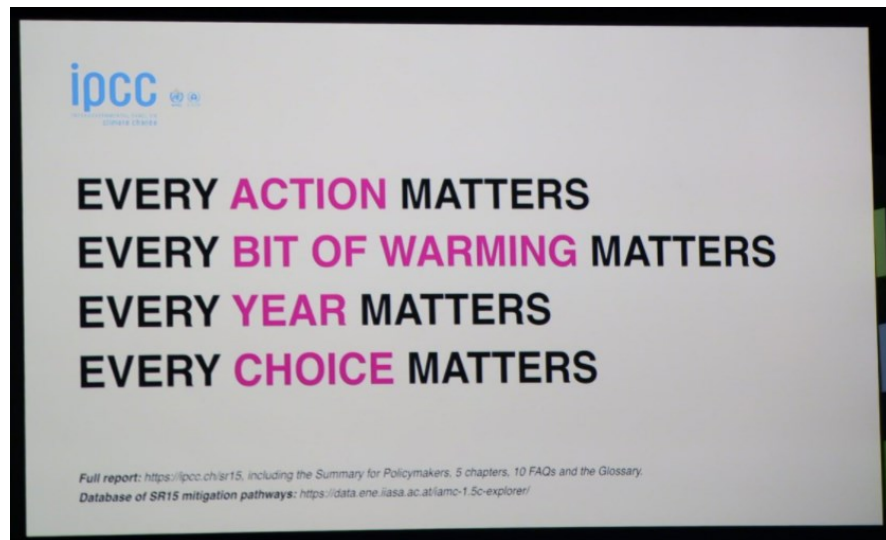
Speed is justice.

Every amount of carbon released matters

Every little bit of warming avoided reduces the risks of **irreversible climate impacts**, lessens devastation to **vulnerable communities**, reduces harm to the **natural world**, and means a more intact, safer planet **for our children**.

The carbon we release here in Waterloo Region **does matter**.

Moral and ethical obligation to **reach 50% by 2030**



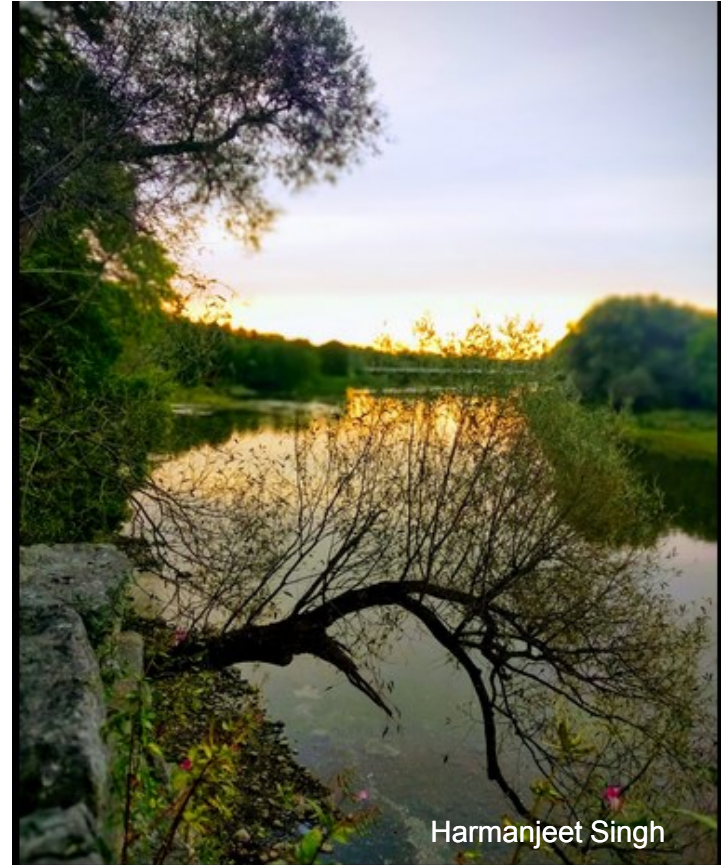
Your decisions today create “The Cambridge of tomorrow”

A community that leads on climate action because it's the right thing to do.

A safer community that proactively prepares to meet future crises in the strong, steady way it always has.

A more prosperous community with thriving businesses that contribute to leading edge solutions.

A community that ensures *everyone* benefits from the safety and prosperity that results from taking leadership and committing to 50by30.



Affordable Climate Action

Cambridge Council June 8, 2021

Agenda

Purpose:

- Demonstrate affordable paths to prevent and adapt to climate change

Process:

- Affordable paths to Climate Neutral & Beyond
- Achilles Heel of Tendering

Payoff:

- Stewardship of taxes, Action on Climate Change, Adaptation & smaller footprints



Enviro-Stewards

- We cultivate resilient businesses and
- improve lives in extraordinary ways

2018
Clean50
Outstanding Contributors to Clean Capitalism
PROJECT-OF-THE-YEAR



**GLOBAL
SDG
AWARDS**
2018 WINNER

17 PARTNERSHIPS
FOR THE GOALS



Certified
B
Corporation
**Best For
The World
2019 Overall
Honoree**

Certified
B
Corporation
**Best For
The World
2019 Environment
Honoree**

Certified
B
Corporation
**Best For
The World
2019 Community
Honoree**

Certified
B
Corporation
**Best For
The World
2019 Workers
Honoree**

Certified
B
Corporation
**Best For
The World
2019 Governance
Honoree**

Climate Action WR

Goal 3: Low Carbon Business

- Maple Leaf Foods (MLF) set targets to **reduce water, energy, and waste 50% by 2025**
- Enviro-Stewards completed energy, water, and pollution prevention **assessments at 35 facilities**
- 2019, Maple Leaf became the **World's First Major Carbon Neutral Food Company** (while saving millions/yr in operating costs)



Carbon Zero Superbowl add 2020



Maple Leaf sponsored 35 Biofilters including St. Paul's nursery (above)

Improving lives: SAFEWATER PROJECT

- TEDx “Better than Charity”



Empowering social ventures to sustainably provide safe water in their communities



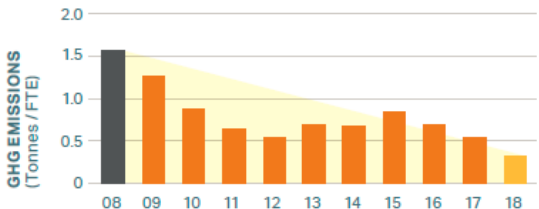
Existing Rainwater Reuse System:



Enviro-Stewards Own House:

- 97% less outside air required
- 78% red'n in GHG/employee
- 0 L/yr tap water for living wall for 5 yrs
- With Blue Roof will save:
 - 20% more energy
 - 50% more water
 - Reduce peak flow during storm events

Absolute reduction to date:
12 TONNES

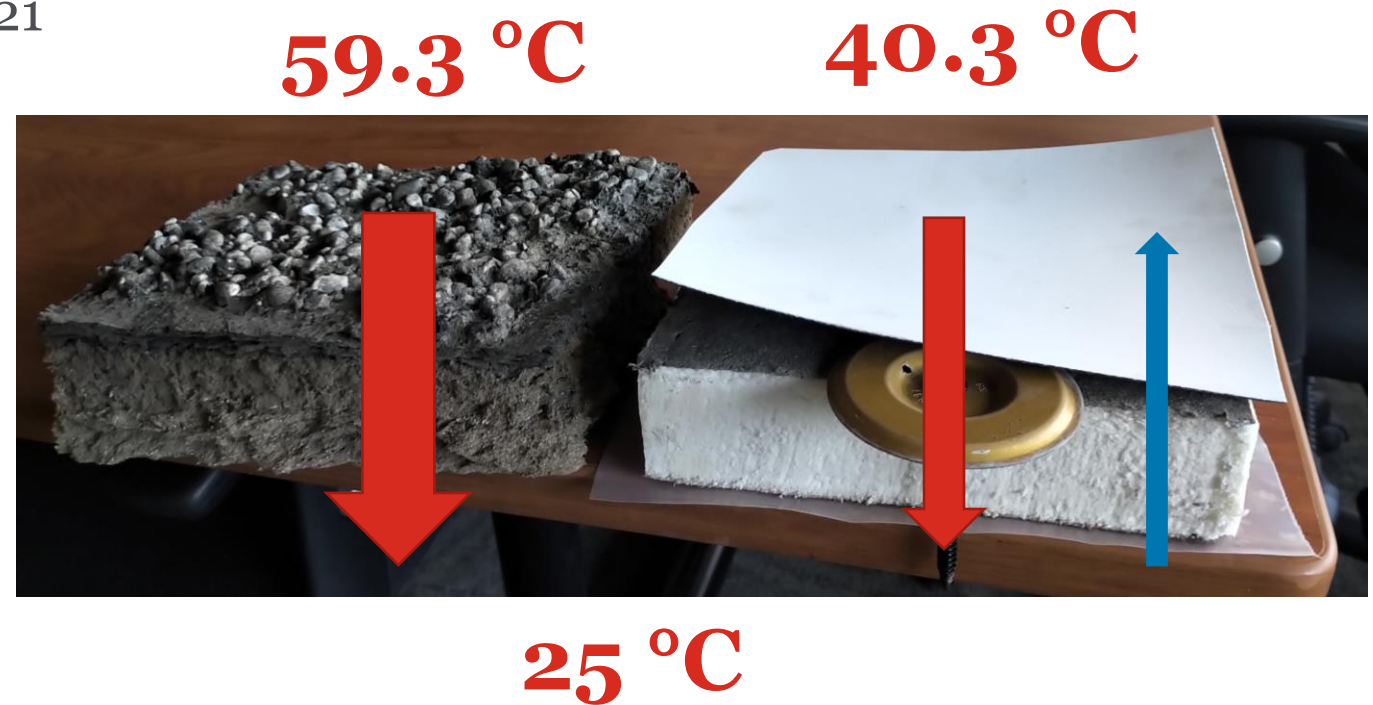


1. 78% reduction/employee (with E2)
2. Offset twice remaining balance



Enviro-Stewards Demonstration Affordable Smart Blue Roof (ASBR)

- Replaced Roof (May 17 to May 28th, 2021):
 - air temperature 30°C on May 21, 2021
- Lighter materials (saves 5lb/ft²)
- Thermal Savings
 - R-value: 50% savings
 - Colour: 55% savings
 - Net 78% reduction!



Note: a bucket of water on the roof May 21st measured 20°C (cooler than the indoor temperature) which indicates evaporating water from the roof could potentially reverse the direction of heat flow (provide AC) even on 30°C days!

A Practical Lucrative Path to Become Climate Positive



A Practical Path to Become Climate Positive

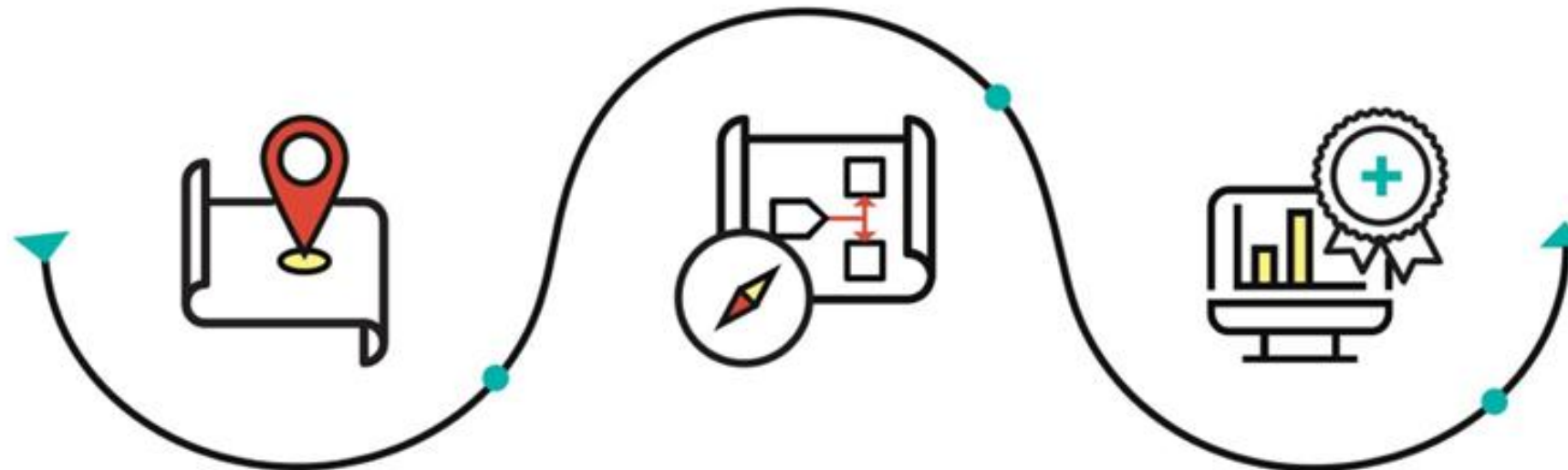
By EnviroStewards Posted March 25, 2020 In Blog, Sustainability

"Maple Leaf becomes World's First Major Carbon Neutral Food Company,"

"Unilever commits to becoming carbon positive by 2030,"

"Microsoft will be carbon negative by 2030"

PATH TO CLIMATE POSITIVE



Baseline

Assess supply chain, processing and packaging footprints to select areas of focus and quantify resulting gains

Identify

Identify & quantify practical footprint reduction measures and their associated business cases

Implement

Implement, verify and report on footprint reductions secured. Then sustainably offset the remaining balance

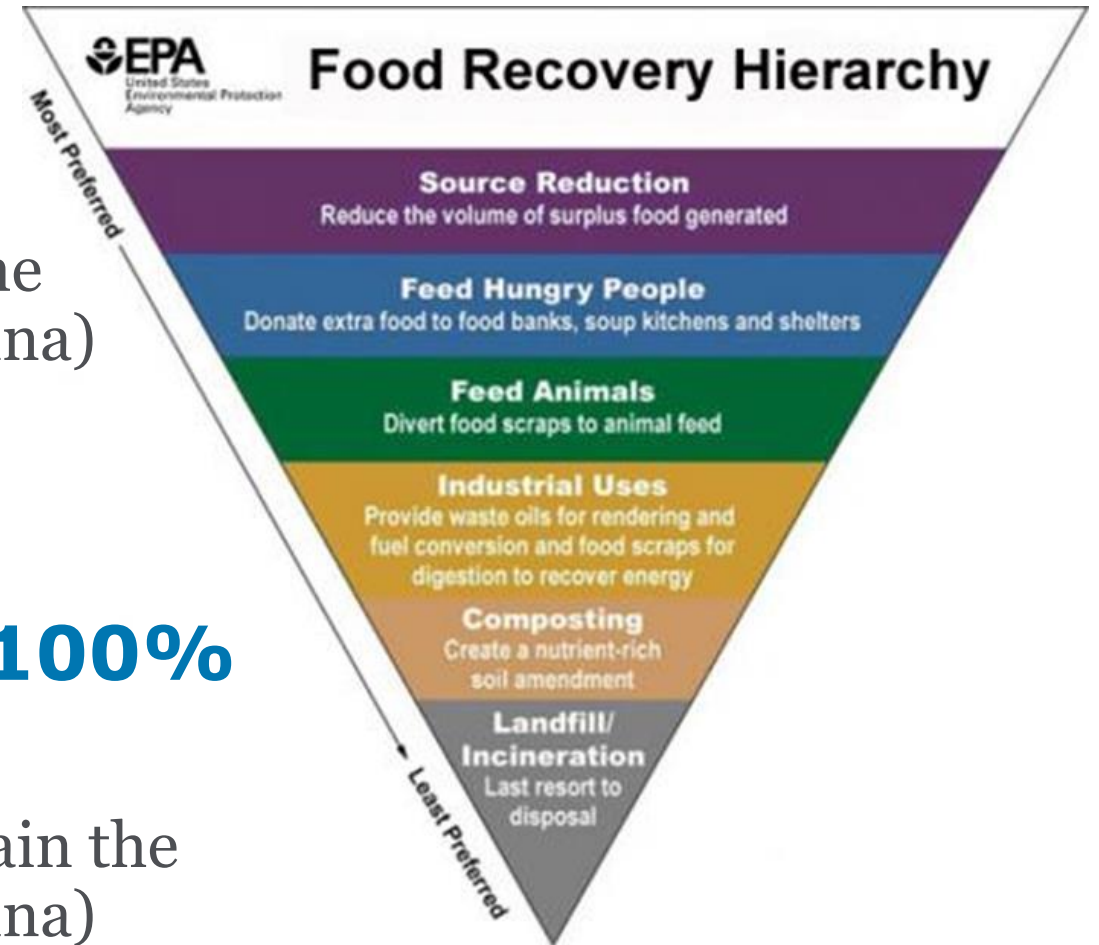
Climate Action WR

Goal 4 & 5: Food Waste Prevention

- **1/3** of all food is presently wasted
- If it were a country, food loss would be the **3rd largest GHG emitter** (after USA & China)
- **\$49 billion** CDN in lost value

If Succeed in diverting even 100%

- **1/3** of all food will still be wasted
- If it were a country, food loss would remain the **3rd largest GHG emitter** (after USA & China)
- **>90% of 49 billion** CDN in lost value



Energy Reuse & Food Loss Prevention:

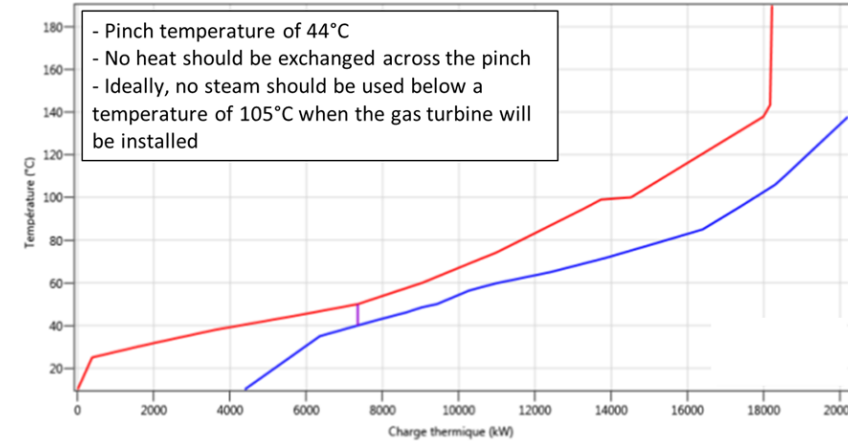
Process Integration (PI) Study:

- 3,233,000 kWh/yr
- 4,570,000 m³/yr of gas
- 123,000 m³ of water

\$1,645,000/yr with 2-year payback

Food Loss Prevention Study

- \$706,000/year food savings with 6-month payback (938 tonnes/yr of food) and 4,000 tonnes/yr of GHG



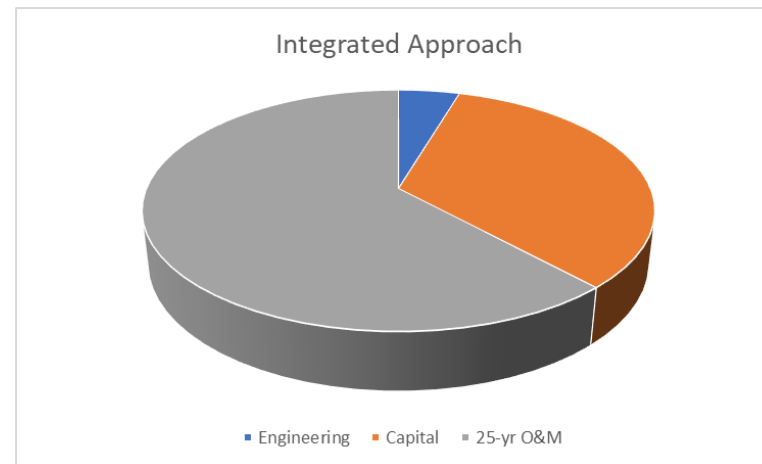
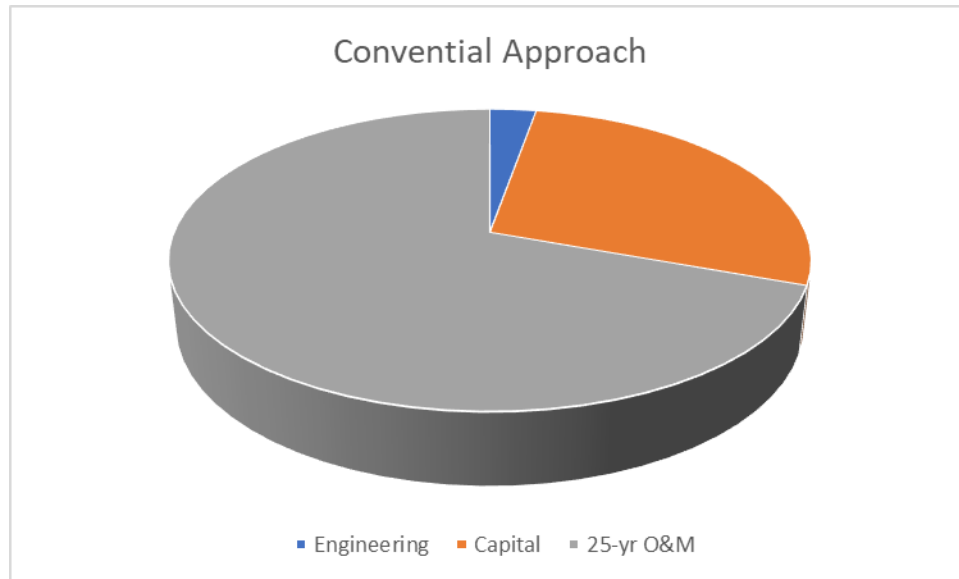
Achilles Heel of Tendering:

Lowest price = low quality, zero innovation & higher life cycle costs



Life Cycle Cost Comparison:

Investing in design up front reduces capital & operating costs.



Q&A:



engineering
change

Bruce Taylor

btaylor@enviro-stewards.com

enviro-stewards.com

Good morning Councillor Wolf,

I am a resident of your ward and writing today to voice my support for the TransformWR climate action strategy, which I believe Council will be discussing at an upcoming meeting.

I ask you to please support this strategy as one important step toward making Cambridge a resilient, inclusive and sustainable community. The action items contained within the strategy covering transportation, buildings, homes, waste and food, would not only reduce emissions but would also result in significant opportunity for our city in terms of jobs, innovation, social justice, poverty reduction and more.

As a longtime Cambridge resident, when I think of the future I'd like to see for myself, my family and future generations, I think of a just, equitable, prosperous community that prioritizes social and environmental well-being. I strongly believe the TransformWR strategy lays out some of the concrete steps to help Cambridge and the broader region realize that vision.

Thank you for your consideration.
Jessica Fisher